



Business in China Second generation ventures take root



Nuclear family Leonid Kravchuk and the Russian threat



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FINANCIAL TIMES

Europe's Business Newspaper FRIDAY FEBRUARY 11 1994

Banks seek to withdraw from Thai road project

A group of 23 international banks have told the Thai government they want to withdraw from a controversial \$1bn elevated motorway project for Bangkok and have their loans and interest worth some \$250m repaid in full. The demand could hinder Thailand's efforts to secure foreign funding for other transport, communications and power projects. Bangkok Expressway, the construction consortium led by Kumagai Gumi of Japan and financed by Thai and foreign banks, is in dispute with the state-owned Expressway and Rapid Transit Authority over revenue sharing and other aspects of the toll road contract. Page 16

BP returns to profit after restructuring



British Petroleum shrugged off falling oil prices and returned to the black last year as it reaped the rewards of a wide-ranging restructuring and disposal programme. Chief executive David Simon (left) said the group had "really been tested. We have shown

a steady improvement in our financial performance in spite of the oil price". Page 17; Second oil discovery, Page 25;

Volvo underlined its new commitment to core vehicle activities when it announced the sale of its stake in Custos, an investment group, to Swedish and foreign institutions for SKr1.74bn (\$216m), Page 17

BT profits up 8.5%: Steady growth in call nes enabled British Telecommunications to lift pre-tax profits 8.5 per cent in the three months to December 31, after allowing for increased redundancy charges and other one-off items. Page 17; Lex, Page 16

Japan tops consumers' quality list: The world's consumers believe the best quality goods are made by Japan, Germany and the US, while goods from Britain and other exporting nations lag well behind, a Gallup poll shows. Page 6

Iceland's trade policy attacked: Iceland's trade and industrial policies have contributed to a squandering of its fish resources and some of the world's highest food prices, says a report by Gatt economists. Page 6

Statoli profits advance: Statoil, Norwegian state oil company, reported a 21 per cent rise in 1993 pre-tax profits to NKr12bn (\$1.58bn) helped by a reduction in operating costs. Page 23

Ericsson doubles profits: Ericsson, Swedish profits in 1993 to SKr3.1bn (\$390m) due to booming sales of mobile phone equipment. Page 17; Let the lifeblood flow freely, Page 12

Hostage MPs freed: British MPs Mark Robinson and Tony Worthington, on a fact-finding mission to Somalia, and an aid worker were released unharmed after being taken hostage by rebel militiamen late on Wednesday. Page 4

Jobs revival expected in City: London's financial district has lost 50,000 jobs in the past three years, but numbers are expected to rise by 21,000 to 328,000 by 1998, a report says. Page 7

Russia urged to print more money: Russia is in a critical financial position and will need to print vast quantities of money to avoid financial collapse, first deputy economics minister Jakov Urinson told parliament. Page 3

Car sales decline halts: West European new car sales rose by 6 per cent to 1.023m in January, halting 12 months of decline. Page 3

White right threatens S Africa poll: Prospects for peaceful elections in South Africa receded further when the white rightwing Afrikaner Volksfront said it would not take part in April's all-race elections and would disrupt the poll. Page 4

K-Tel sues Tring International: Tring International, the recording group which is to be listed on the London stock exchange this month, is being sued by K-Tel International of the US, which alleges that unauthorised copies of its recordings appear on more than 10 per cent of Tring's albums. Page 18

Guy's hospital to be downgraded: Guy's, the London teaching hospital, will cease to provide mainstream medical services under a reorganisation of hospital services. Page 8

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Moscow calls for UN Security Council meeting to head off threat to Serbia

Russia opposes air strikes

By John Lloyd in Moscow, Robert Mauthner in London and Judy Dempsey in Geneva

Russia yesterday called for an urgent meeting of the United Nations Security Council in an attempt to head off Nato air strikes against the Bosnian Serbs, threatened in a Nato decla-

ration on Wednesday.

The council, which is expected to meet today, should examine "practical ways of demilitarising Sarajevo and introducing direct rule by the United Nations", said Mr Grigory Karasin, Russia's for-

eign ministry spokesman. Mr Boutros Boutros Ghali, the UN secretary-general, had a duty to consult the council before declaring any action, Mr Karasin

In Washington, however, a senior aide to President Bill Clinton said he saw no need for a Security Council session. He said existing council resolutions gave enough authority to launch air strikes if the Bosnian Serbs refused to pull back their heavy

Another White House official said Mr Clinton had been trying without success to telephone Russian President Boris Yeltsin who, according to a Kremlin spokesman, had retired to his country residence with a cold.

The Russian demand underlines widening differences between Moscow and Nato on the question of air strikes. This threatens to end a broad agreement about the international response to fighting in the former Yugoslavia and it could to deepen the a rift already visible over Russia's actions in the former Soviet republics on its bor-

Nato's ultimatum requires the Bosnian Serbs to withdraw their heavy artillery and tanks sur-



Drawing the line: General Sir Michael Rose, commander of UN troops in Bosnia (right) with General André Soubiron visit an area of Sarajevo which has been contested by Bosnian government troops and Bosnian Serbs. UN troops are to patrol the area as part of a new ceasefire

Nato's ultimatum to Serbs: Reports and analysis ... Page 2

zone around the centre of the capital, or place them under UN control. It also calls on the mainly Moslem government of Bosnia-Hercegovina to place its heavy weapons within the same exclusion zone under UN control. In Bosnia yesterday, there were signs the Serbs were already act-

forces around Sarajevo allowed UN peacekeeping troops to move into six frontline zones as part of a plan to lift the siege of the Bosnian capital. The troop movements came after Mr Radovan Karadzic, the Bosnian Serb leader, said during peace talks in Geneva that his forces would implement an agreement to withdraw their artillery and put it

under UN control. In Moscow, Mr Anatoly Adameign minister, challenged Nato's right to make "threats and ultimatums to use force". However, he also stressed that Russia shared the horror

expressed at the deaths caused by the mortar attack in Sarajevo last weekend, and he saidRussia would agree to "press for 'peace by force' if if all members of the Security Council agree". Western diplomats acknowl-

edge that the Russian govern-

from nationalist forces. But they believe that air strikes would not seriously damage the west's relationship with Russia.

Russia's request for an emergency council meeting was due to be discussed at closed-door consultations at the UN in New York last night and be part of a debate already called for by Bosnia and Islamic governments in support of the Nato action.

Britain backs Nato as US threatens rift

By Philip Stephens Political Editor, in London

Britain acquiesced in this week's Nato ultimatum to the Serbian forces besieging Sarajevo only after a blunt warning from the US that refusal would permanently damage the western alliance, it emerged

The acknowledgment that Britain had bowed to US and French pressure came as

British Conservative MPs voiced concern that the threat of Nato air strikes might draw the west into much greater military involvement in Bosnia

After a meeting with senior ministers, the MPs said they would push for an immediate withdrawal of the 2,500 British troops in the former Yugoslav province if the 10-day ultimatum causes an escalation

But as the UK government temporarily

suspended its aid convoys in Bosnia for fear of retaliation, ministers admitted that the choice had been between supporting the Nato plan and a damaging rift

with the US. It is understood that in a telephone call on Wednesday President Bill Clinton warned Mr John Major that if Britain blocked the strategy it might seriously undermine the US commitment to Nato. Senior ministers said Mr Clinton had

made it clear that failure to act would strengthen the hand of those in Washington arguing for a much faster and bigger disengagement of US forces from

Mr Major, whose government was at odds with Mr Clinton over the admission to the US this month of Mr Gerry Adams, the Sinn Féin leader, judged that Britain could not afford another damaging

GM back to profit for first time in four years

General Motors' core North American automotive business returned to profit in the final months of last year, producing its first quarterly after-tax profit for

The \$127m (£292m) net income in North America, with a solid performance in Europe in the face of a weak car market, helped the US's biggest car manufac-turer to match the most optimistic stock market expectations. It reported fourth-quarter net income of \$1.2bn, or \$1.28 a share. compared with a loss of \$652m or \$1.25 a share in the comparable period a year before.

GM continued to predict a

return to net profits for this year as a whole in its North American operations, although it said the need to adapt manufacturing facilities for new models would lead to the loss of some produc-

tion capacity during the year. GM's net income for 1993 as a whole was \$2.5bn, compared with a loss of \$2.7bn for 1992. Sales increased to \$125bn from \$119bn and gross profit margin to 15 per cent from 11.1 per cent.

The improvement stemmed from a mix of cost-cutting and higher vehicle sales. Much of the benefit came from closing plants and lower materials costs, said Mr Rick Wagoner, chief financial officer.

GM's results are comparable with those of its big US rivals, Chrysler and Ford, both of which have also reported a marked improvement in 1993 as the US market has expanded. The car companies have noted, though, that they need to generate enough cash to strengthen their balance sheets before the next

cyclical downturn. With an unfunded bility of \$22.3bn at the end of 1993 (up from \$14bn a year before), GM has more ground to make up in that regard than the others. Productivity gains had reduced

the time spent on producing each vehicle by more than 10 per cent last year, the company said. GM's share of total vehicle

Continued on Page 16 European car registrations. Page 2

to heal trade rift with US

By Nancy Dunne in Washington

Mr Tsutomu Hata, Japan's foreign minister, yesterday said that both Japan and the US were determined to settle their differences over trade. But both nations insisted privately that they could not compromise on US demands for measuring the progress of access to Japanese mar-

Mr Hata's visit was an attempt to avert confrontation before last night's scheduled arrival of Mr Morihiro Hosokowa, Japanese prime minister. It injected into the trade talks the vital military and foreign policy relationship between the two economic super-

Ahead of Mr Hosokawa's summit with President Bill Clinton, Mr Hata is understood to have raised national security concerns to stress that trade problems were not the only important

Mr Hata had a two-hour breakfast with Mr Mickey Kantor, the US trade representative. He was also scheduled to meet vice president Al Gore; Mr Warren Christo-

Continued on Page 16

Hata wants E Europe reactors face legal delay to 'urgent' repairs

By Lucy Plaskett

Western European nuclear companies are refusing to carry out urgent nuclear safety repair work in eastern Europe and the CIS until they have protection against hability in case of accidents.

Foratom, the European federation of nuclear trade associations, has written to Sir Leon Brittan, the European Union's external economic affairs commissioner, warning that unless western nuclear companies are protected against legal action they will withdraw from nuclear repair work in the region.

The companies are concerned that they would be liable for accidents during work to repair or replace ailing Soviet designed nuclear reactors

The move will delay the flow of European Commission nuclear safety funds to the region under its technical assistance programmes. It will also prevent companies from signing large repair contracts under the Nuclear Safety Account, the multilateral aid fund set up by the Group of Seven industrialised countries in 1992 .

International experts have Tough budget urged, Page 4 | identified a number of Soviet-de-Unpredictable summit, Page 15 | signed reactors that are in urgent need of repair, in particular the first generation pressurised water reactors, the VVER 230s, and the RBMK Chernobyl design While western nuclear companies have participated in studies and training at the plants, they will not replace equipment until they have legal protection against the consequences of acci-

Most countries with VVER 230s and RBMK reactors have not signed the 1963 Vienna Convention, which ensures that full responsibility for damages caused by accidents falls exclusively on plant operators.

The Commission has said it cannot guarantee to pay damages. It has asked countries receiving aid to sign bilateral agreements with nuclear comma nies protecting them against legal action. The nuclear industry argues that such deals do not give sufficient protection.

Foratom met Commission officials yesterday to find an interim solution which would allow vital safety work to go ahead. One option could be for recipient countries, western European governments and possibly the industry itself to set up a fund.

Lucy Plaskett is editor of EC Energy Monthly, a Financial

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

By Jurek Martin in Washington

The Nato ultimatum buys President Bill Clinton some immediate relief from public pressure, but this may grow again if Bosnian Serbs do not withdraw their guns from around Sarajevo or if other Moslem enclaves under UN protection come under renewed fire.

The drumbeat for action had been growing louder in Washington this week in Congress, in opinion polls and in the media. But, as the Congressional Democratic leadership reported after a meeting with Mr Clinton late on Wednesday. the general caveat is that the US should not act alone and should not insert its own troops to enforce a settlement.

Reflecting this, initial editorial comment yesterday about the new Nato approach was by no means favourable. Both the New York Times and the Washington Post said that air strikes, while "emotionally satisfying" as retaliation against the Serbs, would not in themselves induce a settlement.

The Times argued again that "the surest way out in the long term" was to lift the UN arms embargo to permit Bosnia "to defend itself." Its columnist, William Safire, positing the choice of "intervention now or disaster later," wrote that "peace in the Balkans will come not when the Moslems agree to be good victims, nor when Christians and Moslems get tired of killing each other, in Clinton's callous phrase, but when a good of European balance of power is achieved".

The Post, echoing an argument used often this week by Mr Laurence Eagleburger, the former secretary of state and a Balkan expert, wrote that "it is American credibility that concerns us most," a problem that would only be compounded if this latest Nato threat turned out to be "empty". It concluded: "More talk policy is an isn't conducting a serious pol-

Divisions inside the administration still persist on what to do if the Nato ultimatum is ignored. Mr William Perry, like most secretaries of defence, is cautious on the effectiveness of limited military force, while Mr Warren Christopher, secretary of state, prefers diplomatic

An additional constraining force remains Russia, vehemently critical of the air strike option. An indication of US concerns came from Mr Clinton on Wednesday night, when he said he had tried to talk to President Yeltsin by telephone but had been thwarted by tech-

The higher profile now given by the US to negotiations is both a nod in the direction of Moscow and, according to the state department, a response to direct appeals from Europe, led on this occasion by France. Nevertheless, it does involve

some shift in US tactics. Having repeatedly said that it would be wrong to exert undue pressure on the Moslems. because they have been the principal victims, the administration has now undertaken precisely this mission, hedged about as it is with qualifications about concessions that can reasonably be expected from the Bosnian government.

The current US diplomatic effort, according to Mr Clinton, is to determine Bosnia's "legitimate bedrock requirements" for a peace settlement. Yesterday, Mr Mohammed Sacirbey, the UN ambassador, defined these as the creation of "a viable state," the return of refugees "to homes from which they have been ethnically cleansed," and access to the Adriatic Sea, now under nego-

tiation with Croatia. Mr Clinton himself has been conspicuously cautious in his own prognoses. "There is no such thing as a risk-free air operation," he said and no guarantee that the warring parties can be brought to a set-



French United Nations peacekeeping soldiers advancing yesterday to take up position on the ceasefire line between Moslem and Serb forces in Sarajevo

West creates new uncertainties

By Robert Mauthner. Diplomatic Editor

Whichever way one looks at it, the Nato ultimatum to the Bosnian Serbs to withdraw their artillery surrounding Sarajevo within 10 days or face air strikes, has created a new ball game.

It marks a fresh departure in the policy of the Atlantic alliance, which has never before planned to take offensive action and has always in the past refused to intervene in conflicts which do not directly threaten its own

The calculation of members of the alliance, of course, is that the Bosnjan Serbs will comply with their demand to withdraw their heavy weapons and tanks within a 20km zone obscenity. If the government tlement. On both scores, any from the centre of Sarajevo or further role to play as an effec- nian Serbs. respite he has obtained may be place them under United tive security organisation in a

calculation is based on the belief that, in contrast with previous declarations of the same kind, Nato's latest warning is likely to be taken seriously by the Bosnian Serbs, because for the first time it is tied to a specific

Similar threats, notably in August 1993 and last month, did not have a deadline attached to them and could therefore be seen as insubstantial bluster, which did not need to be taken too literally. If the Bosnian Serbs fall to

comply this time, Nato does not have any other choice than to carry out its threat. If it does not do so, it will lose what little credibility it still has and might as well nack its bags and admit that it has no

been created on the ground in Bosnia, with unforeseeable consequences. The fact that Nato, some of whose members are the biggest contributors to UN forces in Bosnia, has largely abandoned its neutral role and has adopted a clear anti-Bosnian Serb stance, is likely to make the UN's peacekeeping and aid operations

much more hazardous. The Bosnian Serbs have already made clear that they will not hesitate to retaliate against UN forces if air strikes are launched. But even if these air attacks do not take place, the Serbs could make life very difficult for both the peacekeepers and the aid workers, particularly in enclaves such as Srebrenica, where Canadian troops are encircled by Bos-

The main weakness of the Nato declaration is that it con- equally important that the 33

centrates entirely on the situation in Sarajevo. It does not seem to be based on a long-term strategy for the solution of the 22-month-old conflict, other than reaffirming its general support for a negotiated settlement.

The best outcome is that, as the result of the UN's and Nato's more muscular stance, a separate agreement can now be negotiated for Sarajevo, demilitarising the Bosnian capital and placing it under UN administration. Such an agreement could form a building-block for an overall Bos-

more than that. There are many more com-plicated problems which will remain to be solved even if a satisfactory status for Sarajevo can be agreed between the nian Moslems, it is at least

per cent of Bosnia-Hercegovi-na's territory which is due to be allocated to them is properly consolidated and amounts to a viable nation, however small. At the moment that is certainly not the case, since most of the Moslem enclaves which have been designated as "safe areas" by the UN are sur-rounded by Serb territory.

Territorial disputes between Moslems and Croats continue to be the cause of some of the most bitter fighting in central

To believe, therefore, that a comprehensive peace settlement in Bosnia is just around the corner as the result of Nato's new muscular stance is clearly an illusion. It will have achieved a worthwhile result if relief can be brought to the martyred population of Saraswitch attention to other

Nato lays to rest its past ambiguity on Bosnia

Russial print man or face co

By Lionel Barber in Brussels

Nato's ultimatum to the Bosnian Serbs to pull back their artillery from the vicinity of Sarajevo or face air strikes marks a turning point.

For the first time in the 22-month-old civil war, the alliance has committed itself to using force according to a clearly defined set of criteria. The ambiguity of past communiqués has gone.

The ultimatum may also come to be seen as the moment when Nato stopped the rot in its own house and started to fashion a new, productive military co-operation between the US and France, the two countries that made the running throughout nearly 13 hours of talks last Wednesday.

The carnage wrought by a mortar attack on Sarajevo market last weekend undoubtedly created a political tallwind in favour of action; but a second calculation in Brussels was the damage to Nato's credibility if the alliance failed to live up to its own promises to prevent the strangulation of Sarajevo. As one senior Nato diplomat

ald: "There was a recognition that there was a risk to the alliance . . . That led people to say 'We have got to come to terms with this now'."

Mr Manfred Wörner, Nato secretary general, expressed a mixture of delight and relief that Nato unity had come through virtually unscathed (with the exception of Greece "disassociating" itself from the decision without blocking it). This is a historic moment. It is a decisive moment in the life of the alliance."

But Mr Wörner made clear that he was not predicting that Nato, the alliance founded in 1949 to defend western Europe against communism. would soon be moving into a combat role in former Yugoslavia.

Like President Bill Clinton and other western leaders, Mr Wörner hopes that the mere threat of Nato warplanes will be enough to clear the hills of Serb and Bosnian government artillery, establishing a firmer basis for a permanent ceasefire and a more promising start for a political settlement built around the demilitarisation of Sarajevo.

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Diplomats at Nato headquarters have over the past week suggested there is little appetite for protracted air strikes; still less is there a desire to commit the extra ground forces needed to consolidate bombed terrain.

The extent of Franco-American co-operation in the drafting of the ultimatum was at first sight remarkable, given recent public squabbling. The Clinton administration's opposition to commit troops to the UN peace-keeping effort while reserving its own position on the UN-European plan for a political settlement is partly to blame; but so too is France's long-standing ambiguous attitude to Nato itself, where it is a political member but remains

outside the military command. Lately, however, Paris has shown signs of re-evaluating its position on Nato, recognising that for the moment it remains the best security bet in town. This week, France and the US worked hand-in-glove

as great powers and the smaller states followed. Britain kept quiet. It would be easy, but wrong, to read this passivity as one more sign of strained relations with the Clinton administration. For as one UK diplomat observed. there is no greater interest for Washington and London at the moment than binding France further into Nato, the one organisation which guarantees US engagement in the affairs of the continent.

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Paris seeks broader peace mission West plays

France yesterday sought to cement its new diplomatic partnership with the US over Bosnia by raising the possibility of an American mediator. and maybe even a Russian one, joining the peace effort.

An Elysée spokesman said this idea of enlarging the Owen-Stoltenberg peace mission had been raised at a meeting yesterday between President François Mitterrand's chief of staff and Mr Peter Tarnoff, the US under-secretary of state for political affairs, and Mr Charles Redman, President Clinton's special envoy on Yugoslavia. The agreed aim, he said, was "not to launch a big new diplomatic initiative, but to reinvigorate the existing peace process with American

Having persuaded Nato to

on Wednesday, France and the US turned their attention yesterday to diplomacy. Mr Alain Juppe, the French foreign minister, also met the two Americans and said after wards: "There is now a common Franco-American desire to relaunch a political solution . . . involving maintaining pressure on the Serbs and

Croats, and an effort of persuasion on the Moslems." The US envoys were reported to have promised to discuss with the Moslems the whole of their demands and to see which "reasonable" demands could be worked into a modified version of the European

But the US continued to insist that the Serbs must still make most of the concessions and that, if sanctions against Scrbia were progressively removed, as the Europeans adopt its military ultimatum have suggested, some leverage

on Belgrade should be retained until the very end – by, for example, maintaining the freeze on Serb assets abroad. French officials said they largely agreed with these points.

In the wake of the Sarajevo ultimatum, the Elysée spokesman said US and French officials confirmed the earlier Nato decision to help peacekeeping forces in Tuzla and Srebrenica, and to examine other areas for similar action, like Mostar or Vitez.

Mr Mitterrand and his government were said to favour sending the aircraft carrier Foch to the Adriatic "because it could be useful if our troops get into difficulty", the spokesman said. But the carrier's dispatch might be delayed for a few more days "so that it would not be interpreted as a unilateral French act, outside what Nato is doing".



Juppe' speaking yesterday of common Franco-American goals

Calculating risks to the peacekeepers

The first challenge for Nato tacticians in implementing a threat of air strikes in Bosnia will be to find and destroy gun empiacements.

The emplacements, which are small and mobile, can be found through analysing the trajectory of an incoming shell, or by "forward control teams" 40 of which Nato has working covertly in Bosnia, according to Mr Edward Foster of the Royal United Services Institute in London. These teams can pick out targets for attacking aircraft.

Those aircraft are likely to be F-16 fighters based in Aviano and Villafranca, northern Italy and possibly Jaguar aircraft based in Gioia Del Colle, southern Italy. To deal with tanks, Nato may also bring in A-10 "Warthog" anti-tank aircraft, and possibly AC-130 Spectre aircraft, based at Brindisi.

On the Serbian side, a number of defences might be employed. They could mount an air defence, although Nato could deploy Tornado F-3 aircraft in convoy with F-16s and A-10s to deter this - Tornados F-3s can spot incoming aircraft early and fire long-range mis-

aircraft guns. These have already been used in Bosnia as heavy machine guns, says Mr Foster. Nato forces would deal with these in the same way as artillery

and mortars. More difficult could be surface-to-air missiles. According to the Military Balance, published by the International Institute for Strategic Studies, the Serbian side could have as many as 60 radar-guided SA6 missiles. The radar can be jammed, or radar-homing missiles, which follow the radar signal to its source, can be used. The US aircraft relief workers.

carrying this equipment. Finally, Serbian forces could respond

to air attacks by retaliating against the 11,000 UN troops on the ground. Some, like the British, have Warrior armoured vehicles, which are proof against all but heavy weapons, but others, including the French and Ukrainian forces in Saraievo and Canadians in Srebrenica have only vehicles that will protect them against small arms. The most vulnerable of all, will be the troops' support units and the UNHCR

down warning from Russia

By John Lloyd in Moscow

Russia's opposition to air strikes against Serb positions in Bosnia, repeated yesterday by Mr Anatoly Adamishin, the first deputy foreign minister, is not yet causing much concern to the west.

There are two reasons. First. western diplomats believe that, despite their protests yesterday, the Russian leadership will not react dramatically if air strikes go ahead. Second, they believe that Russia, with the US, is being drawn into the negotiating process and understands that no-one in the west wants strikes except as a last

However, it is recognised that President Boris Yeltsin and his government are under strong pressure from national-ists. Mr Vladimir Zhirinovsky, leader of the ultra-right Liberal Democratic party, said on Wednesday in parliament that he would destroy the countries of those pilots which bombed

Serbian positions. Less vividly, Mr Sergel Stankevich, a former presidential adviser, warned that the "consensus" which had existed with the west on the conflict would be destroyed by air strikes. "The ability of the Russian government to play the role of loyal partner is limit-

One senior diplomat who had held a session with foreign ministry officials on the issue yesterday said that the Russians had questioned whether the UN mandate allowed air strikes. They argued that the effect would be to drive the Serbs and Moslems out of the negotiating process, the former

ed ... by public opinion."

in protest and the latter because they would assume the west was now on their side. Mr Adamishin's comments yesterday - he said that "making threats and ultimatums is not Nato's business" - were aimed largely at ensuring that the UN was in charge of the The US state department

said that Russia's objections "did not differ in some cases from the concerns of some European allies". Mr James Collins, US ambassador at large for the former Soviet states, has had discussions with Russian officials and was said by one diplomat last night to be satisfied that Moscow was not too alarmed by the prospect of strikes.

However, it is clear that the general agreements between the west and Russia on foreign policy have recently been under strain over the expansion of Russian power in the former Soviet states.

Nato communiqué rejects extension of deadline

The Council: (1) expresses its sions of 2nd and 9th August 1993, indignation at the indiscriminate attacks which have once again struck the people of Sarajevo in recent days:

(2) notes that the siege of Sarajevo is continuing, and that consequently the Bosnian Serbs bear the main responsibility for the tragic loss of civilian life that results from it; (3) reaffirms the Alliance's support for a negotiated settlement of the conflict in Bosnia, agreeable to all

(4) recalls that on 11th January 1994, the Heads of State and Gov-emment of the members of the Alliance reaffirmed their readiness, in accordance with the Alliance decito carry out air strikes in order to prevent the strangulation of Sara-

(5) commends the European Union Action Plan of 22nd November 1993 to secure a negotiated settlement, and considers, in this context and with regard to UN Security Council Resolutions 824, 836, and 844 that the lifting of the siege of Sarajevo could be a step toward the placing of Sarajevo under UN administration, in conformity with that plan; also commends the current efforts of the UN negotiators toward secur-ing the demilitarization of Sarajevo; condemns the continuing siege Sarajevo and, with a view to

ending it calls for the withdrawal, or confrontation lines in the city; regrouping and placing under Unprofor control, within ten days, of heavy weapons (including tanks, artillery pieces, mortars, multiple rocket launchers, missiles and anti-

aircraft weapons) of the Bosnian Serb forces located in an area within 20km of the centre of Sarajevo, and excluding an area within two kilometres of the centre of Pale; (7) calls upon the Government of Bosnia-Herzegovina, within the same period, to place the heavy weapons in its possession within the Sarajevo exclusion zone described above under Unprofor control, and to refrain from attacks launched from the current

(8) calls upon the parties to respect the ceasefire; all concerned should make every effort, during this tenday period, to achieve by agreement the withdrawal or control of heavy weapons as called for in the preceding paragraphs; failure to reach such agreement will not result in the extension of this

(9) authorizes the Nato Military Authorities to support Unprofor in carrying out its task of identifying heavy weapons that have not been withdrawn or regrouped in conformity with these decisions; (10) decides that, ten days from

2400 GMT 10th February 1994,

heavy weapons of any of the parties found within the Sarajevo exclusion zone, unless controlled by Unprofor, will, along with their direct and essential military support facilities, be subject to Nato air strikes which will be conducted in close co-ordination with the UN Secretary General and will be consistent with the North Atlantic Council's decisions of 2nd and 9th August

(11) accepts, effective today, the request of the UN Secretary General of 6th February and accordingly authorises the Commander-in-Chief, Allied Forces Southern Europe to launch air strikes, at the request of the United Nations, against artillery

or morter positions in or around Sarajevo (including any outside the exclusion zone) which are determined by Unprofor to be responsible for attacks against civilian targets in that city.

(12) demands strict respect for the safety of Unprofor and other UN and relief agency personnel throughout Bosnia-Herzegovina and for the right of free access of all these personnel to Sarajevo; (13) asks the Secretary General to inform the Secretary General of the United Nations of these decisions,

Footnote 1: Greece dissociates her position as indicated in the statement recorded DENMARK Financial Times (Scandinsvia) Ltd. Vinand-skafted 42A, DK-1161 Cupenhagenk Tele-phone 33 (3 4) 41, Faz 33 43 53 35.

print money or face crisis'

By John Lloyd in Moscow

The new Russian government is in a critical financial position and will need to print vast quantities of money to avoid financial collapse, Mr Jakov Urinson, first deputy economics minister, told the state duma (lower house) yesterday.

Mr Urinson said 75 per cent of Russian enterprises were urgently calling for priority support because of heavy debts, and that the budget deficit in the first quarter of the year had already mounted to Rhs12,000bn.

In an account which lay much blame at the door of the former administration, Mr Urinson said the government's failure to pay wages and other bills last year had left a huge budget deficit in the first quarter of this year. At the same time, short-term, three-month bonds issued by the last government were now falling due, to the tune of Rhs850bn.

Mr Urinson said the demands from enterprises for more credits had aggravated the crisis, and that a document was being prepared discriminating between those ente-prises needing funding and those which should be allowed

He said Rbs130,000bn would be set aside for investment in the forthcoming budget - with the share of investment going to defence unchanged, but the security budget being raised. Some 40 per cent of expendi-ture would be devoted to social spending.

The target for monthly inflation by the end of the year was 10 per cent, he said, and the government was aiming to reduce the budget deficit to 5-6 per cent of gross national prod-

The crisis appears to be compounded by a lack of any new



rnomyrdin: lack of ideas

ideas from the government of Victor Chernomyrdin whose members had sworn to fight inflation and budget deficits by means other than the etary ones favoured by Mr Boris Fyodorov, the former finance minister, and Mr Yegor Gaidar, the former first deputy prime minister for the econ-

Mr Fyodorov, who was pres ent at the hearings as a parliamentary deputy, said: "If we don't stop the collapse of the financial system we will have to change the government

every three months." In newspaper interviews, Mr Gaidar said attempts were being made in plans put forward by academics and former ministers, to reinstate controls which would prevent stabilisation of the economy. These would "bring the country back to chaos," he said

However, Mr Urinson said the much-criticised high taxes would stay, but enterprises' bank accounts would be scrutinised more rigorously and further controls would be put on payments to regions and republics within Russia.

By John Murray Brown

two years.

Turkey yesterday unveiled an

ambitious privatisation pro-

gramme, aiming to sell \$20bn

of state companies in the next

The programme, announced by Mr Tezcan Yaramanci, new

head of the Public Participation Administration, the government's privatisation author-

ity, envisages proceeds of \$2.6bn this year and \$18bn in

1995 - much of that from the disposal of the state PTT tele-

phone monopoly. In addition, the closure of loss-making

industries is estimated to cre-

ate savings of a further \$7.3bn.

has raised just \$1.7bn. Hitherto

most sales have been of minor-

ity stakes, often in private companies, such as the current

issue of Tofas, which assen

bles Fiat cars, where the global

offering next month of the PPA's 21 per cent is expected to realise \$500m.

The new urgency reflects the need to close the budget gap, and restore policy credibility,

amid worries that Turkey

could lose out if a spate of asset sales across Europe soaks

up international investor

Turkey is set to sign an \$84m

technical assistance credit

with the World Bank next

week. In an unusual move the

Bank, worried the programme could falter, has set perfor-mance conditions, which

require Turkey to meet an agreed timetable on asset

The loan will finance a feasi-

bility study for the Zonguldak

region, looking at retraining schemes in the event of closure

of the loss-making coal mines

corporation, as envisaged in the PPA's new programme

The loan will also cover the

cost of foreign advisers, public

relations and legal expenses.

Chase Manhattan is leading an advisory consortium,

including the UK bank Kleinwort Benson, on the sales of

Tupras, the refineries concern

to complete the sales this year.

looks even more ambitious.

The PTT disposal will account

for the bulk of the 1995 reve-

nues. However, court action

currently blocks all govern-

The programme for 1995

demand.

Since 1985, hindered by legal wrangles and parliamentary and labour opposition, the PPA

TAP pay Turkey freeze plans big state accord sell-off disputed

By Peter Wise in Lisbon

TAP-Air Portugal, the state airline, claimed yesterday to have agreed a pay freeze for the year with its cabin attendants, a statement challenged by the union which represents

A spokesman for the airline said the union signed an agree-ment accepting whatever wage increases were determined for the whole company between 1994 and 1997. "We have already made it clear there will he no increases for anyone in 1994 and the union has clearly accepted that," he said.

However, Mr Jose Braz, president of the union representing TAP's 1,300 flight attendants, said that the company was deliberately misinterpreting the agreement and that the union was still pressing for a 7 per cent wage increase.

He said they had agreed maximum flying time would rise from 550 to 750 hours a year in return for a monthly expenses subsidy of Es25,000-Es75,000 (£96-£288), higher commission on in-flight sales and free flight insurance.

TAP's 436 pilots have already accepted the increase in flying time although the issue of any pay rise is still unresolved. Negotiations with ground staff on pay and conditions have also yet to reach a conclusion.

None of TAP's 9,500 workers received a pay rise last year and Mr Fernando Santos Mar-tins, TAP president, has said the company cannot afford one

this year.

Like the company, the government has also interpreted the accord with the cabin attendants as an agreement to a wage freeze. It hailed the agreement as a breakthrough for its plans to return the debtridden company to profit by injecting Es180bn (£690m) in fresh capital and establishing

labour peace. Mr Joaquim Ferreira do Amaral, transport minister, said it supported the government's recovery plan. How-ever, Mr Braz said strikes were almost inevitable this year if a wage freeze was imposed. and Petrol Ofisi, the petrol retailer. The PPA's ambition is

The airline's accumulated debt reached Es124.4bn in 1993 and operating losses rose to Es35bn, the worst result in the company's history. Portugal is seeking approval from the Ruropean Commission for a plan to bring the company back to profit in 1996 by injecting new capital and reducing ment efforts to prepare the the workforce by 2,400 people. | company for sale.

Russia 'must | Car sales end year-long decline

By Kevin Done. Motor Industry Correspondent

West European new car sales rose by an estimated 6 per cent to 1.023m in January, halting 12 months of unbroken decline in the European market. New car sales in 1993 fell by an estimated 15.2 per cent to

11.45m, the steepest decline since the war.

Carmakers' forecasts sugge only a marginal recovery this year of 1-2 per cent. According to industry esti-mates, sales in January were higher in 11 of 17 markets

increases in three of the large volume markets, the UK, France and Spain. New car sales fell by 10 per cent in Italy, however, and sales in Germany were little

changed, with an estimated fall

across west Europe, led by big

of 1 per cent. Motor industry leaders cautioned that the apparent strength of the overall market in January was misleading, as sales a year ago had been depressed by changes in taxa-tion and exhaust emissions regulations.

New car sales in Spain last month were 28.6 per cent higher than a year ago but were still 26 per cent below the average for January during the last five years.

Sales in France rose last month by 15 per cent year-onyear, but according to the French carmakers' federation

the underlying trend in demand was still downward after eliminating distorting fac-

Among the big six volume carmakers, Ford and General Motors (Opel/Vauxhall) both gained market share helped by their large presence in the UK, where the overall market grew by 20 per cent year-on-year. The Volkswagen group of Germany and Flat of Italy, both of which plunged into heavy losses last year, continued to lose market share in

Among the specialist car-makers Mercedes-Benz has reversed a long period of decline and has overtaken BMW, its arch domestic rival, which had outsold Mercedes-Benz for the last two years. Mercedes-Benz's fortunes have been boosted by the successful launch last summer of its new C-Class executive

January, as they suffered in particular from the weakness

their home markets

BMW will take on a new scale in Europe, however, through its planned purchase of Rover from British Aerospace. Rover, the strongest performer among leading carmakers in the west European market last year, clearly out-performed BMW in January. It increased its sales by an estimated 17 per cent year-onyear to capture a market share of 3.5 per cent, while BMW's

sales declined by 5 per cent.

WEST EUROPEAN NEW CAR REGISTRATIONS January 1994

	Volume (Units)	Volume Change(%)	Share (%) Jan 94	Share (%) Jan 93
TOTAL MARKET	1,023,000	+5.9	100.0	100.0
MANUFACTURERS:				
Volkswagen group	161,000	-0.1	15.7	16.7
 Volkswagen 	111,000	-1.5	10.8	11.6
- Audi	25,000	-1.7	24	26
- Seat	22,000	+2.9	2.1	2.2
- Skoda*	3,800	+51.0	0.4	0.3
General Motors#	131,000	+9.4	128	12.4
 Opel/Vauxhall 	126,000	+9.4	12.3	11.9
- Saab**	3,500	+3.8	0.3	0.3
Ford#	126,000	+10.8	12.3	11.7
- Ford Europe	124.000	+10.7	12.1	11.6
- Jaguar	1,200	+10.3	0.1	0.1
PSA Peugeot Citroen	125,000	+6.8	12.2	12.1
- Peugeot	71,000	+1.1	6.9	7.2
- Citroen	54,000	+15.3	5.3	4.9
Flat group##	121,000	-5.1	11.8	13.2
- Fiat	92,000	-2.8	9.0	9.8
- Landa	16,000	-11.4	1.6	1.9
- Alfa Romeo	12,000	-15.5	1.1	1.4
Renault ††	100,000	-0.1	9.8	10.4
BMW group†	88,000	+5.5	8.6	6.7
- BMWt	32,000	-5.2	32	3.5
- Rovert	36,000	+17.3	3.5	3.1
Mercedes-Benz	43,000	+57.8	4.2 3.6	2.8 3.2
Nissan	37,000 24,000	+18.1 +11.8	2.4	3.2 2.3
Toyota Volvo tt	24,000 17,000	+11.0	1.7	2.3 1.5
Masqu Volvo II	15,000	+0.3	1.5	1.6
Hondat	12,000	+15.3	1.2	1.1
Mitsubishi	9.000	+10.5	0.9	1.1
Total Japanese	111.000	+5.9	10.9	10.9
rous vapaneso	111,000	+0.5	10,5	10.5
MARKETS:				
Germany	235,000	-1.4	23.0	24.6
United Kingdom	199,000	+20.4	19.4	17.1
Italy	182,000	-10.0	17,8	20.9
France	130,000	+15.0	12.7	11.7
Spain	53,000	+28.6	5.2	4.3
"VIII holds 31 per cent and management control of Supts.				

Firrao faces corruption charges

Former Italian export credit chief extradited

By Robert Graham in Rome

Swiss authorities yesterday extradited to Italy Mr Ruggero Firrao, a former head of Sace, the Italian export credit guarantee organisation. to face corruption charges.

Mr Firrao is the sixth person in a year to have been arrested in connection with alleged large-scale abuses of Sace credit guarantees.

He was arrested last September by Swiss police after the issue of an international arrest

According to Rome magis-trates, Mr Firrao is alleged to have received at least L1.4bn (£567,260) from three Italian companies in exchange for Sace paying indemnities to them for work carried out in

Libya, Tunisia and Turkey, Some of these monies were allegedly shared with two other members of Sace. Mr Firrao, aged 70, and a one-time member of the executive committee of the Bank of Italy, left Sace in 1985 and became a consultant also working for the

Rome magistrates have begun investigations into the role played by Mr Gianpiero Cantoni, the former chairman of BNL, in granting credits to Mandelli, a Piacenza-based robotics group recently placed in liquidation

Mr Cantoni stepped down as chairman on Monday after a special board meeting; and on Tuesday the Bank of Italy passed papers on BNL's relationship with Mandelli to the magistrates.

BNL is Mandelli's biggest creditor with outstanding loans of over L100bn. The magistrates are under-

stood to be investigating a loan of L75bn to Mandelli in December 1991 via BNL's offices in

The explanations for the purpose of this loan apparently did not satisfy Bank of Italy inspectors and the magistrates are now trying to ascertain whether the funds were used to buy out a stake held in an engineering company, which was ultimately owned by Mr Cantoni's family interests.



to introduce tough budget

By William Dawkins in Tokyo

The Japanese finance ministry yesterday asked the government to follow its record Y15,250bn (£95bn) pump-priming package with an austere budget for the coming year.

The ministry's draft budget for the fiscal year, starting on April 1, calls for a 1 per cent rise in total outlays to Y73,081bn. Ostensibly an improvement on the previous year's 0.2 per cent budget growth rate, it represents a small decline after stripping out accounting changes, according to finance ministry

Mr Hirohisa Fujii, finance minister, said he expected the US to support the budget, which is likely to be part of trade and economic talks today between Prime Minister Morihiro Hosokawa and US President Bill Clinton.

Ministries will negotiate on the draft over the next few days, before the government adopts a final budget on Tuesday, which will then be debated by parliament next month. Separately, the cabinet yesterday adopted a Y2,185bn third supplementary budget for the current year, needed to fund part of the recent stimu-

The government will proba-bly need at least one more supplementary budget this year, because yesterday's draft is unlikely to cover the its needs. said economists. "It is clearly insufficient," said Mr Jim Vestal. chief economist at Barclays

de Zoete Wedd in Tokyo. The figures might change slightly in the bargaining to come, but the draft is a general guide to the government's plans. General spending, the core of the budget, is to rise 2.3 per cent, the smallest increase for six years, within which

By Paul Abrahams in Tokyo

Public prosecutors yesterday

indicted Mr Tadao Otani, a

Diet member, and charged him

with helping supporters obtain tax refunds by falsifying receipts. Mr Otani recently

resigned from the Japan Renewal party, second biggest

grouping in the government

Until now, investigators

have focused on local politi-

cians and the business commu-nity. Mr Otani is the first Diet

member to be indicted during

the present anti-corruption

effort. Ms Mineko Sasaki-

Smith, senior economist at

Morgan Stanley in Japan, said:

"This shows the continuing

willingness of the government

cent, the lowest growth for 34

Overseas aid is set to rise by 4 per cent, the smallest increase ever from one of the world's largest donors - and only just over half the foreign ministry's request for a 7.9 per cent increase. However, public works spending is to rise by 29.6 per cent, in line with the government's pump-priming policies, a point welcomed yes terday by the Keidanren busi-

On the revenue side, the government expects tax receipts to fall by 12.5 per cent, because of the income tax rebate at the heart of the stimulus package. Its tax revenue forecast is, however, based on the Economic Planning Agency's target of 2.6 per cent growth in gross national product for the coming fiscal year, widely seen as over-ambitious.

This high economic growth target, however, reduces pressure on the finance ministry to commit itself to issuing deficit bonds, to which it has strong objections, pointed out Mr Geoffrey Barker, chief economist at Baring Securities in

The finance ministry has already had to swallow its pride by agreeing to issue Y3,134bu of deficit bonds, the first for five years, to fund much of Mr Hosokawa's tax rebate. The drop in tax revenue and the demands of an increased public works programme means the government plans a 68 per cent increase in bonds issued next year, to a record Y13,643bn, or 18.7 per cent of government revenue. Of that, Y10,509bn will be so-called construction

little fish, not a big one."

political secretary, Mr Susumu

bonds, destined for public works only - to which the mining security requirements. Israel keeps exclusive conistry has no objection - with MP charged over tax refund fraud

tion of the Jericho area.

Japan urged | White right threatens to disrupt all-race poll

By Patti Waldmeir in Pretoria

Prospects for peaceful elections in South Africa receded further last night when the white right wing, the Afrikaner Volksfront (AVF), said it would not take part in April's allrace elections, and would actively

Compounding the threat to elections, the KwaZulu Legislative Assembly, the parliament in Chief Mangosuthu Buthelezi's homeland of KwaZulu, said it would take steps to

Inkatha Freedom Party has not yet officially announced a boycott.

Both announcements could be partly tactical, aimed at pressing the African National Congress and government to make last-minute concessions before Saturday's deadline for registration of political parties contesting the elections.

"If the ANC and NP come to their senses and decide there will be a volkstaat (white homeland) and self-determination for Afrikaners, we

resist the poll, though the Chief's will consider (participation)," Mr Ferdi Hartzenberg, leader of the ultra-right Conservative Party, said after the AVF's own "parliament". the "Transitional Representative

Council", had met.
The AVF leader, Gen Constand Viljoen, was to meet the ANC last night for what AVF officials described as a final" round of talks on the white right's demand for an Afrikaner homeland. At the same time, the government was making last-minute efforts to revive stalled trilateral

umbrella group, the Freedom Alliance, and the ANC and the govern-

There were few indications that agreement could be reached on constitutional amendments before the Saturday deadline. The Freedom Alliance has said such amendments are essential if they are to reverse their decision to boycott the poll. The government said last night it might extend the Saturday deadline if progress seemed possible, but

The Afrikaner Volksfront said it would use its "total ability" to oppose the poll, though Mr Hartzenberg was careful to avoid an overt call to violence. But conservative white local councils would refuse to integrate with black councils as required by law, and the AVF would set up the equivalent of "mini-volkstaats" in conservative rural areas.

"But if they are going to crush us, we must use a little bit of violence to protect ourselves," he warned.

Compromise and complicated formulae were key to hard-won Israeli-PLO accord

Security pact speeds Mideast peace process

Israel and the PLO have overcome deep suspicions to forge the Cairo accords on security. The signing in Cairo on Wednesday night broke months of deadlock over implementing Palestinian self-rule in the Gaza Strip and West Bank area of Jericho.

Employing painstaking com-promise, complicated formulae and postponement of some sensitive issues, Mr Yassir Arafat, PLO chairman, and Mr Shimon Peres, Israeli foreign minister. inject momentum into the Israeli-Palestinian peace pro-

The Cairo accords pave the way for Prime Minister Yitzhak Rabin to meet Mr Arafat within four weeks to sign a comprehensive protocol leading to the delayed Israeli troop withdrawal from Gaza-Jericho. Completion of Israeli military redeployment will not be possible by the April 13 deadline.

To reach agreement on security issues, Mr Arafat had to give up demands for absolute PLO control over borders and roads, viewed as important symbols of sovereignty for a Palestinian state. Israel had to concede the Palestinian need for dignity without jeopardis-

trol over external security. The most important issues resolved under the accords are arrangements for the Gaza-Egypt and Jericho-Jordan border crossing, security details for the Jewish settlements in Gaza and for roads linking the settlements with Israel, and broad outline of the size and composi-

The most important details



Yassir Arafat and Shimon Peres initial agreements on security issues in Cairo as Egypt's President Mubarak looks on

agreed are relations between the two economies; the operational limits of a Palestinian police force and transfer of administrative power from Israeli to Palestinian hands. All these issues must be finalised before Mr Rabin and Mr Arafat can sign the comprehensive protocol.

Separate agreements on the

of Israeli troops in the rest of with two wings, the Palestinthe West Bank will be negotiated in Washington. The Cairo accords cleared away the most difficult issues of a protocol on estinian policemen at its Palestinian self-rule:

Israel retains responsibility for external security. It will rely heavily on modern surveillance devices rather than phys-

ian one to serve Palestinians and visitors to Gaza-Jericho, with a Palestinian flag and Palentrance. The Israeli wing will Border arrangements: serve Israelis and foreigners. The Palestinians and the Israelis will have a closed area

for searching luggage: • Inspection: The Israelis

entering the Palestinian wing will pass through a magnetic gate in the presence of an Israeli and Palestinian policeman. A Palestinian may be physically searched by a Palestinian policeman in the presence of an Israeli policeman.

Israel will check the identity documents of all Palestinians

dents. In the event of suspicion, both sides may question a Palestinian. A Palestinian may be apprehended crossing through the terminal by either side, but must be dealt with by a Palestinian policeman. Both sides have the right to veto entry to any person not a Gaza-Jericho resident; Israel will control security in the Palestinian-controlled areas between the Gaza-Egypt and Jericho-Jordan border posts, in close co-ordination with a Palestinian deputy. Palestinian policemen present will be armed

• The area of Jericho: Israel and the PLO have initialled a mapped area of Jericho of 55.5 sq kms but left the final decision to Mr Rabin and Mr Arafat when they meet to sign the

with handguns;

Israel guarantees safe passage to Palestinians to three areas outside the Jericho area: the religious site of Nebbi Moussa, the pilgrimage site of al-Maghtas, and the northern shores of the Dead Sea, where Palestinians will be allowed to set up private projects and joint tourism ventures.

Palestinians will have sole control over roads in the Jericho area, with joint patrols, under Palestinian authority, on the main roads used by Palestinians and Israelis. Gaza security: Israel retains

absolute authority over the Gush Katif and Erez settlement areas and Israeli military installation along the Egyptian border. In a second zone Israel will control security, in a co-operation with Palestinians in security matters, including joint patrols. Israel retains absolute control over security for three roads linking the set-

to tackle corruption. It's unusual for a Diet member to modalities of holding Palestinical searches. Each border may open luggage in the prescrossing the Palestinian wing be indicted, but Mr Otani is a ian elections and redeployment of a final protocol yet to be Mr Otani, now an indepen-dent member of the House of Arafat briefs King Hussein on latest agreement Representatives, is alleged to have conspired with his former

Ochiai. In January, Mr Ochiai admitted offering supporters receipts for political donations in excess of amounts given.

Under present electoral rules individuals can receive tax breaks on donations of more than Y10,000 to political groups; the 72 supporters were est PLO-Israeli agreement, said to have been able to claim the inflated amounts, worth Y55m (£341,614). The offences are alleged to have occurred between 1990 and 1992.

By James Whittington king with a copy of the security arrangements agreed with Mr Shimon Peres, Israeli for-Mr Yassir Arafat, Palestine eign minister, in Cairo, and Liberation Organisation chairman, yesterday briefed King discussed future aspects of co-operation between the East Hussein of Jordan on the lat-

Mr Abdel Salam al-Majali, responding to Jordan's previ-ous criticism that the PLO had Jordan's prime minister, said the king was "extremely happy" Mr Arafat had kept his failed to co-ordinate with the kingdom over the peace talks.

Mr Arafat presented the promise of enhanced co-ordination with Jordan.

Since it was disclosed that and security this year, and secret Israeli-PLO talks had taken place in Norway last summer, leading to the historic peace accord signed last September, King Hussein has repeatedly complained Jordan has not been kept up to date with meetings on the future of the occupied territories.

Despite accords signed

between the Jordanians and Palestinians on economic ties

assurances from the PLO that it supports co-ordination, Jordan remained sensitive about being left out. Recently, King Hussein said:

"Our basic position is supporting our Palestinian brothers as regards regaining their rights on their national soil, but I cannot say our co-ordination until now is what it should be, while between us and Syria

Jordan is keen to play a central role in the West Bank after an Israeli withdrawal. Fifty per cent of the kingdom's population is of Palestinian origin and the West Bank was ruled by King Hussein until 1967. Agreements so far will allow Jordanian banks to reopen branches in the West Bank where the Jordanian

and Lebanon co-ordination is dinar will be the main legal tender. This will give Jordan's central bank a key role in monetary policy in the new Palestinian entity.

Jordan wants a bilateral pact on trade and joint ven-tures in business and manufacturing, Next week a Jordanian-Palestinian committee will begin discussing these details as part of the economic proto-col signed in January.

Dry dams threaten Thai way of life

Victor Mallet on a monsoon country's most serious water crisis

B angkok and the central plains of Thailand, often flooded during the monsoon rains, are now in the grip of a water shortage so severe that some of the most basic aspects of Thai life - from rice farming to having soapy baths at massage parlours - are likely to be affected before the monsoon returns in June.

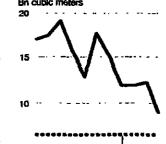
Seen from the pumping station north of Bangkok where the Metropolitan Waterworks Authority draws off the capital's water supply down a 30km canal, the Chao Phraya river appears to be flowing serenely towards the sea. Thai officials, however, are

for from serene: they are contemplating the possibility that there will not be enough fresh water running downstream to keep the sea water from pushing inland as far as the MWA's canal. The MWA might be forced to suspend pumping, and that could mean water rationing in Bangkok.

"This is a real crisis." says Mr Sawad Wattanayagorn, director general of the Royal Irrigation Department. "It's the most serious crisis in the Chao Phraya river basin in his-

During the dry season from November until June, the Chao Phraya is supplied from the Bhumibol and Sirikit dams (named after Thailand's King and Queen) in the north of the country. When full, the two dams combined can hold more than 16bn cubic metres of usable water. They held that quantity only once, in 1975. This time they started the dry season with a record low

November water level in the Bhumibol and Bn cubic meters



"Dead stock" of water must be retained for electricity generation 0 1983 88 87 89 91 93

volume of 2.2bn cu m of available water, a figure that has since dropped to less than 1.7bn cu m; normal dry season demand is about 6bn cu m.

Rice farmers, Thailand's biggest water consumers, could be the first victims of the drought. For the second year running, tempted by high rice prices, many of them have ignored government pleas not to grow an extra crop during the dry

Without good off-season rains, the crops could fail. Usually the government is sympathetic to the demands of the country's many farmers (as voters they form a powerful lobby) but this year there is no irrigation water to spare to save the rice; the priority is to keep salt water out of the Bangkok water network.

BANK'S GROWTH FORECAST REVISED UPWARDS

Thailand's central bank yesterday revised upwards its economic growth forecast for 1994 and its estimate for last year, saying that gross domestic product could increase by a real 8.2-8.3 per cent in 1994 after a rise of about 8 per cent in 1993, Victor Mallet reports from Bangkok.

Mr Vijit Supinit. Bank of Thailand governor, attributed the better-than-expected performance to higher exports and investment; previous official estimates suggested GDP would grow less than 8 per cent this year and last. "Exports performed much better than expected, which means the current account deficit improved," Mr Vijit said.

Thailand's current account deficit was about 5 per cent of GDP in 1993, compared with

the forecast 6.3 per cent. Exports last year

rose by more than the 11.5 per cent previously The value of Thai exports was hit in the first part of 1993 by low prices for agricultural commodities, although electronics exports

continued to grow strongly.

Prices for rice, one of Thailand's main export commodities, have risen recently, following the Japanese decision to allow foreign rice imports. But a water shortage in the central plains of Thailand is likely to restrict the amount of Thai rice available for export.

"There's not even enough for regular consumption, let alone irrigating the second rice crop." says Mr Sawad.

Tourist hotels and massage parlours could be severely affected if there was water rationing, and some of them have begun to reduce water consumption already.

In central Bangkok, the luxury Dusit Thani hotel has started a campaign to educate employees and guests on how to save water; guests will soon be asked whether they want their towels laundered every day. "If it's true what the government's saying in terms of present water levels, it's pretty scary," says Mr Mark van Og-trop, hotel manager. "It hasn't affected us yet, but it will." Manufacturing industry is

likely to emerge relatively

unscathed, at least for this

year. Most factories pump

water from their own wells.

Excessive use of groundwater has caused land subsidence in

industrial areas, and there are fears further pumping will allow sea water and pollutants to seep into the ground water. but wells have yet to run dry. Higher demand for water

and lower rainfall have both contributed to the water crisis in central Thailand over the past few years. The area of land under irri-

gated rice has increased rapidly since the 1970s. The water is free to farmers and the old-fashioned irrigation system in the central plains is prone to seepage and evaporation. Industrial and urban use of water has also increased. In the north, less water has

been flowing into the dams because demand upstream of the barrages has also risen. Farmers and loggers have hacked down the forests which once acted as sponges, absorbing rain during the wet season and releasing it into streams in the dry months.

Rainfall seems to have

declined during the last decade, and particularly during the last six years, although wide annual and regional variations make it hard to reach firm conclusions. Last year the north had 623mm of rain, half

the normal level, says the RID. Many people believe that deforestation has somehow caused the reduction in rainfall, but the contention is hard to prove. "My guess is that deforestation has had a lot to do with it," says Mr Scott Christensen, a research fellow at the Thailand Development Research Institute, an independent think-tank; he is studying the management of the country's water resources.

Even if the 20m inhabitants of the central plains survive this year's water crisis without too much hardship and it rains on schedule in June, Thailand will still have to decide how to allocate its water resources in the decades to come One suggestion is that farm-



ers should pay for irrigation

water and that urban consumers should pay more for tap water. The RID wants to build more dams, but environmentalists have mounted increasingly effective protests against such

"With the decline in rainfall over the past couple of years it's really come to a crisis point," says Mr Christensen. The short-term economic impact I think is going to be quite modest, but this is a serious long-term problem."

British MPs released by Somalis

By James Blitz and Motoko Rich

Two British members of parliament and an aid worker were released unharmed by kidnappers in Somalia yesterday after being taken hostage late on Wednesday night. The two MPs - Mr Mark Robinson, Conservative member for Somerton and Frome and Mr Tony Worthington, Labour MP for Clydebank and Milngavie – were kidnapped at Erigavo in north west Somalia while on a week-long fact-find-

ing mission in the country. Mr Jeff Chinnock, an aid worker from the British charity, Actionaid, had been held with them.

All three were freed by the Somali gang yesterday afternoon after Mr Ibrahim Egal, leader of the breakaway region of northwestern Somalia, announced he would order militiamen to attack the kidnappers if the men were not released. There were reports yesterday

that the kidnappers were part of the Mous Ismail sub-clan of the Habr Yunis, which is controlled by rebel militiamen and wanted recognition from the local administration.

Mr Robinson, 44, ts a junior Foreign Office aide and the parliamentary private secretary to Lady Chalker, minister for overseas development. He has worked for both the UN and the Commonwealth. Since November, Mr Worthington has been the Labour party's foreign affairs spokesman on Africa, the Middle East and the Indian sub-continent,

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Trade pact 'danger' for Latin America

By Stephen Fidler, Latin America Editor

The proliferation of bilateral and sub-regional trade agreements in Latin America carries dangers, the UN's Economic Commission for Latin America and the Caribbean says in a

The report reflects the concern expressed by Mr Gert Rosenthal, the head of the Santiago-based organisation, in a recent interview, over the lack of common external tariffs in most of the region's trade

agreements. What may follow, he said, is the development of rules of origin "as a proxy for restricting

The report, prepared for a meeting of Latin American government experts on trade next month, says rules of origin "could become a hidden instrument of protectionism that discriminates more

take advantage of the expan-ded market's potential or costs if they do not lead to broader, less discriminatory ded market's potential or against those with a greater proportion of extraregional investment. Four sub-regional agree-

ments are in place - the Central American Common Market, the Andean Pact, the Caribbean Community and Mercosur - and over 20 bilateral agreements have been

Trade liberalisation commitments have also been signed between groups of countries, for example between the Caribbean Community members and

Bilateral agreements tend not to carry common external tariffs while none of the subregional agreements currently has a common tariff applied by all its members, the report

It points out that "bilateral agreements and other agreements with very limited geo-

policy 'to blame for downturn'

For example, "if bilateral relations are increasingly concentrated, there is a risk that a small country may adjust its production structures to the conditions prevailing on the market of its main trading partner, instead of adapting them to more competitive conditions of the world economy.

It adds: "The emergence of certain 'hub' countries with which most bilateral agreecreate incentives for the concentration of investment in those countries, since they will have access to more markets and cheap inputs."

The agreements could also have restrictive effects just as unilateral trade liberalisation boosted trade and investment. Open Regionalism in Latin America and the Caribbean:

cutbacks in the cod catch. The Gatt report says free-ofcharge access to marine resources and state supports have led to over-investment and overfishing and the Icelandic government has been forced to reduce cod catches to replenish stocks.

|Iceland's

policies have contributed to a

squandering of its valuable

fish resources, some of the world's highest food prices

and a damaging bias against the manufacturing sector, says

a report by Gatt economists published yesterday. Iceland, with a population of

about 260,000, grew prosper-

ous in the post-war period on the back of the fishing indus-

try, which accounts for about

17 per cent of gross domestic

product and 75-80 per cent of

merchandise exports. How-ever, since 1988 the economy

has floundered, due partly to

recession in Europe but also to

trade

Membership of the European Economic Area, the giant free trade zone spanning western Europe which came into force last month should help the fisheries sector by eliminating most tariffs on fish exports to the EEA's 18 members, the

report notes. However, Iceland's uncompetitive agricultural sector is likely to come under increasing pressure from imports from the KEA. Without government support, now being cut, the farm sector will inevitably shrink. Gatt says. The transfer of resources to

manufacturing would help stabilise the economy, now vulnerable to changes in fish catches and prices. But the report expresses some doubts about Iceland's plans to base future economic development on energy intensive industries. Gatt says these make a much smaller contribution to net export earnings and national value added than fisheries because most of the raw materials and equipment

have to be imported.

s (Killi-L EU dispute with Latin America starts to hit other producers

Caribbean banana exports slip

Japan, Germany and US make



Dame Eugenia Charles: in London to lobby the UK

By Richard Tomkins

The poll, commissioned by

Bozell, the US advertising

agency, is believed to be the

first large-scale attempt to

quantify world-wide percep-

tions about the quality of

goods made by the 12 biggest

Japan's position at the top of

the league table confirms

impressions that its manufac-

world's best. The poll makes

grim reading for Russia's man-ufacturers, rated the worst.

Gallup, a US-based market

exporting nations.

By Deborah Hargreaves

Caribbean banana producers are falling victim to the European Union's dispute over bananas with Latin American exporters, Dame Eugenia Charles, prime minister of Dominica, said yesterday. Latin American producers

have complained to the General Agreement on Tariffs and Trade about the EU's preferential trading arrangements on bananas with African, Caribbean and Pacific coun-

A report by a Gatt panel, expected to condemn the Lome convention as incompatible published today. T'm a believer in free trade, but not so free it ruins an

entire country," said Dame Banana exports provide 75

and Dame Eugenia said the Windward Islands had lost \$70m (£48m) since last July when the EU's new banana regime came into force. However, it was not accepted by Latin American producers. Since then, the Commission

has slightly increased the Latin Americans' import ceiling, but has insisted a condition of acceptance would be for the countries to withdraw their complaint to Gatt.

The Caribbean producers say the Ecu 200m (\$219m) aid they were promised from the EU as part of the transition to the new banana regime has not been forthcoming

Dame Eugenia and Mr Russell Charles, agriculture minister of Belize, were in London to lobby the UK government on

Qatar gas export project ends over price dispute

One of Qatar's big three gas export projects has collapsed because of a price dispute with Italian customers, Qatari sources said, , Reuter reports from Manama.

The government's Qatar General Petroleum Corporation is taking over the shares of its two western partners in Qatar Europe LNG Company (Eurogas), forcing a rethink of how to proceed, said Eurogas chairman Abdul-Aziz al-Dulaimi.

The agreement collapsed because Qatar could not agree with the 30 per cent shareholder. Italy's state-owned Snam, on how much it should

pay for the gas. QGPC is taking over Snam's share as well as the 5 per cent held by the US company, Nelson Bunker Hunt.

Eurogas was one of three huge liquefied natural gas procash in on its North Field

It was to have exported 6.1m tonnes LNG a year. But conand there have been no exports, although North Field gas is used in local industry.

The project - to have cost at least \$5bn with one estimate running as high as \$8bn could not proceed at least for now without being assured of Snam's purchases, though other European customers were being pursued, the

One option being considered is to expand the other two LNG projects if demand merits it. Technically this is possible though commercially it is complicated because of existing shareholding and marketing

"We in QGPC are rethinking the whole gas market scheme and the projects we have, cer-tainly on the European side." a so failed to win improved ects Qatar had planned to and the projects we have cerreserves and diversify from Qatari official said. "As far as Suez Canal transit fees.

Qatar is concerned, we will continue to pursue the European market."

The memorandum of understanding under which Eurogas was set up in 1992 stipulated that the two sides had to agree by the end of 1993 on matters such as pricing, Mr Dulaimi said. That agreement was not forthcoming, with the conse-quence that QGPC becomes the sole owner, he said after the Eurogas board met on Wednes-

"If the parties failed to reach an agreement by the end of December (1993), the agreement is nul. In this case the shares go to QGPC," Mr Dulaimi said Snam, which benefits from

relatively cheap Algerian gas at the price of \$2.50-\$2.60 per million BTU, had objected to the price it would have had to

best quality goods, say consumers **Quality league**

Average score iner certi The world's consumers believe the best quality goods are made by Japan, Germany and the US, while goods from Britain and other exporting nations lag well behind. according to a world-wide Gal-lup poll of 20,000 people. Japan scores the highest, with nearly 39 per cent of consumers rating its products very good or excellent. Cermany and the US do almost as well. Britain leads the rest of the field with a score of 22 per

> Source: Bozeli - Gallup poli survey company, carried out the poll by asking more than 20,000 people in 20 countries how they rated the quality of manufactured goods produced by each of the 12 countries named. Ratings were given on

a five-noint scale rat poor to excellent. Some 38.5 per cent of inter-

lent. Germany was second with 36 per cent, and the US was third with 34.3 per cent. Next, after a big gap, came Britain, France, Canada, Italy, Spain, China, Taiwan, Mexico Russia.

viewees thought Japan's prod-

ucts were very good or excel-

The breakdown of replies

given in individual countries suggests that national prejudices influenced consumers the best. Conversely, they gave lower ratings than any other

highest in Japan, where 76 per cent of respondents rated Japanese products as very good or excellent. Next highest scorers in Japan were Germany with 49 per cent, then Britain with 39 per cent.

Bozell said the national break downs should help exporters by telling them whether their reputation for quality in different markets was an advantage to be exploited or a disadvan tage to be overcome

It plans to repeat the survey annually. Future polls will show which countries' manufacturers are improving and

Bozell-Gallup Worldwide Quality Poll. Bozell Worldwide. 23rd Street. D-140, New York, Ni

Colombia

poll row

over US

military

presence

engineers on the Pacific coast

of Colombia has generated

political embarrassment for

President Cesar Gavirla just as

he is canvassing for support to

become the next secretary gen-

eral of the Organisation of

The engineers are building a

small school, a health post and

a few miles of road in the vil-

lage of Juanchaco, 190 miles

southwest of Bogota, under a

military co-operation agree-

However, the arrival of the US troops in December in great secrecy has turned into

highly charged pre-electoral

issue, leading to anti-Ameri-

can protests and graffiti and a

series of dynamite attacks on US-linked organisations.

Colombia is holding congres-

sional elections next month

and presidential elections in

The Council of State, a

grouping of leading magis-

trates, released a communiqué

American States.

NEWS: THE AMERICAS

US preparing guidelines to prevent environmental racism

The Clinton administration is preparing guidelines that would insert questions of environmental equity into decisions on all US government

The guidelines would require federal agencies to make sure that their programmes do not inflict an unfair degree of environmental damage on poor communities or on racial

They respond to growing complaints from civil rights leaders that pollution disproportionately affects minorities. paid to environmental equity

pattern of "environmental racism" in the siting of toxic waste dumps and incinerators, concluding that most of the largest and most dangerous landfills in the US were in communities with majority

black or Hispanic populations. Mr Benjamin Chavis, who headed that commission, has since taken over as head of the National Association for the Advancement of Colored People, the US's oldest and largest civil rights organisation, and has taken the lead in urging that more attention should be toxic waste clean-ups.

A subsequent report by the Environmental Protection Agency, however, concluded that although ethnic minorities were likely to be more exposed to hazardous chemicals, the pattern was determined less by race than by poverty.

But community groups have filed racial discrimination suits to complain about the siting of incinerators and other treatment facilities in minority neighbourhoods, and the state of Louisiana last month cited concerns about environmental

A 1987 report by the Commississues in, for example, the the construction of a toxic sion on Racial Justice found a reform of the Superfund law on waste plant in a mostly black waste plant in a mostly black area. "It's unfair to allow black communities to feel we are more lax in looking at permits in their areas than anywhere else," said Louisiana Governor Edwin Edwards.

Earlier this month the Clinton administration proposed the creation of \$3bn (£2bn) fund paid for by the insurance industry as part of its overhaul

The draft legislation would also set up a new form of arbitration process for allocating responsibility for cleaning up waste sites, under the auspices

A woman strikes a saucepan lid during a march in Quito, Ecuador. Protesters marched to astrate against a 71 per cent fuel price rise. Four people were wounded south of the city

Clinton to speak at ILO anniversary

By Robert Taylor,

President Bill Clinton is to speak at the 75th anniversary conference of the International Labour Organisation in June in a sign of his growing concern to introduce a social agenda into discussions on the global economy

It follows his decision to call a jobs summit next month in Presidents Reagan and Bush Detroit for the seven main the US took a hostile view of industrialised nations to dis-

Mr Clinton's trip to Geneva underlines the increasing importance the American administration is giving to labour questions, reflected in the training and employment policies being drawn up by Mr Robert Reich, the labour secre-

It also indicates an important shift in American International labour strategy. Under the work of the ILO and Amer-

hostile to the principles of free enterprise. Observers believe Mr Clinton's trip will provide a wel-

new social agenda which will

be presented to the conference

by its director-general Mr

Michel Hansenne. In a recent report Mr Han-senne argued that the ILO needed to adopt a more posttive line on social issues with the onset of freer international trade after the completion of the Gatt Uruguay Round and the creation of the North American Free Trade Area. The ILO believes this must go beyond the setting of universal standards of labour

practice Mr Clinton will be the first US president to travel to Switzerland to address the ILO. President Franklin Delano Roosevelt spoke to the ILO when it met in Philadelphia in 1944, when the organisation was relaunched in the closing stages of the second world

Argentina to widen wealth tax

By John Barham in Buenos Aires

Argentina plans to broaden its wealth tax to include holdings in the previously exempt finan-

The government sent a bill to Congress this week that will tax financial assets such as shares, bonds and bank deposits at 0.5 per cent a year. These assets are currently untaxed to encourage saving. The govern-

exemptions for foreigners. was payable only on assets such as cars, yachts and property worth over \$100,000. The threshold remains unchanged, although the government will haive the tax from 1 per cent.

Mr Daniel Artana, chief economist at Fiel, a private economic research foundation, said: "This is nothing to get upset about. The financial sys-

ment says it will maintain tax tem still receives a favourable tax treatment." However he Previously, the wealth tax said the government should redouble efforts to raise revenues by further reducing tax evasion.

Economists believe the government decided to tax holdings in the financial system to make up for declining tax revenues elsewhere.

The changes are expected to triple wealth tax revenues to

this week saying that the president's interpretation of foreign treaties, on which the US agreement is based, ran counter to the constitution and violated national sovereignty. In an unusually heated press

conference, Mr Gaviria defended military co-operation and stressed the importance of technical assistance in fighting drug trafficking. US military personnel are also help-ing to build a river operations base and installing radar in other parts of the country.

The governing Liberal Party and its main election candidates have supported the president but the Council of State's ruling could lead to an investigation by Congress or by the attorney general's office.

Congressmen joined Mr Rafael Pardo, the defence minister, in a tour of the construction site. Mr Pardo admitted there had been an information

Congress gets ready to prescribe drugs price curbs

George Graham on pressures for change encompassed in President Clinton's plans for healthcare reform

curbs on prescription drug prices is although wholesale drug price rises building as detailed debate gets under way on the Clinton healthcare

reform plan. Members of Congress are marshalling reports and statistics to show that pharmaceutical companies continue to charge more for their prod-ucts in the US than in other countries, and that drug prices continue to rise faster than inflation.

Last week, Senator David Pryor, a persistent critic of the pharmaceutical industry, produced a study by Democratic staff members of the Senate special committee on ageing.

slowed down last year, averaging only 3.1 per cent compared with 6.4 per cent in 1992, they still far outstripped the overall rate of inflation for manufactured goods.

And Congressman Henry Waxman, chairman of the House of Representatives subcommittee on health and the environment, released a report by the General Accounting Office showing that the most commonly prescribed drugs cost 60 per cent more in the US than in the UK. The GAO report examined whole-

sale prices for 77 drugs sold by the

Congressional pressure for stricter which he chairs, showing that same manufacturer in both countries by the British system for controlling the University of Pennsylvania, tries, and found that only 11 were cheaper in the US, while 47 cost more than twice as much in the US as in the UK

While the most commonly prescribed drug in the study, Beecham's Amoxil antibiotic, cost 40 per cent less in the US, other top sellers such as Wyeth-Ayerst's Premarin, Burroughs Wellcome's Lanoxin and Upjohn's Xanax all cost well over

twice as much in the US. "Beyond any doubt, the US is substantially subsidising low drug prices in the rest of the world," Mr Waxman said, urging examination of

drug prices. Pharmaceutical companies sprang to defend themselves with their own barrage of studies.

The Pharmaceutical Manufacturers Association released a report by Mr Thomas McLaughlin of Harvard University which found only "slight price variations" between the US. Canada, Germany and the UK, and warned of the difficulties involved in

such comparisons. A separate study of prices for cardiovascular drugs conducted by Professor Patricia Danzon, a health

found prices were slightly lower in the US than in Canada and Japan but higher than in most of Europe. Prof Danzon warned that looking

at the top-selling brand-name drugs tended to blas international comparisons against the US, where such products are often more expensive. and that most studies had falled to take proper account of the availability of generic alternatives, as well as of rebates and discounts to bulk buy-

The Clinton health plan, which would require health insurance plans to cover prescription drugs,

companies to offer a 17 per cent rebate to Medicare, the governmentrun system that provides health coverage to the elderly, with an additional rebate if their prices rise faster than the consumer price index.

With healthcare reform legislation now starting to pick up speed in Congress, members who want even tougher controls on drug prices are likely to seek to add their own amendments to the bill.

The train is about to leave the station and the train is healthcare reform. I want to get on that train." said Senator Pryor.

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law referred to Euro court

By Robert Rice, Legal Correspondent

Britain's anti-terrorism legislation was yesterday referred by the Court of Appeal to the European Court of Jus-

The Luxembourg court will be asked to rule whether the Prevention of Terrorism Act is incompatible with a 1964 European directive providing procedural guarantees for people expelled from EU states on grounds of public policy, public health or public security.

The Home Office was last night playing down the significance of the Appeal Court's move in the case of Mr John Gallagher, an Irishman excluded from the UK under the PTA by the home secretary in September 1991.

It said the questions referred to the European court were fairly minor and did not call into doubt the home secre-tary's power of exclusion under the legislation.

But Mr Stephen Grosz, Mr Gallagher's solicitor said the case would be an important test of Britain's anti-terrorism laws. "In a field where people have so few rights it is important to hold on to those rights that they have," he said.

Mr Gallagher, 34, who was iailed for three years in Ireland in 1983 for being in possession of two rifles for unlawful purses, made several visits to England looking for work and eventually obtained a job in London in April 1990.

Following his exclusion in 1991 he challenged the legality of the home secretary's order in the English courts on the basis that he had been denied details of the grounds on which the order had been made and that the Home Office had refused to tell him the name of the person who had advised the home secretary on

The appeal judges dismissed his case under domestic law saying that the act gave the Home Office the widest possible discretion.

But two of the judges ruled that the European Court should be asked to consider whether the Home Office was in breach of the 1964 European directive, which requires national authorities to obtain independent advice before expelling someone.

Mr Gallagher will ask the European judges how someone who has been excluded can be sure the home secretary has taken independent advice if the Home Office appoints the adviser and the excluded person is not allowed to know the

adviser's name. Mr Grosz said.

UK anti-terror Friends in the factory, strangers in the street

Michael Cassell on how Belfast workers cope with the Troubles

Paddy Auld and Ronnie
Lewis work together on
the shopfloor at Mackie
and all but a few of the children at primary schools such
as Glencairn qualify for a free ational, a textile machinery company a stone's throw from west Belfast's "peace line", the brutal barrier of iron brick that dissects their city. But when they go home, they go in different directions to different worlds, Paddy is a Roman Catholic and Ronnie is

a Protestant. Paddy heads south, across the Springfield Road - dubbed the 38th parallel by battle-weary locals - ignoring the derelict houses abandoned by people too terrified to live on the front line.

He returns to Andersonstown and to life in one of the Catholic ghettoes marked on the city's extraordinary religious map. Some of the smarter, new homes he passes on the way to "Andytown" have metal window grilles to thwart bricks and bombs.

Ronnie goes north, on to the Highfield estate, where 3,000 families live in the shadow of Black Mountain. There is not one pub for drowning sorrows and the run-down, Protestant streets suggest that hardship in Belfast shows no particular sectarian inclination.

Nearly 60 per cent of Highfield's men are unemployed

lunch. Community self-help is basic and too many youngsters have drifted unthinkingly into the grip of the loyalist paramil-

itaries. Paddy, a Mackie convenor, recently went shopping with his wife in an exclusively "prod" neighbourhood. He was spotted by a workmate who greeted him as "Billy" and passed on by. Paddy recalls: "It wouldn't have been very clever for either of us if he had been seen there talking to someone called Paddy. It's not just the other side you have to worry about, some on your own side are just as had "

One of Ronnie's best friends Protestant, lives just across the way from him on the High-field, separated only by the 20ft-high wall which perpetuates the religious divide. When Ronnie's daughter got married. his friend would not cross the line to attend the church. "He went into town and came back out in a taxi," recalls Ronnie. Such are the instinctive, unspoken procedures for staying out of trouble in this corner of the UK.

Neither man likes talking about "sides", though it is unavoidable. They say nearly

peace wall" separates west Relfast's Catholic and Protestant communities

everyone is sick and tired of the madness and united in their wish to see an end to it. They say they are outimists because the alternative is too awful to contemplate but they do not sound entirely convinced that the end is at hand. "Things are better now. Not long ago when you went to work you didn't know if you

would be going home in the says Paddy. He and Ronnie, a lathe oper-ator who is also a union offi-

cial, try to recall whether it was two or three Mackie employees who were killed when the Troubles were at their height in the mid-1970s. Pat Dougan, the outspoken North Antrim-born Catholic who is chief executive of Mackie and who daily arrives in his Jaguar XJS from a smarter part of town, recently ran into a fusillade of stones. But Mr Dougan, who says

"ethnic cleansing began in Bel-fast not Bosnia", is not a man

to be easily scared off. He arrived at Mackie in early 1992 to try to save a long-established business which once offered a day's wage and a sense of purpose for 7,000 people but which ended up dependent on government hand-outs. He has turned round the a modest profit this year and, after initially shedding workers, is recruiting again. Mr

tional employee is an extra

nail in the collin of the terrorists", wants the 450-strong workforce up to 1,000 and

intends to float Mackie soon. He also wants his workforce, once exclusively Protestant, to reflect the religious make up of the community; fair-employment regulations in any case make it a pressing priority.

The Fair Employment Commission is insisting that our job ads say we welcome applications from the Catholic community. I refuse to do it. Applications from both communities should be equally welcome if we are talking about equal opportunities.

So far, however, Catholics account for only 13 per cent of the workforce, a figure which is rising but which gives no grounds for complacency.

Mr Dougan says one of the big problems in raising the skilled recruits. The compan has agreed to take a quota of new employees from two training centres in Catholic areas. But he says a much broader

effort is desperately needed Giving people jobs and meeting the challenge of making Belfast a better place to live in is the way to end the misery and violence. The business community here, including industrialists and bankers. have been cowards. They have chickened out of facing up to the problems, refused to stand not the answer.'

PM seeks | Mayhew 'British' Euro poll campaign

By Philip Stephens, Political Editor

Prime Minister John Major yesterday disowned all of the central elements of the manifesto on which the Conservatives' allies in the European Parliament will fight the June elections for the Strasbourg

Euro-sceptic stance of his government in the approach to the nolls, he said it planned a "distinctively British" plat-

To the dismay of Conservative MPs on the pro-European wing of the party, Mr Major agreed with one of his party's leading Eurosceptics that the manifesto of the European Peoples' Party should be brushed aside.

Britain's Conservative party has formal links with the EPP, the alliance in Strasbourg which represents most of the Christian Democrat parties in the rest of the European

The RPP finances the offices run by Tory members of the European Parliament at Conservative Central Office in

But in the Commons yesterday Mr William Cash, the MP in the forefront of the campaign against the Maastricht treaty, urged the prime minister to disassociate this party from the RPP's call for a single currency, a European central bank, the social chapter and a common immigration

government was not obliged to accept those policies, adding "Nor will we".

Settlement that they could join the process or stay out. He added: "But they cannot halt it". Mr Major replied that the

to press ahead on NI talks

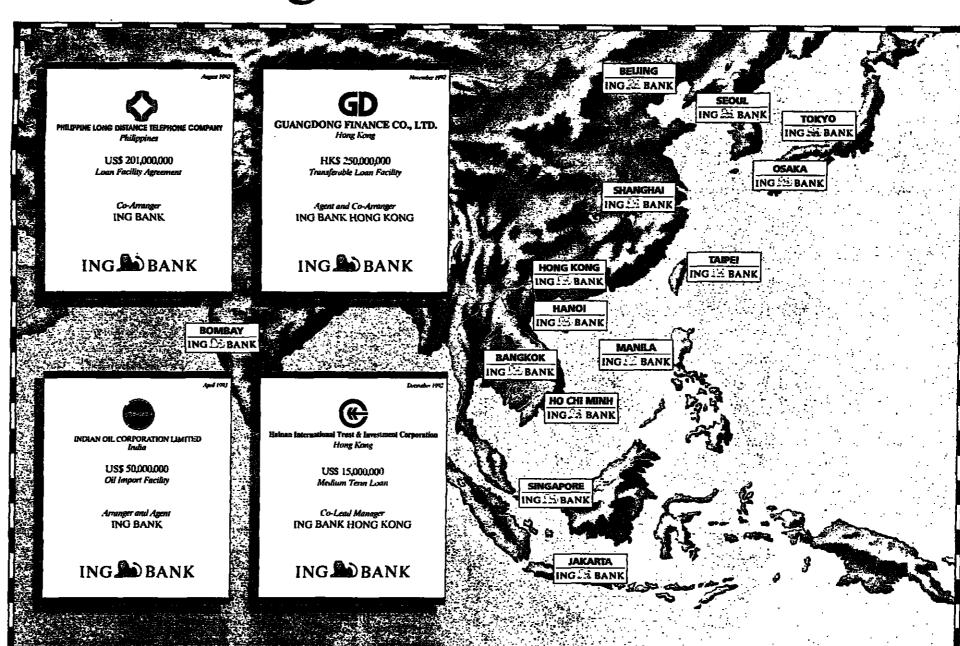
The British and Irish governments will press ahead urgently with talks intended to bring an overall political settlement in Ulster, Sir Patrick Mayhew, Northern Ireland sec-retary, said yesterday. Despite a differing emphasis

between London and Dublin on the next steps in the Ulster peace process, Sir Patrick said that both governments would pursue discussions with the ern Ireland with a view to reaching a comprehensive agreement. He claimed the odds on peace were shortening and the terrorists were running out of time as they confronted the "irreversible will of

the people" for peace. Sir Patrick was addressing the Association of American Correspondents in London the day after he met Mr James Molyneux, leader of the Ulster Unionist party to discuss ideas for a political settlement. Today he will meet Dr John Alderdice, leader of the Alliance party, although no date has yet been set for a meeting with Mr John Hume, leader of the Social Democratic and

Labour party.
Sir Patrick's speech helped keep the pressure on Sinn Féin to accept the Downing Street declaration. He stressed that there was "no daylight" between the two governments on the joint declaration and warned those who had so far refused to join efforts to find a settlement that they could join

Leaders in Emerging Markets Banking and Trade Finance.



Labour costs 'low investor priority'

By Robert Taylor, Labour Correspondent

Low labour costs are way down the list of priorities for Japanese companies investing in Britain, according to evidence presented to the House of Commons employment committee and published

The more important causes for inward investment cited by Japanese corporations which have invested heavily in Britain in recent years were availability of government grants and greenfield sites; the use of English as the language of international business; the country's political and economic stability: the communications infrastructure and the UK's proximity to the European continent.

A strong emphasis is also placed on flexibility in UK working practices, the relatively high skills level of British workers and good indus-

The report on the import and export of jobs revealed that:

 Toyota, the motor company, told the committee that the company did "not consider low wages to be a factor in our investment". It added: "What is far more important is the availability of good people, with the desire to apply a high level of management and engi-

neering skill." Nissan, the motor company said it was not concerned with labour costs nor with the consequences of the social chapter of the European Union's Maas-tricht treaty. 'In our industry labour costs are less than 10 per cent of total costs," it said.

Sony, the electronics company, cited the cost of labour as 10th out of the eleven reasons why it chose to invest in south Wales.

 Both Toshiba and the Honda motor company did not even mention low labour costs to the committee as a reason for investing in Britain.

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But MPs do suggest in the report that "a conflict of evidence" left them in "some doubt about the relative importance of wage costs".

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substantial media organisations - MAI, Time Warner and Pearson - yesterday announced that they had formed a consortium to bid for a national Channel 5 licence if one is advertised.

The consortium would offer national programming and a series of local services for big UK cities.

In organisation it would resemble the US television system with a and Pearson, owner of the Financial

regional affiliates.

The consortium is the most weighty so far to announce an interest in Channel 5, which could reach about three-quarters of the UK population. MAI is the controlling shareholder in Meridian Broadcasting, the ITV com-pany for the south of England and which recently made an agreed bid for Anglia Television. Time Warner is the largest media group in the world

Times, also owns Thames Television the ITV company that lost its fran-chise to Carlton television.

In December 1992 the Independent Television Commission rejected the only bid for the Channel 5 licence - a bid put together by Thames (not then owned by Pearson), Times Warner and Pearson. The commission did not think the business plan sufficiently robust and decided that the shareholders were not sufficiently commit-

The commission has been looking for some time to see whether the franchise should be readvertised or the frequencies reserved to develop a host of digital television channels in the UK. The commission will take its decision "shortly". The likeliest out-come is that Channel 5 will be readvertised but as part of a co-ordinated plan to develop digital television gradually.

The commission has been trying to find ways to reduce the number of

video recorders that would have to be

re-tuned for Channel 5 to go ahead. Extensive re-tuning because of the interference that would be caused by the Channel 5 signal was one of the problems with the original proposal. At present Pearson, as a company owning a national newspaper and an independent television production company, could take only a 5 per cent stake in the venture. The government has, however, announced a review of cross-media ownership rules.

Britain in brief



EU chief slams water estimates

The UK has overestimated the costs of complying with European water quality directives, Mr Ioannis Paleokrassas, the environment commissioner, said in London yesterday. UK water companies have

predicted that they will need to invest more than £10bn to bring water and sewage treat-ment standards in line with the Urban Waste Water directive. But Mr Paleokrassas, who met Ofwat and the National Rivers Authority, the water regulators, on Wednes-day, said the eventual costs were likely to be "several bil-lion pounds" lower.

The UK has attacked some standards as unnecessarily high, and asked for more time to comply. Yesterday Mr Paleokrassas said: "There will he no lowering of standards or lengthening of dates".

MMC power referral unlikely

Professor Stephen Littlechild, electricity industry regulator, is today expected to decide against referring National Power and PowerGen, the UK's two largest power generators, to the Monopolies and Mergers Commission.

The move will clear the way for the government to sell its 40 per cent stake in the companies later this year and realise at least £4bn.

In a statement of more than 20 pages Prof Littlechild will say that both National Power and PowerGen "have agreed to give undertakings such that a reference is not required".

London hospital reform unveiled

bearer of the government's by the electronics and motor market-based health reforms,

will cease to provide normal hospital services under a controversial plan to reshape the capital's health services

unveiled yesterday.

The package included £85m to improve primary care in London, the Royal Marsden, the famous London cancer cen-tre, will become a trust while Charing Cross and Hammersmith hospitals may merge on a single site. Guy's will not close altogether. Parts of the site, including an as-yet unopened £140m wing will be used for teaching and research.

Unit trusts face big change

The unit trust industry is set to call for radical change to the way unit trusts are priced in order to meet the threat of increasing international com-

The industry believes the existing "dual pricing" system, under which investors buy units at an "offer" price and sell at a lower "bid" price, is a barrier to its performance, especially outside the UK. It hopes that "single pricing" will make unit trusts easier for UK investors to understand and make the products more accessible to customers in US and European markets.

Scots plea over salmon

Scottish salmon farmers yesterday published an analysis of the Norwegian salmon farming industry which concluded that for five years it has been receiving a 20 per cent govern-ment subsidy and is bankrolled by the state-owned bank-ing system. The study, by Ernst & Young, is being used to press the UK government to seek stronger European Union action against Norway.

Engineers upbeat on outlook

Engineering output will continue to recover after declining at the end of last year, the Engineering Employers' Feder-ation predicted yesterday, but it warned against a deteriorat-

ing trade balance.
Mr Ian Thompson, economic Guy's, the Loudon teaching adviser at the federation said hospital that was the standard that the recovery was being led that the recovery was being led

City of London sees shake-out of employees

By David Goodhart,

The City of London has lost 50,000 jobs in the past three years - the same number that it gained during the Big Bang period of the mid-1980s. But job numbers are expected to rise again by 21,000 to 328,000 by 1998, according to a report by City personnel directors. Winning People, the report

by the London Human Resource Group, warns that failures in managing change could endanger London's position as Europe's premier financial centre during the next five

The report says the staff shake-out of the last few years, and the shift from a paternalistic to a performance-based culture, has often been badly handled and left staff morale "at an all-time low". One indicator of that is a large increase in staff turnover which is expected to rise to 75,000 - or one in four of all employees - this

The report says that rationalisation is necessary but not sufficient and that financial services could face the same decline as large parts of manu-

"This report's recommendations deserve to be studied at the highest level in every institution," says Lord Alexander. the chairman of National Wester Bank, in the report's

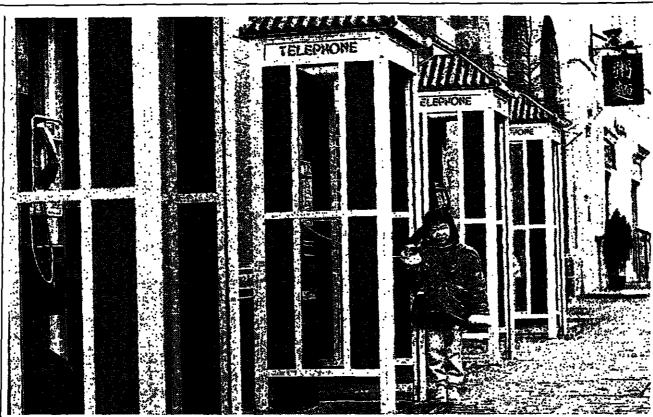
Staff costs account for rently do.

company expenditure and three out of five employees are relatively high-cost "knowledge workers" characterised by high levels of education, identification with their craft, and strong individualism. The proportion of knowledge workers will continue to rise as the number and "customisation" of financial products increases. The report, based on a survey involving 358 city institutions, says the number of financial products has increased to more

than 700 from 70 in 1970. The new performance culture for such knowledge workers, which has produced a large increase in productivity, includes the end of "job for life" assumptions.

But Mr Geoff Tucker, personnel director of the Legal and General Group, said many job interviews were still based on the assumption of permanent employment and most pensions were still based on final

"In some companies we are just getting to the point of basing interviews on the explicit assumption that people will only be with us for three to five years," he said. The report says City institutions will have to offer training for future employability to such people in exchange for job security. The report also recommends that companies spell out their core per cent of those surveyed cur-



British Telecommunications Joined celebrations of the Chinese new year – Kow Nin, the year of the dog – yesterday by installing nine pagoda-roofed phone boxes in London's Chinatown. Mr Yan Tim, president of the Chinatown Chinese Association, and Mr David Tan of Westminster Council, inaugurated the boxes, ordered from US company Benner Newman of Los Angeles.

Steel alliance attacks rivals' subsidies

A coalition of 24 Conservative and Labour-controlled councils will be launched today to fight for the survival of the UK steel industry. It will also demand more action from the government to end subsidies paid to rival Continental industries by

their governments.

iobs are at risk in the industry, more than the number lost recently in the coal industry. Organisers say the industry

faces pressure on two fronts. Subsidies paid to competitors in Italy, Spain and Germany puts them at a big disadvantage, while the continued overcapacity on the Continent badly affects what is left of the industry after closures has a steelworks in its area, which have cost 140,000 jobs in claim that more than 50,000 the past 15 years.

ham councillor and chairman of the new alliance, SteelAction, said the UK government either had to force the countries still paying subsidies to stop and make capacity cuts or it should give UK producers temporary financial help so

that they can survive. The launch of the coalition of Eurofer, which groups the

Mr Roger Stone, a Rother- discuss the industry's restructuring plans. Non-aided private companies are holding back from offering capacity until the European Commission takes a tougher line on subsidies.

The UK has taken a strong line against subsidies, but was isolated at the last European Union industry ministers meet ing in December. This proment on subsidies in return for limited capacity cuts.

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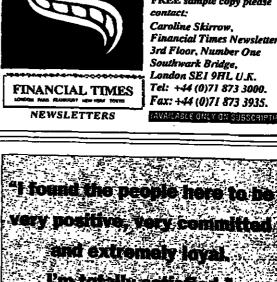
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Further information in Hungarian and in English may be obtained from Mr Gábor Domokos (telephone: 36-1-276 0624) or Ms. Karen McClellan (telephone: 36-1-267-0084 or 36-1-129-4650/ext, 2342; Fax: 36-1-149-8587) respectively.

A tender document listing the detailed terms and conditions of bidding and an information memorandum are available from the SPA's Central Information

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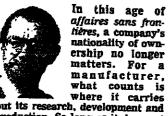
Honourary President of Deutsche Bank AG. passed away on February 5, 1994, aged 92.

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Nationality should still count



production. So long as it does not concentrate these activities in its home base, but disperses them across several countries, it can be at least as good an owner of enterprises in those countries as a local parent. It will often prove a better one, since it brings extra scale, skills and synergy.

That, in essence, has been the welcoming reaction of most enlightened politicians, economists and journalists to BMW's bold snatching of Rover from under the nose of the latter's Japanese parent-in-all-but-name.

Their reaction is more right than wrong, but nevertheless simplistic. So was last week's declaration by Michael Heseltine, the UK's trade and industry secretary, that "ownership is unimportant"

The reality is that, in many cases, nationality of ownership still matters considerably - but not always in the way people think. It should not matter, and eventually may cease to, but not

It is true that manufacturers of all nationalities have erected production plants all over Europe, America and Asia. But, contrary to the fashionable wisdom promulgated by influential academics such as Robert Reich - now US labour secretary - it is still the exception rather than the rule for higher value-adding activities, especially design, development and engineering, to be equally dis-persed across borders. For various reasons, most German enterprises

are especially loath to do this. The truly "transnational" company – what Reich calls a "global web" – with high added value activities situated almost regardless of its headquarters nation - is the ideal corporate animal of the future from several points of view. but it is still a rare breed.

At present, except in companies such as ABB. Unilever, Hew heavily for the managers - and, in

In this age of lett-Packard, and a few chemicals affaires sans from giants, most units outside the home country direct their activi-ties only at local or at best regional markets - they do not serve the world. This privilege is generally left to units at home, be that in Japan, the US or Europe.

As for the establishment of research units around the world, this brings multinationals much publicity, but is usually less significant than it looks. With a few exceptions, most Jap-

anese "R&D" laboratories in the US and Europe are off-line labs serving the home base - where the real added value is done. Nissan's European technical centre is an exception, doing design and development work which is integrated closely with the company's UK and Spanish plants.

Despite BMW's reassurances, a gradual seepage of work from Rover to Germany is likely

Nor is senior managerial decision-making usually as dispersed as the location of a company's physical facilities might suggest. This is true not just of most Japanese multinationals, but also of many European ones, as Jim Hamill of Strathclyde University

suggested in the FT on Monday. In relatively few multinationals has the headquarters of even a single business division yet been transferred, or otherwise established, outside the home country. Yet this is a test of true "transnationality". In a few cases such moves have been reversed, and power clawed back home again.

The net result is that, in most companies - including the majority of German ones - the home country still benefits from an overwhelming "headquarters effect": an unusually high concen-tration of technical skills and senior decision-takers. This is true even of a long-standing "good international corporate citizen" such as IBM.

In these circumstances the question of nationality may still weigh an ideal world unlike Rover's, the

shareholders - of a company confronting a takeover from abroad.
When Rowntree, the UK chocolate maker, was faced with con tested bids in 1988, both happened to be Swiss. It chose the right one: from Nestlé, which has treated it with respect, whereas it would almost certainly have been swamped by its alternative Swiss suitor, Suchard, which now has an American parent, Philip Morris,

In Rover's case, matters are complicated by the fact that BMW's home base is closer at hand than Honda's; this will reduce Rover's degree of future independence. As Ford has found, a company incurs a high cost, but not necessarily a commensurate benefit in market or organisational terms, if it operates closely-linked design and development activities in countries as near as Germany and Britain.

There will be considerable pressures over time within BMW-Rover to rationalise activity on to one site or other, as there have been at Ford. So, despite the reassurances that BMW has given, and the lower cost of doing design and engineering in Britain, a gradual seepage of highly skilled work to Germany is likely.

The situation is made more sensitive by the fact that BMW's nationality is more Bavarian than German – a far from fine distinction. Hardly anyone seems to have made the - for Britain, ominous connection with the current controversy about where Audi, the Bavarian-based luxury offshoot of Volkswagen, should locate a new

Last weekend the Bavarian prime minister's office said it would do everything in its power to have the car built in the state, rather than elsewhere in Germany or in Belgium.

For Rover, the best defence against external pressures of that kind, as well as internal ones within BMW, would be to persuade Honda to remain its minority parent. As companies such as the UK's Crosfield Electronics have found, it can do wonders for one's independence if one has two parents rather than one - espe-cially if they have different Alexander Nicoll on the growth in multinationals' Chinese ventures

China's new wave

panies have tested the Chinese water with a joint venture or two. The China wave, however, is moving fast as many companies learn from their experience, decide they are seriously committed, and examine how to proceed.

Stephen Shaw and Johannes Meter, in the latest McKinsey Quarterly, say it is too early to develop a set of broadly applicable best practices for companies wishing to expand their Chinese operations. But their survey of companies with ventures in China does reveal a pattern in "second generation" ventures. They also suggest that some advice often given to companies may already be out of date.

One factor separating the first and second generations is the amount of money they are committing. Companies still experimenting have an exposure of an average \$10m (£6.6m) and plan to raise this to \$50m by 1997. Those at the stage of accepting the many frustrations of doing business in China have already invested an average \$50m and plan to increase their exposure to \$200m within three years.

"No longer is experimentation the goal; the new objective is to build and hold a dominant share of the Chinese market, and to pre-empt, if possible, entry by other multinational corporations - and, very importantly, to do so while making good money along the way," write Shaw and Meier.

The Chinese economic infrastructure is so poor that getting bigger



necessitates more ventures rather than larger factories and a national distribution network. Second-generation investors have at least four ventures, and some are into double figures. If you want to dominate in one particular industry, you need to establish links with producers spread around the country. The usual "know-your-partner"

guidelines for new entrants mean time-consuming negotiations with

many parties. But the McKinsey writers suggest that experienced companies are increasing their clout, which reduces the need to find complementary objectives with each partner.

"The value added by local operating partners is usually quite low to begin with and steadily declines over time," they say. Instead, companies are forging relationships with the "mother-in-law" - the com-

missions and bureaux which stand above Chinese companies. "These potential mothers-in-law represent the best route to the permissions, tax concessions, 'locked-in' customers, and central funding they need."

Some companies, such as AT&T and Northern Telecom, have signed

agreements with the ultimate mother-in-law, the State Planning Commission. More typical will be relationships with the ministry or bureau overseeing an industry.

The McKinsey authors note two
ways in which companies are miti-

gating organisational complexities. First, keep product and marketing strategies simple: concentrate on products with proven success around the world and tailor them for the Chinese as little as possible. Most companies have focused on the three leading urban markets of Shanghai, Guangzhou and Beijing and have kept their production facilities in as few places as possi-ble. But they are increasingly seeking to build their own sales forces and distribution networks.

Second, the Chinese government has begun to allow foreign companies with several ventures to set up an "umbrella" enterprise which helps them to co-ordinate the activities and to appoint senior managers to oversee Chinese operations.

The purchasing power of Chinese consumers has soared. The market is huge and offers good returns. Shaw and Meier conclude that for those multinational corporations "that are not yet second generation players, being left behind has become a real and urgent risk".

K companies must abandon their obsession with the financial "bottom line". They should develop reciprocal rather than "power-based" relationships with customers and

suppliers. And they will have to be clearer about their purpose and Coming from a run-of-the-mill management consultancy such

prescriptions would hardly appear startling. As some of the conclusions of a group of senior executives from 25 leading UK businesses, however, they are likely to make many people sit up. The Inquiry into Tomorrow's Company - whose interim report was published in London yesterday - was established just over a year

ago by the Royal Society for the

couragement of Arts,

How to join an 'inclusive' club

the active participation of companies spanning the industrial, service and financial sectors -British Gas, Cable and Wireless, NM Rothschild and Manpower to name but four - the project has attracted the interest and support of luminaries like Slr Adrian Cadbury, Sir John Harvey-Jones

and Charles Handy. Yesterday's 35-page document charts the relatively poor performance of the UK in an increasingly competitive global

market and sets out the team's preliminary criteria for future survival and success.

On the authors' own admission little of the analysis is new. Its purpose, however, is to highlight the gap between talk and action, underline the competitive threat to those who fail to take note, and stimulate further debate in the UK and elsewhere. The main thesis is that the

successful company of the future will have to adopt an "inclusive" approach. This means that

relationships with all its "stakeholders" – customers, suppliers, employees, investors and the communities in which it operates - have to be nurtured and developed.

An important focus for the inquiry will be finding ways to measure the effectiveness of these relationships, so that companies are well informed about the associated costs and benefits when they are in conflict.

Other features of the "inclusive" approach are consistency of message and a recognition of

Tim Dickson

*Copies from RSA Inquiry, RSA, 8 John Adam Street, London WC2N 6EZ. Tel: 071 839-1079. Price £50 (£35

PROPERTY

Bargain buys in Europe

erty investors? After the uplift in the UK property market investors are watching the continent for signs that other markets are emerging from recession.

Cross-border investment activity is still at a low ebb except for the UK where the property market attracted overseas investment totalling £2.2bn in 1993, with Germans leading the way.

Many advisers believe that pan-European investment will pick up this year. "As markets move to the bottom of their cycle there will be clear opportunities during the year, ahead of an economic upswing, to do business at extremely attractive prices," says Jones Lang Wootton, chartered surveyors. Dutch and German investors, together with some UK investment funds, are likely to set the pace, it says.
Mr Richard Mully, managing

director in charge of European real estate for Bankers Trust, reports strong interest from so called "bottom-fishers" - investors willing to buy properties with serious problems such as letting difficulties, if the price is sufficiently low. In some instances, prices have fallen by 80 per cent. "Bottom-fishers". which include US lunds, are showing particular interest in Parls, Madrid, Milan and Por-

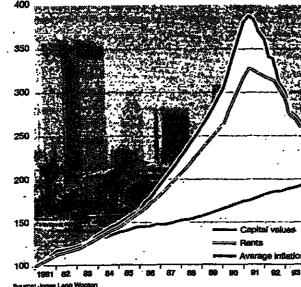
tugal.
The carrot for prospective investors is the prospect of buying at close to the bottom of one of the deepest property recessions in recent

Average capital values of prime offices in Europe's 14 largest property markets have fallen by a third from their peak in March 1991, according to Jones Lang Wootton. Property values are now at their lowest levels in real terms since 1996.

The case for renewed investment is largely based on the prospect of further interest rate falls across Europe and property's relatively high

investment yields. Against this there are problems in the letting market. Rents are falling and vacancy rates are rising in most markets. Since tenants on the continent generally sign short leases, investors cannot achieve the same security of income as in the UK, where leases run for 25 years.

Renewed interest by investors suggests that the market may be turning, says Vanessa Houlder



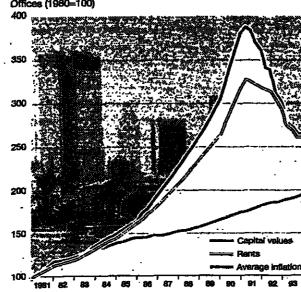
tempted to look beyond Europe. In particular, parts of the US are attracting attention as the economy continues its expansion. Germans, the biggest overseas investors in the UK last year, are "likely to shift from the London market to North America during the course of this year, according to Knight Frank & Rutley, chartered surveyors.

the European Commission has insulated the city's commercial market from the worst of the downturn affecting other continental markets.

Belgium's recession and European Union expenditure controls may soon end this immunity. Vacancy rates have increased to about 8 per cent from a low of about 3 per cent in 1989, while rents fell by 15

the past year.
However, falling interest rates have stimulated new activity in the investment market, which nearly doubled in

European property index



Footloose investors may be In Paris's central business district, rents have fallen by some 30 per cent. Capital values have dropped by an estimated 44 per cent from the market's peak in 1990, accord-ing to Jones Lang Wootton. ket has remained stagnant as vendors have refused to accept reduced values. • In Germany, demand has been weak, although some activity is beginning to return

to the Frankfurt office sector,

which is likely to benefit from

the establishment of the Euro-pean Monetary Institute in the

In spite of the downturn in

the letting market in Germany,

the investment sector has

remained strong, as lower interest rates have increased

property's attractions com-

pared with bonds and equities.

In Italy, both capital and

rental values of Milanese

offices have fallen by up to a

The investment market has

been inactive, but with interest

rates at their lowest level for

17 years, property deals by

domestic investors may soon

however, are likely to be

third, according to Jones Lang

Wootton.

Within the main European markets, investors face a choice of cities with varying prospects.

• In Brussels, the presence of

per cent and capital values slumped by 13 per cent over

• In Spain, rents have fallen by about half since their peak

in 1990-91. This has encouraged some investors to conclude that the market is through the worst of its downturn. How-ever, Knight Frank & Rutley reports that the investment market will not pick up until sellers are prepared to be more

flexible on prices.

One of the largest investment deals in recent years was struck in Madrid last month when Fomenta de Construcciones y Contratas, one of Spain's largest private corporations, bought a portfolio of office buildings and retail centres for \$350m. The price paid per square metre - Pta400,000 - was about a third of the portfolio's estimated peak value

two years ago.
• In the Netherlands, take-up has fallen, vacancy rates have risen and rental levels could come under pressure this year. The investment market has been quiet, but the emergence of a positive yield gap could encourage investors to return to the market.

 The UK economy is now growing faster than most other EU competitors, fuelling hopes that the rental market will begin to stabilise over the next 12 months. These hopes, together with sharp falls in bond and equity yields have fuelled a strong recovery in the

t is not clear how far the overseas-led revival in demand for London office property will be repeated in other European cities as they emerge from recession. liquidity and size of the London market, the city's prominence as an international business centre, together with security of income derived from long leases, make the UK capital a prime target for for-

eign funds. Recovery in the continental markets may not be so pronounced or rapid as that of London. Nonetheless the interest being displayed by International investors for pockets of Europe's property markets suggests that the turning point of the cycle may be near.

There are opportunities for investors to buy at yields which are historically high," says Mr Mully of Bankers Trust, "I think it is the first sign that investors are antici-

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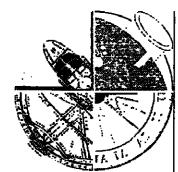
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Cut down on PC power consumption

Computers consume more than 5 per cent of all industrial energy. Now, Korean electronics company Samsung has developed a range of screens that, the company says. reduce energy use by 70 per cent.

power-hungry element of the PC, include a power management system operating at four levels: on, standby, suspend and off.
When the machine is not used

it moves into standby mode and the screen is switched off. reducing power consumption by up to 30 per cent. If unused for ionger: the machine moves into suspend mode, when the main components also switch off, reducing power consumption by 85 per cent. This could prove particularly effective with people who forget to switch their PCs off overnight. Samsung: Korea, 822 727 7114; UK. 081 974 2782.

Wanted: easy test for venereal disease

One million dollars (£650,000), one of the largest medical prizes, is to be given by the Rockefeller Foundation in New York for the development of a low-cost and easy-to-use diagnostic test for two sexually transmitted diseases, gonorrhoea and chlamydia.

Applicants must develop a test for use in the developing countries, where there is neither refrigeration nor electricity. The operators of the scheme believe the test will also be widely used for screening in the developed world. Rockefeller Foundation: US, 212 869 8500.

New screening for foetal abnormalities

Pregnant women in Europe and East Asia could be offered a blood determine definitively whether the child has genetic abnormalities. The new probes, developed by Aprogenex, of Houston, work on a simple blood sample removed from the mother's arm.

One probe identifies the foetal cells by their RNA, a unique marker showing which genes are active in the cell. RNA can be used to differentiate between two cells in the same person. where the DNA is identical – an eye cell and a hair cell, for

Further probes then check the chromosomes on the foetal cells for abnormalities. Aprogenex: US, 713 748 5114.

Colour photocopiers adapted for textiles

In the US colour photocopying is being adapted to replace traditional silk-screening to print images on everything from T-shirts to boxer shorts. The Xerox Digital Textile

Imaging service (XDTI) feeds images - generated on a PC screen or from any paper source - through a Xerox copier and prints them on to special transfer paper. The paper copy is then sent to the XDTI production centre near Seattle, where the images are heat-transferred on to the textile items.

The printed image has a resolution of 400 dots-per-inch, compared with an average of 80 dots-per-inch for silk screen printing. It also eliminates the need for multiple screens and inks. Xerox: US, 716 423 5090.

Passport photos 'decriminalised'

People who think their passport photo makes them look like a criminal rather than a tourist will be pleased to know that Société Française de Technologies (Soft), of Pleuhiden, France, has come up with a high-tech photo booth which claims to produce a far more flattering photo.

To begin with the client chooses his or her "best side" by looking at possible shots on television mini-screens. The absence of a flash means the model will not look startled. And because the photo is produced by chemical-free thermal imaging the photos emerge from the machine dry, and so do not stick together. Soft: France, 96 83 29

executive of Ericsson, has some incisive words to say

ars Ramqvist, the chief

■ about the power of innovation. He also has plenty of hard-won experience to back them up. In a nutshell, they are: invest to the utmost in developing new products or services, forget about short-term

profits and be willing to take risks.

Compelling though these points are, companies often ignore them. especially in Europe. Yet innovation is the lifeblood of industry, creating growth and jobs. If the Swedish telecommunications group had not accelerated its spending on new products in 1991 at the expense of earnings and dividend growth, Ramqvist says, "we would not be sitting here". Not surprisingly, it was a move the group's US shareholders, who hold 40 per cent of the

equity, found it hard to accept.

Ramqvist, a 54-year-old physicist and chemist, has been chosen to deliver next Tuesday's 1994 Innovation Lecture in London, partly spon-sored by the UK's Department of Trade and Industry and the Confederation of British Industry. Last week in Stockholm, he explained why he thought Ericsson's recent history held some important lessons

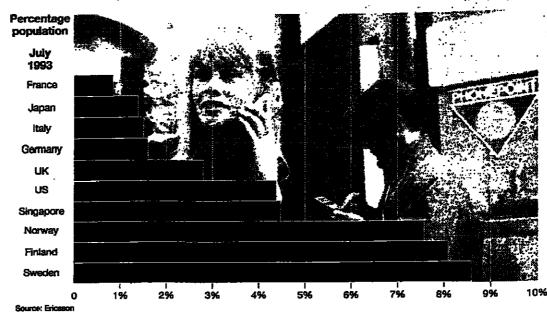
for his audience.
Some of his views are not likely to be palatable to UK executives, although the lecture will be couched in diplomatic rather than provocative language. Ramqvist admires the US approach to innovation, with its creativity, flexibility and willingness to take chances, but does not think enough people in

Britain have yet got the message.
"In the UK, I have the impression, I'm sorry to say, that you have been extremely good at the first part of innovation - a lot of innovations were made in Britain - but you never managed fully to make them an industrial success," he says. The UK has been weaker in the final stages of innovation by failing to commercialise many ideas.

"You have been too prudent, too logical, you've done everything step-by-step. But in the end, the world has moved faster." Clearly, that charge does not apply to all companies. But it is no secret - and patent and R&D statistics back this up - that Britain lags behind much of the industrialised world and that Europe as a whole is behind the US and Japan.

Ericsson's single-minded approach to innovation, which meant spending 15 times more on R&D than on dividends, was risky in the tough, fast-moving telecoms market. "We only had one bullet in the gun, one shot - in mobile communications," Ramqvist says. Because of the enormous spending, if we had missed on any aspect ~ microelectronics, the market niches

Where mobile phones are popular



Let the lifeblood flow freely

Ericsson's approach to research and development has lessons for the rest of Europe, says Andrew Fisher

Ericsson hit the target. It developed new products - a third of its orders are for products less than two years old - and yesterday announced pretax profits for 1993 of SKr3.1bn (£265m), more than double those of

But the struggle to compete by bringing new products to the mar-ket more cheaply and more rapidly is by no means over. It never will be, Ramqvist says: "Innovation has no end." This is part of the message he will bring to his London audience. Innovation, he will stress, is both continuous and involves a number of activities at once - in research, development, production and marketing.

Ramqvist uses the vogue term "concurrent engineering" to describe what this means and the challenges it involves.

It takes around 15 months to develop a new microelectronics system and 12 months to order and install specially designed manufacturing equipment. So production engineers must be closely involved from the start. "If they were waiting a dead duck." As it turned out, for the silicon [chip] guys, it would hands of long-term shareholders, powerful transmission networks."

take 21/2 years." The software developers, of which Ericsson has 10,000, also need to be brought into the process early. "They want to see a chip in only a few weeks. They can't sit and wait." By following this method, Ericsson has saved time and money and brought its products out much more quickly than before. Four years ago, the time from order to delivery for one of its AXE switching systems was

six months; now, it is 10 days.

Today, Ericsson has a 40 per cent share of the world market for mobile phone systems and one of over 50 per cent in digital cellular equipment. It is up against competitors such as Alcatel of France, Siemens of Germany, Motorola and AT&T of the US and Canada's Northern Telecom. Thus Ericsson will not be able to let up on the pace of its R&D spending, totalling Kr13bn last year, 20 per cent of sales (double the rate of its competitors) and more than double the

level of five years ago. Of course, Ericsson is favoured by the fact that voting control is in the

the Wallenberg family and Svenska Handelsbanken. Thus when Ramqvist stresses the importance of risk capital, he is speaking from a basis of loyal shareholder support, something not all companies enjoy to the same degree. Ericsson does not do everything

right, as Ramqvist admits. Its move into office equipment in the 1980s was a costly failure. And it was late in cutting costs, notes Tim Hirst, telecommunications analyst with Kleinwort Benson, But Hirst admires the company's investment drive, initiated at a time of dwindling profits. "They stuck to their guns and spent money on their product, although they were going through a difficult time."

Ramqvist sees no let-up yet in the pace of development spending. Ericsson is working hard on new systems for the next generation of multimedia communications combining sound and vision, where the computer and telecommunications industries converge: "We need new technology in the network, we need better and faster switches, we

Stomach ulcer upset

ow can a bacterium with the decidedly inelegant name of Helicobacter pylori disrupt the money machine of the stomach ulcer drug business? By being unmasked as a guilty party in triggering peptic ulcers
- as a bacterium, *H pylori* can be

killed by antibiotics, which are

much cheaper than existing ulcer treatments.
This week, the US National Institutes of Health, a federal body based near Washington DC, decided the evidence that H pylori at least partly caused ulcers was so strong that doctors should alter their

prescribing habits. This is a radical change from the traditional view that excess stomach acid, produced by a variety of disorders including stress and smoking, causes ulcers. The traditional treatment is a class of drugs called H₂ antagonists which interfere with the acid-producing mechanisms of the body.

Since about 25m people in the US alone will suffer from ulcers at some time in their lives, ulcer treatment is a multi-billion dollar industry. Zantac, made by Glaxo of the UK, has been the world's best-selling drug since the mid-1980s and now has sales of more than £2bn a year. Tagamet, from Anglo-US company SmithKline Beecham, was formerly the world leader but sales are declining rapidly as its patents run out.

All is far from lost for H. antagonist makers in the wake of the NIH recommendations. H pylori is not present in all ulcer sufferers and is found in some healthy people. So doctors will test for it only in patients who already have ulcers and will administer both the traditional treatment (to cure the ulcer) and an antibiotic (to get rid of the cause).

Once the cause has gone, there is a sharply reduced risk of relapse, and therein lies the rub for the drug companies: some 25 per cent of Zantac sales are in "maintenance therapy" designed to prevent a relapse, according to analysts at Lehman Brothers.

If the result of the NIH report is that doctors increasingly abandon maintenance therapy, Glaxo is facing the stressful prospect of losing up to £500m a year in sales.

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PEOPLE

GRE picks Robins from Willis

composite insurer, is breaking new ground by appointing its new chief executive, John Robins, from outside the group. Robins, who is 54, is joining GRE from Willis Corroon, the insurance broker, where he has been group financial direc-tor since 1984. Before that he had spent most of his career in the food industry (at Fitch Lov-ell) and shoe businesses (at Bally Group). He replaces Sid Hopkins, 62, who will retire in August this year after completing 46 years with the group.

"The whole approach to the chief executive position has changed," explains Keith Lugden, director of corporate communications, who says proven skills in management are now seen as more important qualifications for GRE's senior positions than expertise in insur-ance. GRE made its first senior appointment from outside the insurance industry when James Morley was made finance director in 1990.

Robins leaves Willis at the end of March; he will be replaced by Richard Dalzell.

books on an agency basis. The Australian and New Zealand

Mail order man moves his empire Michael Hawker, who resigned as managing director of mail

order company Freemans last July, is joining rival Empire Stores as managing director later this year. Hawker was with Freemans for 13 years but left after Sears group chief executive Liam Strong decided a shake-up of

management was needed to boost profits growth. He will work with current managing director Jean-Baptiste Tefra as a part-time consultant before taking over later this year. Tefra is returning to parent group La Redoute, the French mail order group which acquired Empire in May 1991, although Empire says he will retain active links with the

Hawker faces the challenge of returning Empire, the UK's fifth largest mail order company with a 6 per cent market share, to profits after four

CISCO challenge for Morris

The City Group for Smaller Companies, known by the acronym CISCO, has appointed Katie Morris, 89, as its new chief executive. She will replace Richard Balarkas, one of CISCO's co-founders, who will be joining Barclays de

Zoete Wedd. Morris, most recently with UBS, will take on the role just as the group debates whether or not it should form an exchange for smaller, entrepreneurial companies that

Exchange. Morris is well acquainted with the Stock Exchange, having been seconded for a year to its ill-fated Taurus project for paperless settlement. "I'm not afraid to put my head above the para-pet." Morris says.

She may have to. In December, the Stock Exchange put on ice a proposal from one of its own working parties, which included several Cisco members; this recommended that the Exchange operate the new exchange itself, though it said it was not sure that

Cisco argues that there is overwhelming evidence of demand and that one way or another, a new exchange will be formed. Of course, Morris says: "It would clearly be so much better to run the market under the supervision of the

Edwards heads for Antipodes

The publisher Hodder Headline has appointed Malcolm Edwards, 43, as a director. Edwards replaces Michael Duffett - who resigned in January in two operational roles;
 managing director of the company's Australian wing and chairman of its New Zealand subsidiary. Edwards is leaving his job as managing director of HarperCollins' subsidiary in

South Africa, where he has

spent most of his career. Headline was founded in 1986 by Tim Hely-Hutchinson and two collaborators but merged last year with Hodder & Stoughton, Paul Coley, the company's finance director, explains that Hodder Headline alighted on Edwards largely as a result of HarperCollins' preneurial companies that South African outpost having would compete with the Stock handled Hodder Headline's

operations, he says, are the most important non-UK operations for the company. ■ Paul Coley has also been appointed company secretary the resignation of Stewart Hughes, who was finance director of Hodder before the

■ Ross Buckland, chief

executive of UNIGATE, has

been appointed acting chairman, following the death of Sir Brian Kellett. Jean Pierre Gaumet has been appointed commercial director of Silcock Express France, part of TIBBETT & BRITTEN GROUP. ■ John Varney has been appointed md of Manor Bakeries; he is replaced as md of JA Sharwood by Elaine

Underwood, formerly marketing director of RHM Foods, all part of TOMKINS.

Martyn Wheatley, company secretary, has also been appointed finance director of

■ James Rose, formerly senior vice-president for client sales and service in the US, has been appointed md for NIELSEN's operations in the British Isles; he succeeds Geoffrey Champion who is returning to head office.

■ Roger Wilson, formerly vice-president of marketing at Southwestern Bell International Holdings, has been appointed md of MIDLANDS CABLE COMMUNICATIONS ■ Christopher Brake and Peter Emmens, both directors of Brake Bros Foodservice. have been appointed to the board of BRAKE BROS.

■ Sue Jones, formerly group

treasurer at WPP, has been

appointed finance director of

JWT Europe.

Insurance moves

■ David Coleridge, the former chairman of the Lloyd's insurance market, is to step down as executive chairman of Sturge Holdings as soon as the insurance and broking group is able to appoint its first ever group chief executive. Coleridge, now 62, will become non-executive

■ Tony Baker has been appointed deputy director general of the Association of British Insurers. Baker, who is currently head of public affairs, will continue to be responsible for this area in his newly created position. He has been with the ABI since

■ Peter Greig has been appointed md and David Menzles a director of BAIN CLARKSON's accident and health division. ■ Alison Wollaston has been promoted to finance director of EMPLOYERS REINSURANCE. ■ Kate Harris has been

appointed to the board of SEDGWICK Lloyd's Underwriting Agents. Derek Ford, deputy chairman and md of Sedgwick Energy, is appointed chairman. Bjorn Bergvall, chairman of Arvid Bergvall, Liam Mulhall, deputy chairman of Sedgwick Energy. Dick Peterson, vice-president of Sedgwick James, and Chris Williams, chief executive of Sedgwick Insurance and Reinsurance Services, have been appointed to the board of Sedgwick Payne. ■ Peter Day has been

appointed md of BAIN CLARKSON Asset Management. Gary Hodder has been appointed md of Bain Clarkson's Newcastle office. Robert Matthews and John Taylor have been appointed directors of SUN ALLIANCE Investment Management. Alan Crayton (below left) is promoted from actuary to md of REFUGE ASSURANCE. ■ Alan Parsonson (below right), md of Providence Capitol Fund Managers, has also been appointed md of PROVIDENCE CAPITOL Life



Theatre

Volume Company

Luscombe goes solo

e give too little honour to certain supporting actors. It is a rare artist who, in the tiny role of Moth, gives the most defini tive performance in Love's Labour's Lost: which is precisely what Chris-topher Luscombe has been doing in the RSC's current production at Stratford. Likewise in The Merchant of Venice his Launcelot Gobbo is outstanding. Luscombe makes line after line register with new impact, and lends a sharper focus

to every scene in which he belongs.

Alas, the RSC is not the ensemble it once was. How come the company employs artists like Luscombe on the one hand, and certain des perately unready and misguided supporting actors on the other, is a puzzle. An altogether simpler plea-sure may be had from watching Luscombe solo in Half Time, a one-man show he has co-devised with his fellow-actor Richard Bonneville, and which is currently being presented at the Donmar

Warehouse, late night at weekends. The title *Half Time* is a multiple pun on the word "half", for the show's first half occurs at a Cambridge college during an alumni reunion while the students are away (in "the half"), and the second half occurs backstage while actors are preparing (in "the half") before a performance of Hamlet.

In 90 minutes, Luscombe plays nine characters, of both sexes and of all classes, making only the merest adjustments to his one basic outfit, perfectly gauging in every case the accent, vocal tone, and emotional lows and highs. Each character is presented as if talking to Luscombe himself; who plays all of them with a remarkable blend of malice and compassion.

Take the Master's snavevoiced upper-class wife: . "You're our Thesbian" (sic) "of the evening? . . . Have you got a job?... A *proper* job?... Done any television?... Have you met David Attenborough at all?... He was at prep school with the Master." Awfully gracious, she is more dowdy and provincial than she knows. But it is her behaviour to her dog that is the real giveaway: it induces the only flash of real energy she ever shows. More in body language than in parlance, Luscombe invests this sourly con-descending lady with a dash of real pathos and loneliness.

And Luscombe reveals each character in physical as well as vocal terms. Wonderful how, as the slow and self-important old college por-ter, he creakily bends and kneels to find a register book (and then forgets to pick it up as he heaves himself up again). Or how, as the young actor ("Sexpot") who plays Rosencrantz and is having an affair with the cast's Gertrude, he carefully adjusts the ghastly little tuft of hair he has sticking out through a gap in the baseball cap.

By such details, Luscombe brings to life more than just individual characters. You sense the atmospheres of different rooms, various relationships, and the mental climate of each milieu. Meanwhile each situation keeps getting funnier. Hamlet, apparently, is set in Art Deco scenery; and a voice over the tannoy says, "Everyone get ready for the first court scene. please. Dancers, stand by for the charleston." Meanwhile, the college's befuddled old senior tutor bas arranged to see Jurassic Park a second time rather than suffer through the entertainment being presented to the alumni by - yes -

Alastair Macaulay

Half Time: Donmar Warehouse, 11pm, Friday 4 and Saturday 5

understood in the west, even though many of its individual features are familiar.One thinks of sacred cows, many-armed dancing gods, Hari Krishna, titillating stories of tantric excesses. TV epics and yogis who stand for years on one leg. The difficulty most people have is fitting these colourful elements into a coherent picture of the everyday religion of modern India. For Deities and Devotion at the

induism is not well

British Museum, Richard Blurton, its curator of oriental antiquities has trawled the Museum's magnificent resources of Hindu art, and borrowed some others - in particular from the scandalously inaccessible hoard in the Victorian and Albert Museum. His aim is simple and admirably achieved: to explain and "demystify" Hinduism.

By the end of this century, Blurton points out, the Indian population will outstrip China's. Since the majority of Indians are Hindus, it behaves us all to form a nicture of Hinduism as a living, evolving faith - although the resurgence of intol-erant, militant Hindu fundamentalism is rather overlooked.

It is a beautiful show; but, more importantly, it sets out examples of Hindu devotional art, ancient and modern, to teach the essentials of the religion. The gallery looks stun-ning in red and saffron yellow, a remarkable improvement on the BM's customary boring world of grey and white. I particularly liked the calligraphy by Sehmi Satwinder of Alphabet Soups.

An exceptionally large quantity of indian paintings is on view, lit dimly to protect them but brilliantly colourful. In the first section introducing the principal gods. there is a series of miniatures from Rajasthan of around 1800 depicting Vishnu in his ten orthodox incarnations. Here we find battling Rama of the Ramayana epic, playful Krishna, and Buddha, an example of a historical individual subsumed into the pantheon. Few of us would identify the splendid white parade-horse with a parasol attached to his saddle as the last incarnation of Vishnu as horse-headed Kalki, as he is yet to show himself.

Cruder images of gods abound from all over India; on comics, palm-leaf books, on the scrolls used by professional story-tellers, and on cheap and cheerful prints sold to pilgrims. The textiles are gorgeous and two in particular. An enormous 17th-century silk cloth made in Assam is cunningly woven with little images and text describing Vishnu's incarnations. Until last year it was in storage at the Museum of Mankind, misclassified as Thibetan. As for a painted cotton hanging from Rajasthan, the BM should

have it copied and put into produc-

heers - and several more

rows of spritely white cows advancing towards each other, three to a side. Their horns and humps are coloured orange in honour of the festival which marks Krishna's erotic encounter with the milkmaids, or *godi*, Instead of the gopi, the cows are being urged on by images of a tur-

tion. On a sky-blue ground five

banned figure, the 15th-century holy man, Vallabhacharya. His devotion to Krishna helped push him into the first league of gods. At the same time but in a different corner of India, a holy man called

Chaitanya founded the Hari Krishna sect whose accolytes now jingle their way along Oxford So one learns from Richard Blur-

Shiva riding on a parrot, Kangra style c.1820, one of the many brilliantly colourful Indian paintings in the exhibition

ton's helpful and attractively illustrated book, *Hindu Art* (British Museum Press, £14.95). Vallabhacharya's followers in Rajasthan have a tradition of making marvellous temple hangings like the cow-cloth, because they believe Krishna must live as elegantly and comfortably as possible. Their personal aim is "to live as full a material life as possible", making this one Indian sect

FT readers might like to explore further. By the end of Deities and Devo-

A living picture of Hinduism

Patricia Morison finds much more than sacred cows at the British Museum

tions, we have learned a lot. We have been introduced to some dozen gods, from amiable elephant-headed Ganesh to Kali the Destroyer and Jagganatha of Puri, whose festival car gave us the word juggernaut. Photographs and exhibits have evoked pilgrimages, rural religion, temple architecture, the rituals of worship, and Hinduism today.

Crucially, we have learned about the concept of darshan, the supreme moment of devotion when the Darshan is represented in the centre of the exhibition, in the adoring gaze fixed by a statue of Nandi Shiva's patiently waiting bullmount, on his master. Shiva is here represented by an

Hindu believer makes eye-contact

with the image of the god enshrined

in the inner sanctum of the temple.

extremely fine 15th-century statue of him as teacher, but by this point we have understood something of the many faces and paradoxes of Shiva. He is both auspicious and inauspicious, male and female, represented as linga and yoni, which is to say phallus and vulva, the god of ecstasy and of transcendance. In this statue, his face is benign, and under his foot he treads the dwarf who symbolises Ignorance. It was such an image which

Diderot misunderstood to show a god who tore apart young children. This exhibition stands in an honourable tradition of dispelling ignorance and bringing Indian religion to a wider public.

Until April 19, sponsored by Bajaj Auto, Birla Technical Services and

Marvellous Mukhamedov

than three - for Irek Mukhamedov in his short season at Sadler's Wells: for his dancing (which is stunning), for his colleagues (well chosen, gifted. and on best form), and for his enterprise (which in these hard times might have seemed foolhardy).

Like many Russian dancers, he knows that the public wants to see stars, not just in a formal operahouse repertory, but showing off their gifts in more relaxed fashion, and simply showing off. Thus his first sorties in 1992/3 with a concert group, here and in Europe, reliant upon the drawing power of his name, of course, but encouraging new works and giving fresh opportunities to his colleagues in the Royal Ballet. Now he has brought a programme to Sadler's Wells for four nights, and its opening performance on Wednesday was excellently judged, and cheered to the

A second purpose to the evening was also evident: Mukhamedov's need for new roles, valid settings for gifts which are unrivalled today. MacMillan gave him two tremendous ballets, and Mukhamedov has claimed almost everything else he

next decade. His growing

and landscape is illustrated by

Taliesin I (1911), his country

house in Wisconsin, and his lavish design for the Imperial

plaster model of which will be

on show for the first time in the

The 1920s are represented by

his Californian concrete-block

houses, combining low cost with

omament, and the 1930s by the

unrealised Broadacre City, his plan for a de-urbanised America.

By the 1940s, Wright was using

triangular, circular, hexagonal

spectacular example being the

The projects of his final years,

Guggenheim Museum in New

still bold in gesture if less

elaborate, reflect the growing

importance of the automobile

in American life. A good example is his design for the Pittsburgh

Point Park Civic Center, in which

bridges bring high-speed traffic

containing civic amenities and

ringed by parking facilities. The exhibition runs till May 10.

to a monumental structure

York.

and spiral forms - the most

Hotel in Tokyo, the original

preoccupation with the

has danced here as his own, by right of genius. So he has inspired a new Othello from Kim Brandstrup,

and this forms the first and most significant part of the programme. Brandstrup has used his favoured collaborators: Ian Dearden for music (synthesised, atmospheric); Craig Givens for design (a grand setting of massive pillars; long dresses for the women that swirl and move exquisitely; simple period costume for the men): Tina MacHugh for lighting (intensely responsive to the action).

Brandstrup's choreography for the early scenes is like a commentary on the narrative. It is characteristically clear, restrained, and slightly too uniform in tone. We know what is happening, but the charting of events is more illustrative than illuminating. It is when jealousy takes hold, when Brandstrup and Mukhamedov show us Othello's torment that the dance claims its rightful identity as a language and not as accompaniment to some existing action. Once exposi-tion is done - Brandstrup might

edit with advantage - the traged takes its headlong course on dance

Brandstrup's Arc Dance company provide a touching Desdemona (Leesa Phillips) and an insinuating lago (Daniel Belton), but the work is Mukhamedov's and his Moor is a tremendous study of anguish. For

Clement Crisp finds this dancer in excellent form at Sadler's Wells

the earliest moments there is an innocence to his reading which is very sympathetic; as the mood darkens, so does Mukhamedov's playing, and he brings off the killing of Desdemona and Othello's remorse with a tense, heart-tearing power. The portrait is harrowing, true. Its setting is handsome. The rest of the evening might be

considered as Beecham-esque lollipops, but these were of the best quality, and rather less familiar than is usual. Mukhamedov and Miyako Yoshida nipped through the Balanchine *Tarantella* in happy fashion, and then Leesa Phillips and Paul Liburd performed Darshan Singh Bhuller's sinuous erotic raga Interlock, first seen with London Contemporary Dance, with bodies entwined, bodies seeming one body. Some entwining also came in two Argentine Tangos, by Juan Carlos Copes, danced with a nice and mocking wit by Maria Mukhamedova (whom we remember as a character soloist with the Bolshoi) and her husband.

Very welcome, too, a new duet by Michael Corder for Lesley Collier and Paul Chalmer. Piano music by Poulenc; Corder's musical sensibility and stylish way with steps; Les-ley Collier at her most elegant, and Chalmer a ideal partner - these made for a dance lyric whose discretion did not disguise its emotional force. Collier's dancing is now all virtues: watching her we see grace

of means, purity of manner, the academic language beautifully nuanced. She is our most rewarding hallerina.

Mukhamedova also

Maria

appeared in a pretty solo from the Russian repertory: Kasyan Goleizovsky's Russian dance. A Tchaikovsky melody, Mukhamedova in long dress and kokoshnik beaddress, with the beguiling skill, that only Bolshoi dancers possess, to show the charm of the piece. And as the statutory closing fireworks, Mukhamedov and Yoshida in Diona and Actaeon. It is the pas de deux with which Mukhamedov first came to fame. He brings to it now a grandeur of scale - the Wells stage is far, far too small for him - and a bravura which are the stuff of legend. He also brings to it distinguished schooling: the tricks are never cheap, the technique is superbly sure. Yoshida darts and spins with uncanny ease: together the couple make roaring good sense of it. The audience, very properly, mays for more.

The Mukhamedov season continues at Sadler's Wells until February 12. Sponsorship by Daniel Katz and the Friends of Sadler's Wells.

ENO to invest in new productions

he English National Opera has decided to invest its way out of its financial problems. The new general director, Dennis Marks, believes that only by freshening up the repertoire with new productions can be raise audiences and attack an accumulated deficit of £2.4m, and an annual deficit of around \$500,000.

In the 1994-1995 season the number of new productions is to be increased from six to eight. There will be two new "core" operas. Tosca and Don Giovanni; two newcomers to the RNO repertoire. Mussoresky's Khorensching and Massenet's Don Quichotte, plus Brecht and Weill's biahagonny; and two British works, Tippett's King Priam and Britten's A Midsunmer Night's Dream. Finally there will be a UK première for Schnittke's Life with

an Idiot. The policy will be paid for by economies which will mean redundancies; and a New Stages Appeal this season to raise £250,000.

Antony Thorncroft



Wright retrospective

A retrospective devoted to the legendary American architect Frank Lloyd Wright (1867-1959) opens at New York's Museum of Modern Art on Feb 20. It is he first exhibition to have full access to the archives of the Wright Foundation, and include 150 original drawings, 30 scale nodels, six full-scale wall constructions, more than 100 hotographs and a selection of lecorative blocks and other hemes are Wright's terpretation of nature, his use f technology, his relationship D European modernism, his elationship to the media and is changing vision of America. The exhibition opens with

iright's work of the 1880s, when

s an apprentice in Chicago, his

alent was already evident. His

esign for a prototype Home in

Prolutionised the American

uburban home, and provided

rection for his work over the

Prairie Town (1900)

EXHIBITIONS GUIDE AMSTERDAM Rijksmuseum Dawn of the Golden Age: 350 works offering a magnificent survey of Northern Netherlandish Art around 1600. Ends March 6. Dutch Figure Drawings 1700-1850: a survey of a popular genre in Dutch art of the 18th and 19th centuries. Ends

May 1. Closed Mon Museum Het Rembrandthuis The relationship between architecture Netherlands from Life: 90 prints of landscape and rural life by Rulsscher, Rembrandt, Van de Veide and others. Ends March 6. Daily BASLE Museum für Gegenwartskunst

Joseph Betrys' Arena (1972): more than 100 painted photographs by one of the most controversial figures in Germany's postwar avant-garde. Ends June 26. Photography in contemporary German art: a study of the use and influence of photographs in the output of Beuys, Gerhard Richter, Sigmar Polke and others. Ends May 8. Closed Mon Haus der Kulturen der Welt The

Gardens of Islam: the depiction of gardens as an otherworldly paradise, with paintings, jewellery, textiles and carpets from Indone the Middle East and Africa, plus a complete garden pavillion made of white marble and carved wood. Ends April 4. Closed Mon Schloss Charlottenburg The First Europeans: artefacts of archaeological, scientific and artistic interest, painting a picture of early European civilisation. Ends Feb

Brücke Museum Fritz Bleyl (1886-1976): more than 100 drawings, watercolours and prints by one of the founders of the Brücke, Ends May 16. Ernst Ludwig Kirchner: street scenes 1913-15, the high point of Kirchner's expressionism. Closed Tues LAUSANNE Fondation de l'Hermitage The New Wave: Japanese woodcuts

1868-1939 from the Robert Muller Collection, illustrating how Kiyokata, Kiyoshiba and others used purity of colour and daring perspective to revitalise a key Japanese art form. Ends May 1. Closed Mon ée d'Art Contemporain Takis (b1925): retrospective of the self-taught Greek artist. Ends April 4. Daily

Musée Cantonal des Beaux-Arts Masterworks of the 18th and 19th Centuries: paintings by Renolr. Degas, Cezanne, Bonnard, Vuillard, Vallotton and other works from the museum's collection, Ends Aug 14. Closed Mon LONDON

National Gallery Claude: The Poetic Landscape. Ends April 10. Victoria and Albert Museum Faberoé: more than 350 treasures created by the House of Fabergé

in imperial St Petersburg. Ends April 10. Daily Royal Academy of Arts Art of the Ancient World: 300 masterpieces from the George Ortiz collection Ends April 6. The Unknown Modigliani: 400 drawings created between 1908 and 1914. Ends April

National Portrait Gallery Holbein and the Court of Henry VIII: 28 portraits and five miniatures from the royal collection at Windsor. Ends April 17. Daily LOS ANGELES County Museum of Art Picasso and the Crying Women: 70 paintings from the 1930s, dominated by distorted and

MADRID Fundacion Juan March Gova:

disquieting human images. Ends

May 1. Closed Mon

the first opportunity in Spain to see the entire, magnificent range of the artist's graphic output - 288 prints in all - from the celebrated sets of the Caprichos, Desastres de la querra and Proverbios, to the prints after Velazquez and the late Bulls of Bordeaux lithographs. Ends March 20, Daily Centro de Arte Reina Sofia Nam June Paik (b1932): retrospective of the Korean video artist. Ends Feb 26. Closed Tues

Palazzo Reale The Goths: the exhibition aims to shed light on a mysterious people, with new material dating from the first to the fourth centuries, on loan from the St Petersburg Hermitage and museums in Poland, Moldavia and Ukraine, Ends May 8 **NEW YORK**

letropolitan Museum of Art The Golden Age of Danish Painting 1780-1850: more than 120 works from a period of great artistic productivity. Ends April 24. Caspar David Friedrich to Ferdinand Hodler: 19th century paintings and drawings from Germany and Switzerland, revealing strong currents of Romanticism. Ends April 24. Lucian Freud. Ends March 13. Degas Landscapes. Ends April 3. 16th Century Italian Renaissance Drawings in New York Collections: little-known works by Raphael, Michelancelo and Titian, Ends March 27, Closed Mon Guggenheim Museum Robert Morris (b1931): 170 works by the American minimalist, focusing on sculptures, drawings and performance works. Ends April 17. The main museum is closed on Thurs, the SoHo site on Tues

Museum of Modern Art Feininger. Kandinsky and Klee: 75 prints and illustrated books produced by three Bauhaus artists, including rare examples of their early work. Ends May 17. Closed Wed

Louvre Egypt's Role in Western Art 1730-1930: paintings, furniture, porcelain, jewellery and other works of art, illustrating how ancient Egypt has gripped the western imagination over the centuries. Ends April 18. Closed Tues Musée d'Art Moderne de la Ville de Paris Around a Masterwork of Matisse: three monumental versions of the Dance. Ends March 6. Closed Mon (11 ave du President

Musée du Luxembourg The Glorification of Saints in the Limousin Region: 100 examples of religious art from the Middle Ages to the 20th century. Ends March 9. Closed Mon (19 rue de Vaugirard, on edge of Luxembourg

Versailles Versailles and the Royal Tables of Europe from the 17th to 19th centuries. Ends Feb 27. ROME

Palazzo Venezia The Normans

1030-1200: a vast exhibition examining every conceivable aspect of this extraordinary people. Includes scale models of fortified castles and objects in gold, silver and ivory from 140 American and European museums (250 pieces from the Caen Museum in Normandy alone), and a reproduction of the Bayeux tapestry. Ends April 30. Closed

KunstHaus Le Corbusier (1887-1965): retrospective of the world-renowned Swiss architect, with 150 drawings, paintings. sculptures, architectural sketches, plans and models. Ends May 1.

Secession Brice Marden (b1938): 20 paintings showing the American artist's interest in oriental calligraphy. Ends March 13. Closed

Kunsthistorisches Museum Isabella d'Este, princess and patron of the Renaissance. Ends May 29. Saroque in Naples 1707-34: Neapolitan art from the era of the Austrian Viceroys. Ends Feb 20. Closed Mon

Washington National Gallery of Art Econ Schiele: 70 works by the leading figure of Austrian Expressionis Ends April 24. Renaissance Portrait Medals. Ends May 1. Hans Hemling's St John the Baptist and St Veronica: two panels by the late 15th century painter from Bruges. Ends May 15. Daily

Phillips Collection Brancusi: photographs and sculpture by the Romanian modernist. Ends April 17. Daily

Corcoran Gallery Meeting History: 36 art works from the 18th and 19th century, culled from historical societies and small museums in the Washington area. Ends April 3. Closed Tues

ZURICH Kunsthaus Richard Gerstl (1883-1908): 70 portraits and landscapes by the least known of the great early 20th century Viennese Expressionists, Ends May 8. Joseph Beuys retrospective. Ends Feb 20. Closed Mon

was delivering

an impashis country and Russia when an aide interrupted him: "Chancellor Kohl is on the telephone, Mr President." Mr Kravchuk wrapped up his sentence with the words "nuclear nightmare", shook his lacquered white helmet of hair

A telephone call from the German chancellor is one sign of the international attention being paid to Ukraine. Another is Mr Kravchuk's forthcoming visit to the US, which has been moved forward from March 16 to March 3.

Ukraine is in the spotlight because various factors resurgent nationalism in Russia. last month's victory for Russian separatists in Ukraine's breakaway Crimean peninsular, and economic collapse - have converged over the past few weeks. Many observers, from the CIA to Britain's Royal United Services Institute, a defence think-tank, have come to a worrying consensus that "a probable conflict" is looming between Ukraine and Russia.

Mr Kravchuk, the first democratically elected president in the 1,000-year history of this nation of 53m, makes clear that the effects of war would be widespread. "Remember that Ukraine still has 176 nuclear missiles and that Russia has three times as many," he told the FT yesterday. "Let no one imagine that if a war were to explode between two such countries, he could be somehow immune to the nuclear poison that would be released." For Ukraine, keeping the peace with Russia is a particularly tricky balancing act. On one hand, as Mr Kravchuk repeats again and again, Ukraine is eager to have "good neighbourly relations with Russia", which is, after all, its single biggest trading partner. On the other hand, he is equally emphatic that Ukraine

will not surrender a single inch of sovereignty. "I repeat again what I have from the very beginning: I will never take a single step in the direction of reducing Ukrainian independence. I will never change my position on this issue," Mr Kravchuk insisted Wily moves by grand master



Kravchuk: Ukraine is eager to have 'good relations with Russia'

all public appearances. This deep-seated commit-ment to independence, which is shared even by the Russified and Russian-speaking members of the Ukrainian elete, is why Mr Kravchuk rejects the steps neighbouring Belarus has taken to ensure friendly relations with Russia - rejoining the rouble zone and re-entering Russia's foreign policy sphere

of influence. Although Ukraine's inflation rate of 80 per cent in December gives some indication of how rocky Kiev's road to independence has been, Mr Kravchuk is adamant that the Belarussian route "is not a resolution of the problem. It is a just a return of the old ways." Worryingly, economic chaos is prompting a similar desire for reintegration with Russia in Crimea and eastern Ukraine.

Walking the tightrope between friendly relations and reabsorption is a task to which the wily Mr Kravchuk is perhaps particularly well suited. Since 1991, when he underwent a conversion from communist ideologue to nationalist leader. Mr Kravchuk has won a certain notoriety as a man who has elevated vacillation into a

political philosophy. Now the politician who believes he has discovered a move which will help Ukraine maintain its precarious geopo-

litical balance - a strong relationship with the west. Mr Kravchuk's opening gambit came last month when he signed a historic tripartite agreement with the US and Russia, under which Ukraine pledged to give up all its nuclear weapons. He succeeded in an even more difficult move last week, when he persuaded Ukrainian parliamentarians many of whom greeted the initial agreement with cries of treason and calls for impeachment - to remove obstacles to ratification of the accord.

US diplomats in Kiev, who are effusive in their praise of the president's "remarkable political skills", say the nuclear issue is decided. They believe Ukraine will surrender all its nuclear weapons and Mr Kravchuk himself thinks it is just a matter of time - perhaps later this month - before the Ukrainian parliament joins the Nuclear Non-Proliferation Treaty.

But the president has not orchestrated this newly amenable stance on the nuclear issue

Snow

FT guide to the Winter Olympics.

with the Financial Times on Monday, February 14 is sponsored by

intelligent insights to enhance your enjoyment of the Games.

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IBM, Kodak and Seiko.

The FT Winter Olympics Magazine, which will be published

It will provide a combination of background information and

contest

upwards of \$1bn, which Ukraine is slated to receive from a company sponsored by the US government for the enriched uranium in its nuclear warheads, Mr Krav-chuk is also counting on massive western assistance for the economic reforms he believes

are crucial. "We have no alternative but the market," he says with the zeal of a convert. "Without economic reforms Ukraine as a

state will not survive." Heart-warming words, but when asked to name a target monthly inflation rate for December 1994, Mr Kravchuk says he would be happy with 50 per cent. While this would an improvement over December's figure, it is hardly likely to be what the international Monetary Fund team, due to arrive in Kiev on Sun-

day, has in mind. Just as he hopes to find a narrow middle road in his relations with Russia, Mr Kravchuk is searching for a path towards economic therapy without the shock. He says the Ukrainian National Bank cannot stop printing money because "that would stop the entire economy", yet he wants to stabilise the currency, the Ukranian coupon, and speaks of introducing a harder

national currency this year. To bridge the gap between the market reforms that he would like to get under way and the social stability he is intent on maintaining, he is counting on hefty aid from the west. "We will need a stabilising fund of between \$3bn and \$4bn to introduce our new currency," he says.

Mr Roman Shpek, the young. urbane minister of the economy charged with conducting negotiations with the IMF, said Ukraine would like a "bridge loan" of \$300m from the US, a \$700m "systemic transformation loan" from the IMF, and \$400m for sectoral reform from

the World Bank In future conversations with the German chancellor, and when he visits Washington, Mr Kravchuk will perhaps try to explain that a few billion dollars are a small price to pay if the alternative is war between Ukraine and Russia. But if he fails to persuade the west to give him money, as Russia's experience suggests he might, it is hard to imagine what sort of gambit Mr Kravchuk could devise next to preserve his country's independence.

Joe Rogaly

Journo-porn misses story '



British political scandals bewilders you and perhaps makes you nauseous. clutch two simple handrails.

One: no general election need be held before April 1997. The Conservatives may have overstayed their welcome, but they are not about to depart. Two: as in the US, political discourse has become muddled by an obsession with private behaviour. The word "morality", which should mean an awareness of the difference between right and wrong in all spheres of life, is treated as if it applies

only to the realm of the senses. Let us take these statements in reverse order. Senses first. Look around. In developed democracies the sale of titillation is more than merely a by-product of prosperity. It is of the essence in a free-market, individualistic, open society in which religious observance has declined and traditional social structures have begun to wither away. Life is longer than ever. There is not always enough to do. Time is filled by contemplating a bewilderingly

copious selection of temptations. The growing mountain of goods and services must be sold retail, a task that is most easily accomplished by appealing to the supposed desires, or the easily stimulated imaginations, of jaded consumers. We need not linger long over the endless list of examples. Just let us say Häagen-Dasz ice-cream, fast cars graced by fast women, holidays for

romance, Jaffas for warm sunshine. Those should suffice. There is, however, one significant and relatively recent addition, comprising an entire category of products. Entertainment, which is a highly profitable sub-sector of the increasingly dominant informinds with images that Freud would not have had the audacity to conceive, and Kraft-Ebing might not have believed. We see the results on film, in videos and on TV. We may wring our hands, but we keep our eyes and ears wide open. We await with nervous eagerness the advent of unified electronic devices, virtual reality, armchair shopping, love on a microchip. We cannot be surprised if in such circumstances a section of the media has replicated the Roman circus, with real victims.

On both sides of the Atlantic, writers and broadcasters manufacture and peddle cruel and salacious gossip about individual politicians.

Some of it is even true. Relevant or not it is the stuff of commerce, at least in Britain certificates and the US. The precise configuration varies. but titillation is call them? a hot seller everywhere in

the west. In most continental European countries tittle-tattle about government ministers may not sell as well as stories about stars of sport or showbusiness. French or German late-night TV amazes British visitors who are unprepared for it. In the US the trade in political gossip has changed, for the worse. Nothing was said in public about President John Kennedy's behaviour during his lifetime: today everything is surmised about President Bill Clinton's private life. Perhaps it has something to do with femi-

in Britain the victims of iourno-porn are well-known: Diana, Charles, Parkinson, Mellor, Caithness, Norris, Milligan. Each is a special case. For

the mation industry, constantly every name there is a self-in-terested, puffed-up "justification". What all have in common is that someone's reputation has become the stuff of a lucrative trade. Maligning it has sold newspapers, enlarged TV audiences. The peculiarly British elements of this traffic in tortured souls need not detain us. The point is that none of it should have anything to do with politics. Links between private behaviour and public compe-

tence or acceptability are

indeed made, often by a gull-

ible public, but that is every-

has appeared

inquiry into the

turing equip-

ment to Iraq.

One question

Justice Scott is

whether minis-

ters misled Par-

one's loss. Things that really matter are subjected to an excess of reticence, not its absence. This week the cabinet secretary, Sir Robin Butler

Sir Robin chided before the Scott the press for calling immunity ment-manufacgagging orders'. before What would you

> liament about the sales; another challenges the issuance by ministers of "public interest immunity certificates". To use Sir Robin's definition, these "put in the hands of the court the decision whether the information covered by the certificates should be disclosed to the defence". Withholding the information might have led to the unjust imprisonment of the defendants in the Matrix Churchill

The straightforward approach would be to confess that there has been hocuspocus, and to defend it on the ground that selling arms is not a business that would be successful if managed by nuns. Sir Robin Issued a statement castigating the press for what he

believed to be wild allegations based on what has been said at the inquiry; in particular to the depiction of immunity certificates as "gagging orders". What would you call

So far as can be told, Sir Robin is a decent official. He is, however, running a system whose decency is no longer self-evident. As I understand it he is a proponent of the civil service doctrine that, where needs dictate, only part of the truth about a particular matter need be told. This thesis is not new. It long predates the present cabinet secretary. British officials are not only economical with the truth; they are positively parsimonious. They rarely lie, perhaps never Instead, most of them instinctively avoid complete candour. Lord Justice Scott has been invited to tell us whether in the Matrix Churchill case they played this ancient game according to its indefinable rules. With luck, he will tell us whether the game should be played at all.

His report could have more effect on the Conservatives fortunes than the latest surge of scandal-mongering. Comparisons are made with the last days of Harold Macmillan's government, when the Conservatives were rotting on the vine. The principal victim was John Profumo, who lied to the House of Commons. He resigned in June 1963; the election followed in October 1964. Labour won, by a whisker. If history repeated itself in, say, June or July 1995, the Tories would probably lose. Barring a rush of blood to the prime minister's head, or an unprecedented rash of by-elections resulting in the loss of the government's majority, there is lit-tle chance of a contest before 1996. This week's character assassination should mean nothing now; it will certainly

THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

in the cultivated Ukrainian prides himself on his ranking without expecting something which he pointedly speaks at as a chess Grand Master in return. In addition to Chrystia Freeland the need for capital

From Mr Simon J Brown. Sir, There is a certain irony in your article "Equip us for competitiveness" (Manage-ment: The Growing Business, February 8), concerning the organised for Treasury officials to see for themselves the need for high-tech investment by small and medium-sized enter-

On the very day of the visits, a leading British machine tool manufacturer, FMT Holdings, with technology and expertise in advance of US and European competitors and equal to any technology employed by the Japanese, was being forced into receivership by a lack of working capital which pre-vented it from taking advan-

vented it from taking advan-tage of any upturn in business. The company manufactured the kind of state-of-the-art technology in which UK com-panies should be investing to remain competitive. But are not doing so, especially in the SME bracket

SME bracket. There is a serious lesson in this for the banks and the government in that, having weathered such a long and deep recession, we are finding many examples of companies which are falling short of working capital, or which are unable to raise the finance for the crucial investment they need to make to improve their prospects for

new business and markets. The message which came over very clearly from the companies visited by the Treasury is that UK industry has an opportunity for growth which it has not had for more than a generation. Such an opportunity can only occur if the technology follows. It is an opportunity that must not be missed through lack of finance. Simon J Brown, director general, Machine Tool Technologies

Association, 62 Bayswater Road, London W2 3PS

Not Mammon

From Mr Stephen L Phillips.
Sir, You illustrated the article, "Chinese laws crack down on foreign missionary activity" (February 7), with a photograph of a McDonald's restaurant in Beijing.

trols exempt temples devoted exclusively to the worship of Stephen L Phillips, Hygicare, Whitegate Industrial Estate, Wrexham,

Cluyd LL13 8UG

I suspect that the new con-

A lesson in Opening Tuzla airport is vital

From Mr Andy Chadwick. Sir, I have just returned from Tuzla in central Bosnia where I work for Oxfam, and I was struck by the force of your editorial, "Something must be done" (February 7). You are right, I believe, to pinpoint the reopening of Tuzla airport as

the most important action that the UN could take at this time. If decisive action is not taken to defend civilians in all of the safe areas (including Sarajevo and Tuzla) and to ensure relief supplies get through, then the relief effort will collapse. At present the greatest danger to aid workers is from angry and frustrated civilians who per-ceive that the UN is weak, ineffective or blased. It is time governments made plain that the UN can be strong, effective and impartial in its delivery of humanitarian relief.

The plight of civilians in Tuzla is severe. Although it is nominally a "safe area", an effective blockade allows only 20 per cent of food needs to be provided. A single egg costs £1. As in Sarajevo, sporadic shelling is a tactic designed to catch people unawares and in the open and therefore cause maximum civilian casualties.

Not only will reopening Tuzla airport relieve immediate suffering, but it would also help restore the battered reputation of the UN throughout

former Yugoslavia. The UN should immediately announce that, by a set date. Tuzla airport must be opened to relief flights. The UN must state that that objective and deadline are non-negotiable. What can be negotiated are measures to ensure that all parties can be satisfied that only relief supplies will be flown in.

Once the deadline is passed, General Sir Michael Rose must, as your editorial makes plain, reopen the airport and be able to call on close air support from Nato to defend aid flights. Andy Chadwick,

274 Banbury Road, Oxford OX2 7DZ

Managers must earn their options

From Mr Angus W Matheson and Mr David M Simpson.

Sir, Attention continues to focus on share options as a means of motivating company management, the size of reward such options can generate and whether shareholders can reasonably expect that such reward is related directly to the underlying financial per-formance of the company in question.

It is perhaps worth restating, therefore, the purpose behind the joint statement last summer by the National Associa-tion of Pension Funds and the Association of British Insurers on executive share schemes and performance.

Investors quite reasonably encourage management to achieve sustained improvement in the underlying finan- teria have been set, they will

cial performance of the compa-nies in which they have invested. The statement by the two associations promotes that aim. It recognises that performance requirements may need to be tailored to the circumstances of an individual com-pany. For this reason, the statement makes quite clear that it is for the remuneration committees to determine the most appropriate criteria to measure management perfor-

Linking the exercise of options to the achievement of sustained underlying financial performance by a company must be in the best long-term interests of both the company and its long-term shareholders, If shareholders understand the basis on which the chosen cri-

understand and appreciate the effort and achievement of the management in question.

The joint statement is not

ing that companies are increas ingly acknowledging the desirability of relating the significant returns that can be realised from executive share options to a sustained level of performance by the management in question and not sim-ply the general level of share prices from time to time. Angus W Matheson

chairman. investment committee. National Association of Pension Funds. David M Simpson, chairman, invesiment committee

Association of British Insurers.

Bonus to let doctors sleep in

From Mr Peter Vos.

Sir. To add a twist to recent correspondence on GP's working hours (Letters, February 5/ 6). I would like to suggest an improvement to benefit both doctors and patients. Why not introduce a no-claims bonus system by which patients who have made fewest calls on the doctor in the previous year are given a priority on choice of appointment times? Perhaps for busy people, a special early morning reserved slot could be introduced. Naturally, night-

time calls would lead to rapid loss of bonus points. Genuine emergencies would be unaffected, provided the doctor agreed with the need for an emergency call after attending the patient.

Now that most practices are computerised, this system should be relatively easy to run, with perhaps three prior-ity categories for patients. Peter Vos,

17 Vicarage Lane, East Preston, Littlehampton, West Sussex BN16 2SP

Lunchtime olive branch

From Mr David Kovarsky. Sir, Certain points in your article ("Fly in Jo'burg soup". February 9) need clarification. I was prepared to cancel the lunch if the ANC refused to attend because of Nigel Bruce's presence. The ANC knew this,

as did Bruce. Bruce communicated only 11 Diagonal Street, once with Pallo Jordan on the Johannesburg 2001, S Africa

matter. He expressed his regret and also withdrew from the lunch. The olive branch was not extended to secure a place at a lunch, it was extended to heal a relationship. David C Kovarsky, managing director, Times Media,

CBI's point on recovery From Mr Howard Davies.

Sir, I did not state, as you report (February 10), that "tax increases in April will not harm the recovery". What I said was "tax increases in April will not halt recovery" -quite a crucial difference.

I acknowledged that the economy might not grow as rapidly as it seems to have done in the last quarter of 1993. But I also argued that analysis of past large tax increases in 1967-68, 1973-74 and 1981-82 did not suggest a slowdown in con-sumer spending was inevitable

if the savings ratio fell.

Our forecast for 1994 envisages growth of 2.5 per cent, taking the impact of the budget tax increases into account. Howard Davies, director-general Confederation of British industry. Centre Point. 103 New Oxford Street,

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday February 11 1994

Bosnia needs more

"The situation for the population continues to be dramatic and unacceptable. There should be no doubt about the firm determination of Nato and its member nations to act against those responsible so that the resolutions of the UN Security Council are respected and the suffering brought to an end. In this context, it is essential that the Bosnian Serbs lift without delay the siege of Sarajevo and that the heights around the city and the means of access are placed under the control of Unprofor."
So said the North Atlantic Coun-

cil (NAC) on August 9 1993. A week earlier it had decided "to make immediate preparations for undertaking, in the event that the strangulation of Sarajevo and other areas continues, ... stronger measures including air strikes against those responsible".

Six months later, the siege has not been lifted. The heights and means of access remain under Bosnian Serb control. The "strangulation" of Sarajevo and other areas continues. So did the shelling, more or less continuously until, last Saturday, one shell landing in a Sarajevo street market brought the city's agony back to western television screens and, thereby, jolted Nato into ... well, not action exactly, but a new meeting and a new ultimatum.

"No one should doubt Nato's resolve," says President Bill Clinton. On past form that is exactly what one should doubt. True, this time there is a precise deadline. The Bosnian Serbs have been given 10 days, not to end the siege of Sarajevo but - "with a view to ending it" - to withdraw, or regroup and place under Unprofor control", their heavy weapons located within 20km (12% miles) of the city centre. After that, such weapons not under Unprofor control will be "subject to Nato air strikes". No further meeting of the NAC is required, and the "request" from the UN secretarygeneral has already been received though "close co-ordination" with him, as the person to whom UN commanders on the ground are answerable, will still be neces-

Inhibiting factors

Last year, the concern of UN commanders for the safety of their iting factors. Now, it seems, that control, which must be the centrefactor has changed sides. General Jean Cot, the overall Unprofor commander, and General Sir Michael Rose, the commander in Bosnia, both favour a tougher line of reacting to events under public to restore some credibility to their pressure.

them, as a useful, perhaps even essential, element in that strategy Nato's excuses for not acting, if its bluff is called, are running out. One familiar excuse has reappeared, in the shape of strong pro-

at least the credible threat of

tests from Russia. But western governments can hardly allow good relations with Russia, however desirable in themselves, to be their only objective. And Russia for its part, should consider the lic opinion if it appears to aid and abet the Serbs in a policy of star-

Maximum confusion

So the Serbs would be unwise to call Nato's bluff, and the signs are they are not going to – at least not directly or immediately. They have promised to move their guns and observe a ceasefire. But they are masters of prevarication. (Remember their symbolic but tac tically meaningless withdrawal from Mount Igman last August.) It would be altogether in character for them to move some weapons invite Unprofor to take "control" of others in circumstances which make UN soldiers effectively their hostages, and then accuse the Bos nian government either of breaking the ceasefire or of concealing some of its own weapons, or both, It is equally likely they will increase the pressure elsewhere in Bosnia, most obviously on the Canadian garrison at Srebrenica. Relief of the Canadians by a Dutch contingent had been proceeding more or less smoothly. It seems incredible that Nato's latest decisions make no mention of this, nor of opening the airport at Tuzla, the two specific demands made by the Nato summit exactly a month ago. If Nato had a strategy in Bosnia it should have reiterated these two demands and made them subject to the same deadline. The airport at Tuzla, especially, offers the only real hope of relief for suffering civil-ians in central Bosnia and thus also the only hope of restoring credibility to the entire UN operation - as the letter on the opposite page, from the Oxfam representative there, points out. It is also crucial to any strategy for main-

tion efforts. But Nato does not have a strategy. It has only a spasmodic reflex

taining even part of Bosnia as a

viable state under government

piece of all peace plans and media-

Governance and the Asians

Few doubt that the world economy's centre of gravity is shifting away from the members of the OECD chib towards the fastgrowing countries of east and south-east Asia. There is also a broad consensus that Europe is a high-cost region which will have to change its ways to adapt to a novel distribution of economic growth. More difficult is to decide which ways have to change. Where corporate governance is concerned, is one model likely to be better than another in coping with the shock of adjusting to the Asian competitive challenge?

In an interim report entitled Tomorrow's Company, a team put together by Britain's quaintly named but influential Royal Society for the encouragement of Arts. Manufactures and Commerce (RSA) is critical of the Anglo-Saxon tendency to define business success in terms of a single "bottom line". While acknowledging the importance of profit, the RSA, which involved 25 of Britain's top companies in the study, seeks a wider definition of business success. It puts a case for a version of the stakeholder approach, which has more in common with the German and Japanese corporate cultures than those

of the English-speaking world. Important internal and external relationships such as those with employees, customers and suppliers, as well as investors, are identified as being fundamental to competitive performance. And the report calls for the development of non-financial performance targets, as well as corporate reporting on all stakeholder relationships.

Not new

While this is not new, it is certainly ahead of current boardroom thinking in much of British industry and commerce. Whether it is right is harder to judge. While it is tempting to identify correlations between successful macro-economic performance and systems of corporate governance, the causality is vague. Nor are styles of corporate governance readily transplanted from one country to

another. The strength of the German system of insider corporate control in today's context is that it permits companies to increase expenditure on R&D and employee training when they are undergoing restructuring, while cutting dividends. By contrast, in the Anglo-Saxon system, where outside shareholders have a much less firm commitment to support the company through difficult times, the dividend tends to be sacrosanct whereas investment is not. Implicit contracts between the company and its stakeholders are all too easily broken under the discipline of hostile takeovers.

Big changes

That said, systems like the German or Japanese, where big changes in corporate direction have to command support or even agreement throughout the organisation, are cumbersome. A successful response to the Asian chal-lenge lies in facilitating rather than postponing structural adjustment. Labour market flexibility is thus a prerequisite. All the signs are that Europe's highest-cost producer. Germany, is struggling to overcome the handicap of labour market rigidities that have contributed to social cohesion in the past, but now inhibit economic growth. Meanwhile, Japan's ability to adjust its employment practices to the requirements of fastchanging economic circumstances appears dependent on the length and depth of its present recession. It is unable to make significant changes without shock treat-

The merit of the RSA's approach, in this context, is that it acknowledges the importance of human capital and the need to inspire people to new levels of skill and creativity; also the inability of conventional accounting to capture such things. But a foolproof methodology for measuring non-financial performance may prove elusive. That is a tough test for the final report.

(Before Clinton), there used to be a comfortable ritual to annual US-Japanese summits. American congressmen would rant and rave about Japanese trade practices, and perhaps do violence to some Japanese product on the lawns of the Capitol; US negotiators would talk tough in the pursuit of processes known by acronyms, such as MOSS or SII, whose letters mean less with the passing years; and a Japanese prime minister would arrive gift-laden, with an economic stimulus package here, or a trade concession there, to be told by the US president, concerned above all with cold war geopolitics, that the US had no more important bilateral relationship in the world than with Japan. He would then go back to Tokyo to bask in the warm glow of a Ron-Yasu or George-Toshi friend-ship, secure in the knowledge that, whatever enemies existed in Amer-ica, there was a firm protector in the White House.

No more. There has never been a less predictable US-Japanese sum-mit than that scheduled today between Mr Morohiro Hosokawa and President Bill Clinton. Their common political lineage - a pair of progressive regional governors now intent on reforming their nations against entrenched opposition - is itself an unusual ingredient: none of the Liberal Democratic prime minis-ters who presided over the Japanese system for 38 years can be said to have come from a stable compara-ble to his US presidential counter-

Now all the old economic and political certitudes are in question. Japan is in the throes of a political revolution, the outcome of which is unclear. But it is definitely stuck in the third year of an economic reces-sion. The US, in contrast, is in the third year of expansion and is flexing its economic muscle on the global commercial stage. It no lon-ger looks at Japanese achievements with envy, devising ways of protecting US industry from tidal waves of

apanese products. Instead, under the banner of open markets, the US seems more determined than ever before to extract from Japan significant changes in the way it goes about its own busi-ness at home. Criticised though this US approach may be in classical free trade and academic circles, it is pursued by clear-headed, hardnosed negotiators, with a taste for brinkmanship. Most have minimal prior experience of Japan but all are flushed with the successes of the Nafta and Uruguay Round agreements and enjoy the full confidence of the president, a majority in Congress and the support of a prepon-derance of business and labour lead-

The pre-summit perspectives from Tokyo and Washington reflect these changed circumstances. The Japanese message is that foreign pressure still helps get things done in Tokyo, but much less than it used to. The US reading is that nothing less than measurable results will

This is not to say that the summit will result in abject failure. Mr Hosokawa, no doubt relieved to get away from his domestic political tangle for a few days, will oblig-ingly promise Mr Clinton much of what he wants on deregulation, tax cuts, government spending and reductions in barriers to imports. This alone could furnish a sufficiently acceptable veneer for the president and prime minister to sell to their domestic markets.

Mr Clinton might even be pleas-antly surprised that Mr Hosokawa has had to defer plans for a rise in sales tax, criticised by the US as an unnecessary damper on Japanese consumer spending. But that is thanks to resignation threats from the Social Democratic party, the biggest and prickliest member of Mr Hosokawa's seven-party coalition, rather than Washington's menaces. Beyond this point, however, Mr Clinton will find his Japanese visitor more obdurate than might be expected in one hanging on to power by his finger nails. In fact, the Japanese coalition's disarray

obliges Mr Hosokawa to take a rigid

line against US pressure for numeri-

package tour

■ Anyone fancy running a small country? The job of chief executive

of the Falkland Islands government

£50,000 a year - and there are the

usual perks, unlimited fishing,

rough shooting, free limo etc . . .

Ronald Sampson, the boss since April 1989, is leaving when his

contract expires. He's returning

to the family home at Stratford

upon Avon, so far without any

other job lined up. Faced with the

messy task of untangling 20-odd companies involved in a fishing fiasco, which left the Falkland

Islands with losses of some £25m, he's acquitted himself well. "We've

been scandal-free for five years,"

he adds - no mean achievement

Potential replacements will be

required to strut their stuff in front

of an interviewing board consisting

of Sampson; Sukey Cameron, the

a former governor, a bod from the

Foreign Office; and Paul Stevenson,

former Royal Marines' commander.

The job involves managing 200

civil servants (10 per cent of the

population) and representing the

islands in commercial and overseas

contexts. It could be a particularly

sensitive post given the flurry of

excitement over the island's oil

potential, although exploration

islands government's London

representative; Gordon Jewkes,

given the islands' history.

is up for grabs. It pays well -

Island

cally measured decreases in Japan's Miyazawa spoke only of a "highly record trade surplus and increases

Opposition to numerical targets is one of the very few things that almost - unites an otherwise frag-mented Japanese establishment. All members of Mr Hosokawa's diverse coalition, stretching from the far left to the religious right, want him to say no to targets. The opposition Liberal Democratic party agrees and Mr Hosokawa now depends increasingly on its co-operation. But the strongest opponent of targets is the finance ministry, whose

in the market share of imported

The Japanese ruling coalition's disarray obliges Hosokawa to take a hard line against

IIS pressure power has been greatly increased by the destruction of the LDP's authority and its replacement by the weak and fragmented coalition. On this issue the finance ministry has an unlikely ally in its one-time

rival, the Ministry of International Trade and Industry, weakened by internal arguments and unable to stand up to its bigger neighbour in Kasumigaseki, Japan's Whitehall. On the surface, Japan's point against numerical targets is economic. A free market cannot be rigged, and Tokyo cannot abandon deregulation to suit the special interests of a trading partner, the well-rehearsed argument goes. Accepting targets would amount to admitting the so-called "revisionist" argument popular in the US, that Japan is so different from other industrialised countries that foreign pressure is the only way to bring change. Moreover, last July's economic accord between Mr Clinton and former prime minister Kiichi

is unlikely to start before 1995.

challenge for Bob Horton, the

deposed boss of British Petroleum,

if he were not tied up back home

trying to make sure that Britain's railway privatisation runs on time.

Sounds like just the sort of

Elderly queue

depositors in Venezuela's

■ The good news for the 1.2m

second-largest bank, Banco Latino,

that the Venezuelan government

depositors will be able to get their

money back straight away. The bad news, for some of the bigger customers, is that they might have

to wait a while, if history is any

authorities announced only this

Tachira would finally get their

government in 1958...

week that 1,000 customers of Banco

money back. It was rescued by the

Surplus equipment

in Geneva has just given away two

armoured cars. Admittedly, they

Geneva's police force - and they

wouldn't be much use in a battle

Sovereigns, vintage 1988 and 1989.

are going to a good cause -

since they are Jaguar XJ6

Even so they are in excellent

More foreign aid going amiss? Britain's United Nations outpost

guide. Venezuela's financial

has promised that many small

significant" cut in the trade surplus and "quantitative" measures.

Economic and political upheavals make

today's US-Japan summit unpredictable, say Jurek Martin and William Dawkins

Sparring partners

in a new game

Yet under the surface, the argument denotes a change from an old generation that alternated between us, to a new one able to take a consistent, independent line. Mr Hosokawa symbolises that change. At 55, he is a generation younger than most former LDP prime ministers. His straight-talking style goes down well with the Japanese public and with Mr Clinton - even if it

upsets some coalition partners. "Nakasone and Miyazawa were the only LDP prime ministers that could deal with Washington intelligently, without being stubbornly pro-US," says a former Japanese foreign ministry mandarin. "But even they were affected by the US Occupation. Hosokawa doesn't suffer from this," he adds.

"This is not the Japan that can say No," says a senior Miti negotiator, referring to a nationalistic book of the same title by Shintaro Ishihara, a maverick LDP member. Now it is time for us to say No sometimes and then make counterproposals."

In this case, the counter-proposal emerging in the Tokyo bureaucracy over the past few days is for a system to monitor imports, measured on cast criteria, but with no commitments. The idea owes something to former vice-president Walter Mondale, the new US ambassador in Tokyo, whose moderate proposal for non-binding indicators has won respect in Kasumigaseki. Whether the final agreement looks like that is another matter. "We don't trust them with numbers and they don't trust us without numbers," says the

Miti negotiator. Japan's generation change is, however, gradual. US pressure has, in some ways, advanced not only Washington's but also Tokyo's interests in the past few chaotic weeks. It made possible the lastminute clinching of a Y15,250bn

modest and too concerned with the short term, but the impending summit did focus the minds of Mr Hosokawa's fragile and bickering coali-US pressure has also belied Mr Hosokawa pursue his deregulation drive against entrenched interests in an increasingly powerful government bureaucracy and a small business community whose taste for

protection has been sharpened by

recession. Accordingly, officials see

(\$141bn) package of tax cuts and

government spending. The US may since have dismissed the package as

no real difficulties in agreeing on The US approach is predicated on the view that Japan is out of step with the rest of the

lustrialised wo

three of the four priority sectors in the talks to enact last year's US-Japan framework economic agreement: insurance, and government procurement in medical equipment and telecommunications. The government wants to deregulate these sectors, irrespective of the US. The fourth, cars and car components, is more difficult as government influence there is weaker than in the other three, argue officials.

Accordingly, Mr Hosokawa will tell Mr Clinton talks on US car exports to Japan should be left to industry associations, not officials. Even here, the US can expect some kind of a deal, following the appointment of the diplomatic Mr Shoichiro Toyoda, the chairman of Toyota, as new boss of the Keidanren business federation. At 68, he belongs to the pro-Washington generation. He opposes US demands for numerically measured increases in market share, yet he does not want to harm relations with the US, if

only for the sake of his company's joint venture with General Motors.
The US position, in contrast, appears both less subtle and more solid. Its equally well-rehearsed argument, in the words of Mickey Kantor, the trade representative, is that "Japan's markets are closed by any measure you may choose. No trade agreement in the last 20 years has reduced the Japanese trade sur-plus (it was \$59bn with the US last year) or increased its propensity to

Roger Altman, deputy secretary of the treasury, says the US approach, with both a macro-economic and sectoral focus, is predicated on the fact that "Japan is out of step with the rest of the industrialised world". The charge of managed trade, he says, is "a canard it is not managed trade to ask that Japan deregulate its insurance and pension fund management mar-kets". The US is merely insisting on "the eligibility to compete", not demanding a predetermined share of any given market.

small wiggle room for compromise on the vexed issue of numerical targets in the four sectors under negotiation, especially the three where Japanese government procurement and regulation most impinge. In any case. Mr Kantor insists that the US has never asked for "one numerical target". But these sectors are merely the first wave of a process which the US sees stretching out indefinitely. "I reject the 'turn the other cheek' philosophy," Larry Summers, the Treasury undersecretary, told the Wash-ington Post this week. "If we do that, we will never have any political constituency in favour of keeping our own markets open."

This constituency - the US Congress - has been, by its standards, relatively quiet towards Japan of late. This is partly because of other preoccupations. But Mr Richard Gephardt, the House majority leader, warned the other day that, even though he thought the legislature should not take narrowly targeted action against specific countries, it was within its prerogatives to pass additional "process" bills. These would permit the US to take retaliatory action against countries deemed to have unfair commercial practices. Mr Kantor, for one, has shown no reluctance to threaten to invoke such laws.

On balance, there is no intent to humiliate Mr Hosokawa in Washington, as Mr Miyazawa arguably was last April, just three months before he lost office. But the US side has been watching Japan's unfolding political dramas with acute interest, if tinged with suspicion. According to Mr Kantor and Mr Bowman Cutter, the presidential adviser, the prime minister represents the forces of progress, at least in contrast to Tokyo's bureaucratic mandarins, because of his clear commitment to deregulation. If his political condition is fragile, Mr Kantor goes on, "we're trying to strengthen it".

On non-economic and non-trade bilateral relationship after the cold war, President Clinton may do the same, including assuring Mr Hosokawa of the continuing US security involvement in the region. There are clear areas of co-operation and common interest with respect to North Korea's nuclear potential. while the two leaders have plenty to discuss about China, Cambodia and other global issues.

The president might even note, approvingly, one remarkable develcoment in Japan's involvement in the wider non-commercial world. Two of its citizens - Mrs Sadako Ogata, UN high commissioner for refugees, and Mr Yasushi Akashi, the UN special envoy - are playing leading roles in Bosnia, a distant country in which Japan has no direct stake. At the end of the day, Mr Clinton

may even intone the magic words about Japan's importance to the US. But his meaning will be different because American expectations of Japan have changed. So have Japan's expectations of itself.

OBSERVER



Do you suppose he's taking

the benefit of taxpayers? Observer awaits an answer.

Great punchline

■ Interflora, the flower people. were upset to find themselves sharing a hoarding in London's east end with an Association of London Authorities campaign spotlighting the tragedy of domestic violence. The latter's ad pictured a young couple and the message: "He gave her flowers, chocolates and multiple bruising." Unfortunately, Interflora's rose-bedecked ad read: "Delivered by hand straight to the heart..."

The poster has been moved to a less sensitive site

Ruffled feathers ■ The embattled wind power

industry has decided that offence may be its best defence. This month's issue of Windpower Monthly, the industry journal, has on the cover a grisly picture showing a man holding a dead bird by its battered feathers. In the ackground are several wind turbines.
The scene is Tarifa in southern

Spain, where Europe's largest wind farm with 269 turbines has been accused of slicing up migratory birds. A long article inside contains the disturbing admission by Francisco Serrano, director of Spain's renewables energy agency IDAR, that there was "a very unfortunate lapse of memory" at the planning stage. "Nobody thought about migratory birds. Only the resident fauna was taken into consideration," he says.

The article also describes how the European Commission has warned Spain to review its wind-farm policy until a long-term bird study is completed. The edition has led to howls in some corners of the wind-power industry because it may only stoke further hostility towards wind farms. But Lyn Harrison, who edits it from Denmark, tells readers: "There is method in our madness." Better to air the problem in a wind energy

nagazine where it is more likely to get balanced treatment than in other media. "The situation should never have arisen, and the industry ought to be kicking itself."

One less puff

■ Intriguing to see how many puffing MPs line up to support Kevin Barron's bill to ban tobacco advertising after today's House of Commons debate. One smoker who almost certainly will is John Hume, leader of the mainly Catholic Social Democratic and Labour party, provided that someone can be found to hold his cigarette.

Dropping in

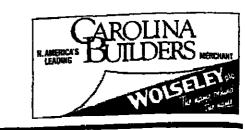
■ Too much to expect that Richard Branson, Virgin's publicity hungry hero, would behave like any normal businessman and send his bid to run the National Lottery through the post. Offers have to be in by Monday and the suspense is getting unbearable.

Will the entrepreneur drop in by balloon, perhaps? Apart from the fact that his wife is not keen on him ballooning, the streets off London's Haymarket where the Office of the National Lottery is found are a bit too narrow even for a daredevil like Branson. No, the word is that Branson will deliver his bid on Desert Orchid, the legendary racehorse known as The People's Choice....



FINANCIAL TIMES

Friday February 11 1994



Palestinian self-rule accord 'ready in a month', says Rabin

By Julian Ozanne in Cairo and Our Foreign Staff

The US, Israel and the Palestine Liberation Organisation yesterday welcomed the Cairo accords which secured a crucial security agreement on Palestinian self-rule, giving much needed momentum to the peace process after months of delay.

Mr Yitzhak Rabin, the Israeli

prime minister, called the partial agreement "an important step forward", adding that he expec-ted "another month will be needed to complete the details of the agreement...I hope a month will be enough. It could take a little more".

Mr Yassir Arafat, the PLO chairman, said the documents went a step beyond the peace agreement signed in Washington last September, although some gaps still needed to be

Clinton called the Cairo understandings "another big mile-

The set of principles and agreement included resolution of the two most sensitive security issues - control over the Egypt-Gaza and Jericho-Jordan border crossings and security arrangements for Jewish settlers in Gaza Arafat meets Mr Rabin.

last-minute crisis which threatened to derail the negotiations, Mr Peres and Mr Arafat initialled the documents shortly before midnight. The agreements, negotiated according to one Israeli

official "paragraph by paragraph, line by line, word by word",

broke a seemingly interminable deadlock over the implementa-

tion of Palestinian self-rule in the

Gaza Strip and West Bank area of

before us we solved either com-

pletely in details or in principles

and some details were left over

for later," Mr Peres said. Hinting

at the difficulties over finalising

border issues, he added: "It was

"All the problems that we had

Security pact speeds Mideast peace process ...

which would divide the strip into Officials said this meant exclu-

sive Palestinian control in the largest zone, exclusive Israeli control in another zone around the Jewish settlements and joint patrols, under Israeli control, in a third, smaller zone. Mr Shimon Peres, the Israeli

foreign minister, said there was an agreement in principle on the illed in, third major obstacle of the past In Washington, President Bill three months – the size of the

Jericho area - but that a final not simple because what we decision would be taken when Mr called security the Palestinians After marathon talks and a

The breakthrough will unblock suspended talks on economic relations and the transfer of civilian administration to Palestinian hands. Once the remaining issues have been resolved, the stage will be set for Mr Rabin and Mr Arafat formally to sign a comprehensive protocol leading to an Israeli troop withdrawal from Gaza-Jericho, which was to have begun on

Mr Arafat said the two sides

still had some issues outstanding and he had agreed to work with

Mr Peres to overcome the

remaining problems. Further

talks are expected to resume at

delegation level next week in the

Egyptian resort of Taba.

called dignity.

December 13. Although last night's documents must be approved by the Israeli cabinet and the PLO executive committee, this is expected

Banks seek to quit Thai project

By Victor Mallet and William Barnes in Bangkok

A group of 23 international banks has told the Thai government they want to withdraw from a controversial \$1bn elevated motorway project for Bangkok and have its loans and interest worth some \$250m repaid in full. The demand by the banks which sent a stern letter to the Thai authorities 10 days ago, and met Mr Tarrin Nimmanahaeminda, the finance minister, this week - could hinder Thailand's

cations and power projects. Bangkok Expressway, the construction consortium led by Kumagai Gumi of Japan and

Russia calls

UN meeting

The US, France and Britain maintain that the meeting will

not adopt any statement or resolution because nearly all council

members agree with the Nato

decision. Russia lacks the sup-

port of nine council members

The French foreign and defence

ministers will leave for Sarajevo to underscore Paris' determina-

tion to see Bosnian Serbs lift

their siege of the Bosnian capital.

current president of the Euro-

pean Union's Council of Ministers, also sharply criticised its Nato partners yesterday for their

"totally wrong and guilty deci-sion" to threaten air strikes.

Greece, a member of Nato and

required to adopt a resolution.

over Serbia

Continued from Page 1

efforts to secure foreign funding

for other big transport, communi-

Rapid Transit Authority over revenue-sharing and other aspects of the toll road contract.

The transport authority forced open the 20km stretch of new road in September by obtaining an emergency court order and bypassing agreed dispute proce-dures, prompting foreign bankers

to accuse the Thais of "nationalising" the scheme, one of the first Lyonnais and several Japanese significant build-operate-transfer projects in Thailand. Kumagai Gumi has been nego-

tiating for months to recoup its costs by selling its 65 per cent share in Bangkok Expressway to

have been unable to agree on a price. Ch. Karnchang said it has preliminary agreement to buy Kumagai Gumi's stake in Bangkok Expressway, although the

expressway company's advisers said this was only an agreement to continue negotiating. The foreign banks, including

Dry dams threaten Thai way of life ...Page 4

> National Westminster, Crédit banks, said their loan facilities to Rangkok Expressway had been non-performing since March 1993. They put the blame squarely on the shoulders of the transport

The banks' letter said: "In the

the state-owned Expressway and Karnchang, but the two sides banks' desire is for their facilities/loans to BECL plus full accrued interest plus all other fees and expenses to be repaid in full by the onshore Thai bank lenders, the Thai government, Ch. Karnchang, or another third party as soon as possible.

The offshore banks wish to be totally removed from their involvement in the BEP [Bangkok Expressway Project]."

Eight Japanese banks - out of the original 31 foreign commer-cial bank lenders - did not sign the letter, possibly to protect their other interests in Thailand. The transport authority, now profiting from the toll revenues provided by the new motorway

above Bangkok's congested streets, replied with an eightpage letter attacking the expressway construction company.

profit after

Continued from Page 1

per cent last year as it dropped less profitable sales to car rental companies. However, its vehicle sales in North America were up 6.6 per cent from the year before The rise more than offset a 7.9 per cent decline in sales overseas as the European car market weakened, and there was an increase of 1.8 per cent in the number of cars sold worldwide to

After-tax profits in Europe las

authority. financed by Thai and foreign a Thai consortium led by conbanks, is locked in a dispute with struction company Charoen circumstances the offshore Japan wants to heal |GM back to

Continued from Page 1

pher, US secretary of state; Mr Anthony Lake, the national secu-rity adviser; and Mr Lloyd Bentsen, the treasury secretary. President Bill Clinton was scheduled to attend during one of the meet-

A Japanese embassy official said talks this week had produced satisfactory progress on three main areas of contention medical equipment, telecommunications, and insurance - but in no sector is there agreement on numerical criteria. "There is a difference of opinion on a matter of principle; there can be no com-promise," he said.

An unnamed senior US official was quoted by Reuter last night as saving the odds were "pretty

HIGH

trade rift with US high" against a deal in time for today's summit, describing them

FT WEATHER GUIDE

as at least 70-30 against. On Capitol Hill, where the administration is finding broad support for a tough stand. Senator Max Baucus suggested that compromise might be reached because the framework agreement on bilateral trade contained no enforcement provision if Japan failed to achieve the nego-

tiated "benchmarks". However, he also suggested that a resurrected version of the Super 301 law, which carried severe penalties but which has expired, would provide a mecha-nism to ensure that Japan kept to agreements. Such threats have in the past prevented Japanese negotiators from agreeing to

four years

sales in the US fell slightly to 33.2

year fell to \$605m from \$1.3bn the year before, holding down GM's overseas profits to \$1.2bn, compared with \$1.5bn the year before. GM's shares fell \$1% to \$62% on profit-taking.

Europe today

A low pressure area will result in showery and cool conditions over the eastern Mediterranean. Central Europe will be overcast with snow while the Benelux and periods. Cloudy and rainy conditions are likely over western France and parts of the UK. It will be sunny over Spain and Portugal and cloudy over much of Italy. Northern and eastern Europe will remain bitterly cold. It will be clear in the far north, while over western Russia it will be cloudy with

Five-day forecast

Very cold air will push westward during the weekend. Temperatures over central Europe will fall steeply. By next week, temperatures will range between -15C and -5C. It will be fairly sunny early next week, but later clouds will bring snow flurries. The UK will experience sub-zero readings with snow squalls, especially along the east coast. France and the Alpine regions will have wintry conditions, but southern France will remain relatively mild. The Mediterranean will continue unsettled in the east and showery in the west,

TODAY'S TEMPERATURES



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BP strikes cash

THE LEX COLUMN

FT-SE Index: 3407.0 (-22.1)

10 year benchmark yield premium over US Treasury bonds

1988 89

90 91

A better approach might be to

launch an auction of short-dated

paper, which has proved less vulnera-ble than long gilts to swings in senti-ment. With five-year yields of around 6 per cent and base rates at 5.25 per

cent, there is limited downside risk

and some chance of capital gain if the

authorities do move to cut interest rates again. The short end of the mar-

ket also attracts a broad range of buyers including banks and securities

houses involved in the swaps market.

Yet the Bank also needs to find a

way of resuming its borrowing at the

long end of the market. It has avoided

doing so for a long time for fear of being seen to pay high real rates for

20- to 30-year money when inflation is

supposed to remain low. The weakness

of long gilts in recent days might sug-

gest it has missed the boat altogether,

but there is still a chance that confi-

dence will return orice world markets

have adjusted to the Fed's new policy

stance. If so, present market weakness

would present a buying opportunity

the Bank could exploit with a long-

BT's third-quarter profits show that

the cash generator continues to purr

away. What is perhaps more interest-

ing is the way in which the marketing

battle is hotting up between BT. Mer-

cury and the other new competitors.

The RPI-7.5 per cent price cap which

BT now endures means substantial

This week's abolition of peak rate tar-

iffs is aimed at business users. But the

dated auction in March or April.

The recovery in BP's share price and profitability since the dark days of 1992 has been remarkable. Perhaps most impressive has been the reduction in costs and the repayment of 25 per cent of its \$16.5bn debt mountain. The real touchstone of renewed stability is, however, for the company to generate sufficient cash from underlying operations to pay for capital expenditure, tax, and its dividend. BP achieved that state of grace in the second half of 1993.

It must then be galling for the man-agement to have had so little help from the market. If oil prices had remained around \$16 a barrel, the company could have maintained a steady cash flow and set the seal on its improved fortunes with a dividend increase this summer. With oil now nearer \$13, that is much harder. If crude prices remain weak, the company can keep pressure on costs and tweak the timing of its capital spending to keep underlying cash flow neutral. But with the emphasis on prudence, the management will not want to send the wrong signal by increasing the dividend until the crude price

firms and stabilises. While that may cause understandable disappointment, it is hardly a serious problem. A dividend increase can be afforded at a relatively low cash cost. Even then, there is a strong argument for redeploying most of the improved cash flow within the company. The choice is between increased capital spending and further debt reduction. Since it has plenty on its plate, it may well choose to pay off more borrowings in the short term. But it is a measure of its transformed prospects that BP can now make choices between the dividend, debt and capital spending, which threatened to crush it barely 18 months ago.

UK gilts

Gilts' poor response to Tuesday's base rate cut has put the Bank of England into a quandary. Normally it would be expected to announce an auction today. But with sterling weaker and the March future down almost two points over the past week, it cannot be certain how well the announcement would be received. Since it has virtually completed this year's funding programme, it could could be perceived as an admission that the market was too weak to absorb new paper. That would only

weekend low rates and 'family and friends' promotion is aimed at domestic users, implying that Mercury and the cable television companies are

having some impact.
The fight will intensify as new services and products are launched, and next year BT must come up with fur-ther price initiatives. Cable television, which has plumbed in its own lines, has substantial flexibility over how it structures its marketing push. Mercury, by contrast, operates primarily through BT's own system and pays for this through a price structure which mirrors the retail tariffs. That makes it difficult to offer radically different options, such as free evening calls, Mercury is legally challenging that structure. If it succeeds, marketing expertise is going to change the nature of the retail telecoms battle.

Amstrad

Mr Alan Sugar refrained from saying "I told you so" in his comments accompanying Amstrad's interim results. But the trading picture is certainly every bit as dismal as he forecast when trying to take the company private in 1992. Amstrad may have chosen to axe a fair chunk of products, such as low margin computers and videos, which were not worth persevering with. Even so, sales have been shrinking at an alarming rate. Competitive pressures on the high street have remained intense while rival manufacturers have been eating into Amstrad's few remaining areas of strength, such as satellite dishes. Only interest income enabled Amstrad to remain in the black at the pre-tax level. But the first half of the year is traditionally the stronger. A full-year loss now seems a real possibility.

Following yesterday's 11 per cent slide, Amstrad's shares appear to be heading back inexorably towards Mr Sugar's offer price of 30p - although they should find some support from the company's £143m cash pile, which equates to about 24p a share. The visibility of Amstrad's earnings stream was never good at the best of times. Now, even the management cannot see from where it will come. Mr Sugar has wisely refrained from embarking on a panic-driven shopping spree. Shareholders must therefore pin their hopes on Dancall expanding aggresto turn necessity into virtue by mak- ket is certainly attractive. Amstrad ing price cut a marketing weapon. aims to launch a new product later this year. But it is a slender thread by which to hang so many doubts.

JONATHAY

Economis

ems to have decide

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Both are surefire publishing successes. Thin Think, Slim for Life, You Don't Have to DIET! and Lean Revolution are recent big sellers on the health shelves, while in the management section are titles such as Better Time Management, Perfect Time Management, The Complete Time Man-

ager and Manage Your Time. Yet there is no proof that people have either lost weight or become more productive as a result of their improving reading. Indeed, there is some evidence to suggest the reverse. People who constantly go on diets are likely to be fat. Similarly those who get fixated on getting the right events into their Filofaxes or electronic organisers may be letting the management of time get the better of them.

"You get to the point where too much time management can be a stress in itself," says Marge Malcolm, an ex-compre-bensive school teacher and founder of LPC Consultancy. "People start living by the clock. And if someone jumps in front of their train in the morning they think. What a bloody nuisance, I'm going to be

personal organisers all day, getting home shattered at 8pm for specially allocated "quality" time with their families are

Warning: this weapon can backfire

deluding themselves. "Talk of quality time is escapism", says Malcolm. "Its not qual-

ity time. It's just time." The books are only the tip of the time management iceberg. Time management courses have become a staple of executive training, and in the last decade have proved a great money spinner for their providers. So much so that it is hard to find many managers who have never been

It is not difficult to understand why both the books and the courses are so popular. They play on your worst nightmares of being out of control, and then offer a simple formula that promises to make you master of your time. The slim volu Perfect Time Management, begins with the warning that if you don't manage your time, you will be inefficient, ineffective, won't get promoted, will be despised by both subordinates and your boss, and will be first in line to be made redundant.

The answer, according an "energising one day seminar" entitled How to Manage Priorities and Meet Deadlines, lies in 24 power pointers". These, it promises, will boost your productivity Now!"

The power points consist of tools to combat procrastination, personalised action plans that take into account your "natural energy cycle", three easy steps to spot unrealistic goals, and four easy steps to that I will be interrupted throughout. stop other people from wasting your time. If only it were that simple. The techniques of time management are all sensi-ble enough. Keeping a clear desk, writing lists of priorities, never handling a piece of paper more than once, reducing the amount of time spent in meetings. discouraging people from disturbing you, doing telephoning and memo writing in

Apparently, I am not unusual. Malcolm has consulted 300 managers in the insurance industry who have attended course and found that only 10 per cent have taken the lessons to heart. She argues that such tricks only help people who are that way inclined anyway. Managers who love making lists may pick up some further tips on how to make even better ones. But those

'Time management should not be about desks and diaries, but about putting your head above the morass and saying what is this all about?

not everyone can live like that. My own experience of time management courses has been a sobering one. I have

Yet my desk is deep with old newspa-pers and press releases. I have no con-sciousness of my priorities: I do whatever

agement is more flexible. Despite her dismissal of more formal techniques, she does believe that even the most shambolic persons can change their ways. She claims to have helped managers ranging from undisciplined underwriters to chaotic Oxford dons. She belives that the answer is to look at each person individually, and to

The first step, she says, is to get each person to draw up two lists and compare them. One is of what they want to achieve, the other of what they actually do achieve. Getting people even this far is a challenge many managers cannot account for how they spend their time, and need constant nannying to keep a log for even one day. Most, she says, are horrified at how much time they waste, particularly in

She advises managers to make appointments to meet people after work, to ensure they get out of the door at the appointed hour. She also tells them to give them-

In many cases changing one small thing works wonders, making people feel in con-trol, less guilty and less stressed. Once that is accomplished they may be ready to tackle another task.

owned consultancy which since 1975 has

trained over 2m managers worldwide to be more efficient, argues that the results from time management courses can be more dramatic than Malcolm's individual drip-drip approach to efficiency

Chris Lane, chairman of TMI UK, argues that virtually everyone can benefit so long as the courses are handled right. He says there are two sorts of people: "people" people and "task" people, and what works

for one type will not work for the other.
"Time Management should not be about desks and diaries, but about putting your head above the morass and saying what is this all about?", he argues.

clear vision to others in the company, and so on. "I look up and think: what have I done today to do those?", he says, Lane reckons this sort of technique works with everyone: only people who are in deep depressions or who are going through severe psychological crisis are beyond

Managers who charge round with their

batches - all these tips make sense. But

en taught how to keep my desk tidy, and how to organise myself. I know all about colour coding of files and priority setting. I know how to classify work as important, unimportant, urgent and non-

seems most pressing at the time, accepting

who are by nature badly organised may attend the courses and buy the books but will only add to the piles of paper that already litter their desks.

Malcolm's own approach to time man-

etings and interruptions, and are horrified at how far their actual day departs from the desired one. They are then asked which bits they are willing to change, and what price they are willing to pay.

"The aim is to try to stop them feeling guilty about what they are not doing, and to make a few small decisions", she says. The idea is to start by changing something manageable, like leaving work on time.

selves a reward for compliance.

Time Manager International, a Danish

Lane has a large white board in front of his desk, just in case he should forget what he himself is trying to do. On it his mission is written in large letters: he must do good consulting work, he must signal a

I imagine a large notice above my desk saying "My mission is to write more articles of a consistently higher standard" would certainly keep my colleagues

Lucy Kellaway

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or ring John Clarke, Chief Economist for an informal discussion on (0603) 680896. Note. Previous applicants for the International Economist position need not apply.

CorBank Credit Account Manager

Bank of America, one of the world's largest and most successful international banks, is recruiting an Account Manager to join the Europe, Middle East and Africa Division's CorBank Credit group based in Bromley, Kent. The group's responsibilities encompass credit management of the Division's portfolio of corbanks, inclusive of customer/industry risk assessment, credit calls

and account management of counterparties. The successful candidate will be responsible for the credit management of a portfolio of 50 European banks and, therefore, foreign travel is required. He/she will be expected to conduct credit calls on customers which will include pre-qualifying revenue opportunities for marketing specialists and promoting trade related credit products.

Applicants must be graduates with 10 years credit analysis experience, with particular emphasis on banks, as well as a proven track record in conducting effective customer calls and managing a portfolio as an Account Manager. Strong analytical, communication and interpersonal skills are essential along with a working knowledge of treasury and credit products. Proficiency with PC's using Lotus/Paradox/WordPerfect is obligatory. Fluency in written English and a second spoken European language is required.

An attractive salary with bonus potential will be augmented by a range of fringe benefits in line with best banking practice.

Write in strictest confidence with full personal career and salary details to Beverley M Fleet, Personnel Officer, Bank of America NT & SA, 1 Alie Street, London E1 8DE. Bank of America is an equal opportunities employer.

Bank of America

Deputy Head FX, **Trading & Sales**

c£75,000 basic + excellent bonus scheme

We have been exclusively retained to locate a Deputy Head of FX with responsibility for managing a trading team and for business development.

In addition to trading responsibilities, the successful candidate will market FX, Futures, and Currency Options services to clients based throughout Europe, this will involve the need for travel. Fluency in a second European language would be an advantage but is not essential.

Applicants are likely to have a minimum of six years FX trading experience, gained at a bank or trading house, with some experience of building profitable client relationships. Ideally candidates will be aged 30-35, with strong communication and leadership skills and the ability to translate opportunities into profits. This represents an excellent career opportunity to an individual seeking a move into management.



Please contact Veronica McPake Telephone: 071 929 2383 Fax: 071 929 2805

Fourth Floor, No. 1 Royal Exchange Avenue, London EC3V 3LT. Tel. 01-929 2383 kax: 01-929 2805

PHYSICAL COMMODITIES COMMODITY FUTURES FINANCIAL FUTURES FOREIGN EXCHANGE OPTIONS

MANAGER - DERIVATIVE OPERATIONS TO £40,000 PLUS BENEFITS

This Global US Investment Bank is a market leader in a number of product areas and enjoys a reputation for innovation and progression. Recognized for excellence in both service and execution of transactions on behalf of clients and customers, they have a long term commitment to the market, emphasised through the firm-wide values of teamwork, leadership and quality and the continued increase in profitability and revenues.

Working closely with the Senior Manager Derivative Operations, you will form part of a growing middle office environment and have responsibility for all aspects of the operations management process. This includes deal input, confirmations, funding/cash management, assest swap administration and exotic transaction processing. The role will involve resolving any key issues that may arise with a view to bringing added control and management to this constantly expanding area.

Candidates will be aged 25-35, ideally degree level educated with at least two to three years' derivative operations experience and, in particular, exposure to swaps. This will ideally have been gained within an investment Banking environment and you will need to demonstrate knowledge of a broad base of products and be used to dealing with complex transactions in a high me environment. Excellent communication skills, together with an energetic, innovative and proactive approach, are essential

criteria to enable the successful candidate to benefit from the continuing challenge that this role will present. For further information, please telephone or write in strictest confidence to Giles Simons.



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Market leadership, a high reputation for innovation, technical excellence, quality and consistent profitable growth provide the backdrop to this outstanding general management opportunity with a 'household name' company.

As Managing Director you will have total bottom-line responsibility for a business entity comprising nearly 800 people and achieving over £60 million of annual sales. You will be charged with driving the business forward during a period of dynamic growth and of major change. To achieve the ambitious expansion plans, you will need to have a keen focus on identifying market opportunities and on new product developments. Other priorities include the achievement of competitive production costs and continuous improvements to quality and to customer service levels.

Of graduate calibre, probably in your mid-thirties to midforties you must already hold a profit responsible post.

You should be able to demonstrate a track record of successfully leading a market driven business which manufactures and supplies engineered consumer durables or allied products through major nationwide distributors. Well developed strategic, financial and marketing skills should be supplemented by achievement orientation and a wide-visioned approach.

The remuneration package, which will include a high basic salary plus a performance related bonus element, is negotiable around £70,000. This need not prove an inhibitor for an exceptional performer. There is a car and full range of executive benefits. Assistance will be provided to a pleasantly situated North West England location.

Please write with full personal and career details, indicating current salary, to John Todd, Ref: ESR/5589/JT, PA Consulting Group, Fountain Court, 68 Fountain Street, Manchester M2 2FE.

PAConsulting Group

Creating Business Advantage

Director of Corporate Affairs

Amersham International plc, the leading international health science company, wishes to appoint a Director of Corporate Affairs to manage all aspects of the Group's corporate communications and public affairs activities.

The Director will work with a small in-house team and external consultants to promote the company in its businesses of branded pharmaceuticals, life science research products and industrial quality and safety assurance products. The Group has a substantial commitment to research and development in its chosen fields of business and the Director will need to be fluent in the scientific issues as well as public affairs and regulatory issues.

Reporting to the Chief Executive of Amersham International, the Director will be based at Group headquarters in Buckinghamshire.

Amersham offers a competitive remuneration package with the benefits usually associated with a dynamic and growing FT All Share Index business.

Please forward a comprehensive CV to Roger M. Cater, Director of Group Human Resources Amersham International plc. Amersham Place, Little Chalfont, Buckinghamshire HP7 9NA.



ACCOUNT MANAGER

Our client, a major international bank, with a strong franchise in the Middle East, seeks an individual to provide financial advisory services to private sector clients.

The role demands, as essential prerequisites, the ability to write and speak fluently in Arabic, an excellent academic background at least to 1st degree level in Economics or Business Administration, professional credit training and at least two years' experience marketing a range of investment banking services at a senior level to a Middle Eastern customer base. An in-depth understanding of Saudi Arabia acquired by living and/or working in the country for an extensive period will also need to be demonstrated.

Please contact Ron Bradley on 071 623 1266

Jonathan Wren & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London EC2M 4TP Tel. 071-623 1266 Fax. 071-626 1242

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Treasury Dealers

HALIFAX

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Witti total assets in excess of £60 billion, Halifax Building Society is one of the largest financial institutions in the UK. Group Treasury. based in Halifax, is responsible for liquidity, wholesale funding and risk management for the Society. Due to continued expansion in our investment and funding teams, we now seek to fill two positions within the Dealing Room.

Corporate Dealer

IDEALY with at least 3 years' experience as a corporate dealer with a major financial institution, you will need a broad knowledge of the deposit and foreign exchange markets. Excellent dealing skills are essential, as are strong marketing and management skills, as you will be expected to make a full contribution to the marketing of the Society to both the corporate and banking sectors.

Analyst/Dealer

This is a new position within Group Treasury. You will be dealing mainly in mortgage-backed securities, although additional experience of other bond markets would be desirable. Excellent analytical skills are essential and you should have at least 2 years' experience, gained within a major financial institution.

You will be offered an attractive remuneration and benefits package commensurate with your experience and qualifications.

Fo apply, please write with full CV and salary details, quoting reference HOP/CD to Assistant General Manager, Group Personnel, Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG.



HALFAX is fully committed to equal opportunities for all,



The Grundfos Group is one of the world's leading pump manufactures , producing seven million pump units annually. Today, the Group is represented by 46 companies in 28 countries. Grundfas was founded in 1945 and company headquarters are located in Bjerringbro, Denmark. Grundfos employs 8,000 people and company turnaver was DKK 4,558 million in 1992/93.

Grandfos produces a variety of pumps for heating circulation, water supply and industrial purposes. In addition, Grandfos manufoctures electric motors for pumps and advanced electronic controls for pumpsystems. The company has its own facilities for electronics production and is respected around the world for its leading position in research and development.

General Manager - Poland

The Grundfos Group has seen strong developments in the Polish pump market and now wants to improve its position by setting up a Grundfos company in Poland.

Grundfos is seeking a General Manager, with reference to the Board of Directors, to be in charge of further developing sales and service of Grundfos products in Poland. Company headquarters are expec-ted to be located in Poznan, and will form the basis, in cooperation with the regional sales offices for further penetration of the

mid-30s to mid-40s, who have a higher technical education, strong leadership qualities, and a record of achievements in a competitive market for technical products made in a Western European country. The candidate must speak English and a working knowledge of German would be a strong advantage.

Before assuming duties, the candidate will be introduced to the Grundfos corpo-rate culture and undergo intensive sales management training at our German company and at Grundfos headquarters in Denmark. Competitive salary package and compre-hensive benefits.

Applications, including a comprehensi Approximation, included a comprehensive curriculum vitae, should be sent before March 4, 1994 to:
Knud Skou, Group Personnel Manager, GRUNDFOS Management, DK-8850 Bjerringbro, Denmark.

For further information, please call Mr. Skou at telephone number +45

Marketin L

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GRUNDFOS°

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BANKING FINANCE & GENERAL APPOINTMENTS

CREDIT LYONNAIS – INTELLIGENCE UNIT LONDON

As one of the leading QUANTITATIVE Investment teams in London, we are looking for the following

Quantitative Trading

Senior Sales and Trading Manager for Senior Managerial Position

As the successful candidate you must have:-

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- Proven ability to build, manage and grow a client oriented quantitative program trading department; manage and motivate a sales and
- In-depth understanding of quantitative investment strategies and track record of experience with program trading application Excellent sales oriented communication and marketing skills, and a
- successful track record of client relationships. At least 8-10 years experience trading global equities and derivative
- products, with a substantial client following.
- In-depth knowledge of systems and back office requirements for global equity and derivative products businesses.

Quantitative Analyst

For this appointment you will need:-

- · Proven ability to support a quantitatively oriented sales and trading
- Good knowledge of portfolio theory required. Extensive BARRA
- Minimum 3 years quantitative analysis experience required. BSc applied mathematics or computer science preferred.

For both appointments we offer excellent salaries and benefits

xackages Applications should be sent to: Melanie Miller-Thomas, Credit Lyonnais Securities, Broadwalk House, 5 Appold Street,

London EC2A 2DA.

CREDIT LYONNAIS SECURITIES

FUND MANAGEMENT TRAINEE A young graduate is required to join a small team in a City-based fund management company with over £1 bn under management.

Candidates should have a degree, a good standard of numeracy and excellent verbal and written communication skills. Familiarity with computers would be an advantage. Although previous fund management experience is not essential some exposure to financial markets would be an advantage. Candidates will be required to undertake a course of study leading to an IMRO approved examination.

The team will be looking for someone who can integrate quickly, follow a programme which emphasises self-training and who can expect to take on responsibility for the management of significant funds within a short period. It is envisaged that on completion of training the candidate would take responsibility for an overseas equity market but growth of the company may create opportunities in other areas. If you think that you fit this description please write, enclosing your CV, to:

Box B2263, Financial Times, One Southwark Bridge, London SE1 9HL

Bermuda International Securities (UK) Limited

Investment Manager

We are a major international financial institution and are

looking to recruit an investment Manager to work within our

The role will encompass all aspects of private client portfolio

management and the individual will be required to assist in

Candidates should possess an Economics degree or equivalent

with at least five years international investment experience.

Articulate with management and communication skills

suitable for dealing with clients, stockbrokers and other

professional advisers. A working knowledge of

French/German/Italian would be an advantage.

Bermuda International Securities (UK) Ltd.,

Applications in writing with C.V. to:

David Sykes

2 Broadgate

London EC2M 7ED

the marketing and development of our investment services.

Private Banking Division in London.

PROPRIETARY TRADING -MAJOR EUROPEAN BANK

The proprietary trading department of a major European bank seeks an experienced analyst or trader to build quantitative models of foreign exchange, futures and commodity markets and then implement trading strategies based on these models.

The successful candidate will work with a team of highly quantitative arbitrage traders who operate in a wide variety of markets.

He/she will have at least one very good degree in a quantitative subject and will be familiar with modern statistical techniques.

Technical Analysts' or 'Chartists' need not apply.

Please contact Brenda Shepherd

Ridgway House 41/42 King William Street London EC4R 9EN

Telephone

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071-626 9400

We have been engaged by a highly progressive European Bank, who are committed to developing market presence in Scandinavian related products including Bonds, Asset Swaps, Interest Rate Swaps, Options, Futures etc. This is an exciting opportunity for a motivated individual with an existing financial institutional client base, to take responsibility for a significant role within the expanding London branch, developing its sales capabilities in these products.

The remuneration package is highly negotiable but as a guideline salary is anticipated to be in the range of £60-70,000 pa together with a performance related bonus.

Interested parties are invited to call Mike Chilman to discuss the position in confidence and informally, or send a CV to the address below.

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Our client is a long-established and leading British Merchant Bank with a positive and long term commitment to the further development of its foreign exchange business.

On the Bank's behalf, we are seeking professional and seasoned senior dealers with a demonstrable record of trading success in both spot and forward exchange. In the age range 30-40, you will possess management potential, a creative approach to accommodating client needs and the ability to work constructively in a team environment.

The successful candidates can look forward to significant personal development opportunities, a compensation package which reflects fully our Client's market commitment and an environment which encourages lovalty and performance in equal measure.

Contact Norman Philipot in confidence on 071 248 3812

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Servicing Swiss clients.

To be based in London. Detailed knowledge of Swiss markets and instruments is essential. Fluency in Swiss-German and English an advantage.

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pension funds.

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- William M Mercer is one of the leading actuarial, compensation and benefits firms with offices worldwide. Within Mercer the Asset Planning Services group advises on all aspects of pension fund investment.
- The role is to be a Member of a dynamic team advising European clients on investment strategy including asset allocation, selection of investment managers and performance evaluation.
- COMPETITIVE COMPENSATION PACKAGE High-profile position involving senior-level client
- contact and requiring the maturity and independence to assume considerable personal responsibility. Career prospects are excellent in this
- Probably aged late 20's to early 50's, a numerate graduate with an understanding of investment gained from prior experience in consulting, fund management, stockbroking, or as a fund sponsor.
- Language capability is important. Ideally fluency in Dutch, German or French, plus first-class communication and presentation skills.

WILLIAMM MERCER

Please apply to writing quoring Rel. 7(1) with full career and sakery declars to. Pint Bambrodge Whitehead Selection Limited 43 Welheek Street, London W. 131 7(1)

Whitehead SELECTION

Fixed Income Fund Management

ment manages assets in excess of £50 billion including £6 billion in fixed interest, using an innovative and disciplined approach to

Fund Management

Due to the continued success of the Fixed Income Team, BZW Asset Management is seeking to expand the department by appointing a young professional fund manager. We are looking for an individual who has a good understanding of the Bond and Currency markets but with particular reference to the USS Bond market. The candidate should have at least 3 years' experience within the Fixed Income markets and a proven performance record in the management of institutional funds.

This challenging and demanding role represents a unique opportunity for someone in their mid to late 20s wishing to develop their career in investment Management.

Marketing

: 5°

The opportunity has also arisen for a senior individual to join the growing Rixed Income Team: We are seeking a high calibre candidate with first class marketing skills who may currently be employed within either a large investment management house or an

The successful candidate will continue the marketing of BZW Asset Management's products, both within the UK and to offshore centres. He or she will be involved in client presentations and new product development. Applicants will be in their early 30s, well organised and have the confidence to liaise with clients and senior management. This is a key appointment within one of the fastest growing areas of BZW Asset

Candidates will be given considerable latitude in the development of their careers with particular emphasis on rapidly developing their responsibilities and profile within the BZW Asset Management federation. These positions offer a competitive salary, bonus and benefits.

For further information please contact Patrick Morrissey. Telephone: 071-236 2400.
Faz: 071-236 0316 or apply in writing to Sheffield-Haworth Limited,
Prince Rupert House, 64 Queen Street, London EC.4R 1 AD.

SHEFFIELD-HAWORTH

Consultants in Search and Selection

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Head of Fixed Income Derivatives Analysis

Salary: to £100,000 London

Our client, a leading Investment Bank, has an immediate requirement for a fixed income derivatives analyst. The position will involve the development of derivative valuation and risk management analysis covering a very broad range of fixed income products, with particular attention on structured option products. All analysis will be strongly transaction oriented and the candidate must therefore be able to respond quickly and positively to a variety of trading situations.

Ideally, the candidate will have a first class degree plus a postgraduate qualification in a strongly quantitative discipline (ie mathematics, physics, or statistics). Candidates should also possess previous experience in the analysis and risk management of exotic fixed income derivatives.

For a confidential discussion please contact Nigel Haworth or Tim Sheffield. Tel: 071-236 2400, Fax: U71-236 U316 or apply in writing to Sheffield-Haworth Ltd. Prince Rupert House, 64 Queen Street, London EC4R LAD.

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Consultants in Search and Selection

Risk Manager

Excellent Salary + Banking Benefits + Bonus

The fixed income division of a major international securities house is currently undergoing an expansion of the Risk Management team. The present team is comprised of 9 people and are seeking a further experienced Risk Manager to come in as No. 2. Within this unit there exists considerable scope to advance as the demands of the company grow.

It is likely you will have some trading/analysis experience in the fixed income and associated derivatives market and a strong technical background. You will be innovative and have the ability to deal with high calibre superiors, peers and subordinates. This challenging and demanding role presents a unique opportunity for an individual wishing to further develop their career in Risk Management.

For a confidential discussion please contact Nigel Haworth or Tim Sheffield. Tel: 071-236 2400, Fax: 071-236 0316 or apply in uriting to Sheffield-Haworth Ltd, Prince Rupert House, 64 Queen Street, London ECAR IAD,

SHEFFIELD-HAWORTH

Consultants in Search and Selection

Private Client and Institutional Stockbroking **SFA Compliance Officer**

Our client is a leading regional firm with a significant London presence. Their business encompasses corporate finance; stockbroking for both institutional and private clients; and investment management. The business is expanding throughout the UK. They now wish to recruit a Compliance Officer who will probably be based at the head office and be responsible for compliance throughout the group and its subsidiaries.

Reporting to a Holding Company Director this challenging role will include working closely with senior management, maintaining close links with regulatory bodies, developing and documenting compliance procedures and ensuring that rules and regulations continue to be practically implemented throughout the firm. Prospects for progression to a Board appointment are excellent.

The position will be of particular interest to individuals of graduate calibre with a professional qualification. Candidates must have at least 3-5 years compliance experience, within a SFA regulated environment. A good working knowledge of SFA rules and regulations, in particular conduct of business, is essential. Other key areas include client money protection and capital

Candidates must have the personal qualities of authority, diplomacy, tact and strength of character. The willingness to relocate if necessary would be helpful.

Interested applicants should contact Anna Williams on 071 831 2000 or write to her include a full curriculum vitae including details of their current salary package to Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LHL

Michael Page City

INVESTIGATORS/ **SECURITIES ANALYSTS**

CITY · c£30,000 + BENEFITS

At the heart of the UK's financial services industry, the London Stock Exchange has a vital role to play in the regulation of the securities industry and places great emphasis on maintaining a fair market and preventing abuses in its primary and secondary markets.

Within that regulatory framework, the Surveillance Department is responsible for monitoring the market and other information sources to deter, identify and investigate suspected cases of fraud, market manipulation, insider dealing and other

serious malpractice. The Department works

closely with other areas of the Exchange

such as Listing and Market Supervision

Decartments and maintains close liaison with member firms, other regulators and enforcement agencies, both in the UK and, increasingly, internationally. The Department needs to recruit a number of

high calibre professionals to assist in the development of its work in intelligence Candidates should be educated to degree standard or hold a relevant professional knowledge of the securities industry.

management, market analysis and investigations qualification. You will need to have a broad preferably with experience in market aking, dealing, fund management,

Along with an innovative problem solving ability, you will possess analytical skills and the ability to assimilate information drawn from a variety of sources. You must be able to think on your feet, form clear judgements and direct appropriate action.

Knowledge of regulatory environments would be an advantage and computer literacy is essential. The posts require excellent esentation skills, an enthusiasm for the securities industry and an enquiring mind.

In return you will hold a key role where you can enhance your analytical skills and deepen your understanding of the securities markets. If you feel you can contribute in this high profile, dynamic environment, please write in the first instance, enclosing a CV to Jan Kirkpatrick, Digby Morgan Consulting, London House, 53-54 Havmarker, London SWIY 4RP. Tel: 071 925 0177. Fax 071 930 4261.

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International Money Broking

Yen Products / City

Our client, one of the world's leading money broking companies, wishes to recruit a broker to specialise in Yen Money Market products in its London office.

Candidates, educated to degree level, should be fluent in both English and Japanese and able to demonstrate a thorough understanding of Japanese customs and culture. Experience of financial markets would he an advantage, but is not essential as training will be given.

Applications, including full details of career to date, should be sent to Media System, Garden House, Cloisters Business Centre, 8 Battersea Park Road, London SW8 48G, quoting ref 2023/FT on the envelope. Your application will be forwarded directly to our client, unless marked "security check" and noting separately any companies to which it should

MEDIA SYSTEM

A LEADING JAPANESE BANK level person for the MTN Desk

- of their Bond Departs Graduate, fluent Japanese
- (written, spoken and reading). 2-3 years experience of negotiating and structuring MTN deals and in illiquid bond
- Client Development skills.
- Experience of servicing Japanese client relationships ideally in Europe.

Applicants should send a current CV including salary details to: Box 82264. Financial Times. One

Southwark Bridge, London SE1 9HL

QUANTITATIVE PRODUCT STRUCTURING Two roles, one tocusing towards the UK with a major player and the second to design indexed products for European investors. A mathematical background and

previous expertise is essential.

QUANT, ANALYST/FUNDAMENTAL RESEARCH Split role locused towards the UK market covering some 65% quant research on BARRA and 35% fundamental research. Candidates should feel comfortable presenting ideas to senior management.

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American bank seek the above with 3 yearsexperience trading both matched and unmatched books (NON \$ Currencies) to manage and develop an active desk. Also require a junior trader with some experience of trading a matched book.

BOND SALES

Several major houses seek expenenced bond/asset swaps salespeopte to cover institutional investors in Europe (UK, Germany, Switzerland, Benetux, France). Salaries AAE.

STRUCTURED PRODUCT ENGINEER/SALES To devise and sell tailor made structures/P.Ps to European investors and ultimately build a team. Applicants must demonstrate, proven expenence, strong option pricing skills and ideally speak more then one European language.

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Major securities house seek the above to proprietary trade OTC derivatives and structures created by financial engineers. Generous remuneration package A.A.E. £50-£100,000

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Owing to the continuing expansion of our institutional bond business, we are now seeking to recruit additional high calibre sales persons to extend and develop our customer base in European markets.

Applicants should preferably have 2-3 years experience selling to European institutions, a proven track record and the ability to introduce an existing client base. An element of travel will also be necessary, and therefore knowledge of another European language would be advantageous.

Please apply in confidence enclosing a CV to:

Malcolm Wood Managing Director Clive Agency Bond Broking Limited 9 Devonshire Square, London EC2M 4HP





DePfa-Bank Europe plc

Credit Analyst Dublin International Financial Services Centre

Our client is a wholly owned subsidiary of DePfa-Bank AG which is Germany's largest wholesale mortgage bank with group assets of over DM100an. As a stand-alone niche player, its main businesses are public sector lending and all properly related services including mortgage fending. In terms of total assets, DePfa-Bank is Germany's thirteenth largest bank and funds itself aimost exclusively in the money and capital markets through other banks and brokers.

in October 1993, DePta-Bank Europe pic was established in the Dublin IFSC to expand European public sector loan business and to increase its involvement in the international money and capital markets. This development is in line with DePra-Bank's strategy of growing geographically within the EU and its environs. This appointment is now being made to the core team in Dublin at a time of significant activity for the Bank.

This is a key position which will support the asset generation activities of the Bank in which, after an initial period, the incumbent will be a member of the Credit Committee. Responsibilities will include the research, presentation and ongoing monitoring of risk analysis data on substantial public sector entitles within the EU. In addition, it will involve the analysis and monitoring of existing and potential positions on institutional lenders to the Bank.

Candidates will have gained relevant experience in a similar position with a significant lending institution where exposure to evaluating EU tisks will be a distinct advantage. Ability to conduct business in at least one other European language, preferably French or Spanish, is a requirement. The successful candidate will have a relevant third level or professional qualification, be computer literate and possess high inter-personal, analytical and creative skills, including superior presentation capabilities.

This is an outstanding opportunity for a qualified banking professional to Join a prestigious and expansionary European lending institution, committed to generating substantial assets in Dublin. The compensation package on offer will reflect the importance of attracting a high caltione candidate who can make a significant contribution in a compact and highly-

Please send a comprehensive Curriculum Vitae, in complete confidence, to Eugene O'Nelli at Coopers & Lybrand, Fitzwitton House, Wilton Place, Dublin 2.

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leadership to the team that manages the investment of funding on behalf of a growing number of high net worth individuals and trust clients. In order to effectively support the Head of Fund Management in the determination and execution of Investment Management policy you will need to be a graduate of a

related business/commercial discipline. You should be ACIB or MSI qualified. AIIMR

would also be useful. Two to three years of your career will have been spent managing professionals within a multi team environment and it is expected that you will have experienced a number of high level compliance issues. This is an extremely attractive career opportunity, which will allow you to make your mark in both the technical and managerial arenas. In return for your talents a very competitive salary and

benefits package is offered. Relocation assistance to a very attractive part of the country is available in

If you believe this is the right move for you, please write with full CV and current salary details to:



Ramsey Hall Associates, 9 Carlton Crescent, Southampton, Hants S01 2EX. Please quote reference No. S01138.

All applications will be acknowledged and handled in the strictest confidence.

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The Financial Times, universally renowned for its accuracy, objectivity and professionalism, is firmly. established as one of the world's leading business newspapers, with an international brand image. An essential element of the drive to attract new readers is an imaginative and coordinated programme which encompasses direct mail, advertising and promotional activities. Following an internal promotion, there is an opportunity for a Promotions Manager to help build sales through the development and implementation of the newspaper's marketing and promotional activities in the UK. The successful candidate will manage a small, dedicated team and, reporting to the Direct Marketing & Advertising Manager, will be responsible for the day-to-day control of all promotional work and for liaising with external agencies. Candidates should have at least three years' client or agency marketing experience, ideally with particular knowledge of direct mail. A good first degree is essential and a marketing qualification would be a positive advantage. Beyond that, the Financial Times will be looking for outstanding communication skills, an eye for detail, and the drive and tenacity to ensure that all projects are delivered to exacting time, cost and quality parameters. Please send full currer details, quoting reference WE 4020 on both letter and envelope, to Judy Brasier, Ward Executive Limited, 4-6 George Street, Richmond-upon-Thames, Surrey TW9 17Y



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Interested applicants should write to Paul Wilson, enclosing a detailed CV and covering letter quoting ref 179099, at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Fax 071 405 9649.

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\equiv Experienced Analyst \equiv

UK Equities

Scotland

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Those interested should send their curriculum vitae (including current package details) to Richard A Fletcher, Managing Director, Fletcher Jones Ltd., 9 South Charlotte Street, Edinburgh EH2 4AS, Tel: (031) 226 5709, Fax: (031) 220 1940.

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have a number of years experience in the financial comm be flexible and be willing to work long hours enjoy the challenge of making research reports more use

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specialist team within one of the larger



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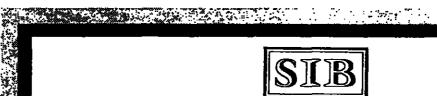
The successful candidate, who will report to the Head of Financial Institutions Relationship Management for the Europe, Middle East and Africa Division, will be responsible for utilising industry knowledge and contacts to develop and expand existing relationships in the sector, in conjunction with other Relationship Managers and Credit Managers.

Applicants must have at least 5 years experience in developing and managing relationships in the Non-Bank Financial Institutions sector with particular emphasis on Insurance Companies or Fund Managers. Proven skills in originating innovative and creative opportunities for the Bank's Product specialists, particularly in Capital Markets, Payments and Corporate Finance areas are essential, as well as a strong awareness of the credit issues involved. Good communication and interpersonal skills are required, together with a strong dedication to "closing the deal" on behalf of the Bank and

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SFA Supervision

The SFA Supervision Department within the Securities and Investments Board (SIB) is responsible for the supervision of The Securities and Futures Authority. A senior appointment is sought to assist the Head of Department in fulfilling this brief.

The role encompasses a broad range of responsibilities including: monitoring compliance by SFA, reporting on specific aspects of SFA's fulfilment of recognition criteria and regulatory standards, recommending monitoring projects, handling complaints made to SIB about SFA, assisting in the development of regulatory techniques and procedures required for the supervision of SFA, identifying issues with regulatory implications, and assisting other SIB departments on matters relating to SFA. Regular liaison with SFA and staff of other regulatory authorities is an essential element of

Applicants should have worked within the

financial services environment and have a good understanding of regulation and specifically the business undertaken by SFA members. The successful candidate will be expected to develop contacts within the industry as well as acquire a detailed knowledge of the SFA's structure and approach to regulation.

Reports written by the individual may be presented at Board level and form the basis of published reports on SFA's performance. Candidates are likely to be degree holders. Excellent communication skills including interviewing, listening, and report writing are essential; as are diplomacy, discretion, pragmatism, initiative,

Interested applicants should, in the first instance, contact Anna Williams on 071-831 2000 for an information pack, or write to her at Michael Page City. Page House, 39-41 Parker Street, London WC2B 5LH. Closing date 24th February 1994.

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To apply, please send full CV including a contact telephone number before March 31st, 1994 to Mr C J Stormer, Personnel Manager, CoreStates Philadelphia National Bank, 3 Gracechurch Street, ondon BC3V 0AD

Senior Investment Analyst

Japanese Equities

Our client, one of the UK's leading investment management organisations, has a requirement for a senior investment analyst to assist in the research and selection of stocks for its substantial Japanese equity portfolios.

The company, which is City based, invites applications from candidates with at least one year's analytical experience in either the Japanese or other Far East markets. They must possess well developed analytical and communication skills as well as a team minded approach.

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If you are interested in joining us and meet our criteria, please send your curriculum vitae, including present remuneration details and contact telephone numbers, for receipt by Wednesday 23 February to:

Sarah Barber Personnel Department Lazard Brothers & Co., Limited 21 Moorfields, London EC2P 2HT

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City

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Global Asset Management Group

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in bringing problem cases to successful and definitive

Applicants will have a broad experience of either the retail sector of the financial services industry, specifically life assurance and unit trust markets, or of capital markets specifically derivative markets (in particular, financial derivatives). Experience gained from either the front or back office would be preferred.

Candidates should have the ability; to analyse complex products, markets and trading strategies from an enforcement perspective; to 'make a case' both verbally and on paper and have a high level of interpersonal skills.

Interested applicants should, in the first instance, contac Anna Williams at Michael Page City, Page House, 39-41 Parker Street, London WCZB 51H or phone 071 831 2000 for an information pack. Closing date 23rd February 1994.

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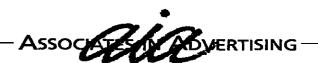
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ACCOUNTANCY COLUMN

Time to put more theory into practice

Sunjay Kakar argues that accountancy graduates are better equipped to act as decision-makers

he credibility of chartered accountants to act as decisionmakers and make professional judgments is being called into ques-tion because many have not been trained in the subject and lack a detailed knowledge of accountancy

Those who have studied accountancy as an academic subject argue that qualified accountants from other disciplines do not seem to understand the thought processes behind the current debates in the profession and are

impeding progress.

An accountant with a "relevant" (accounting) degree cites the Current Cost Accounting debate during the 1980s. "In my experience the contribu-tion of accountancy graduates to this debate was potentially much greater than that of non-relevant graduates because they had studied accountancy as an academic discipline in its own right," he says.

"Accountancy graduates could understand the theoretical process behind the debate because, for exam-ple, they had studied capital maintenance as a concept instead of how it was treated in the accounts."

Academics are in a position to inform the debates taking place in the profession on a wide range of ideas including finance, corporate governance, auditing, accounting standards

and management accounting.

Professor David Hatherly of the department of accounting at the University of Edinburgh, says: "There remains a problem for improving standards if the professional membership, at least in England and Wales,

3

has been under-exposed to academic ideas, research results and debate on issues and choices.

The current cost debate is one possible example of how the debate did not move forward, in part at least due to a lack of understanding of income theory on the part of practitio-

Do chartered accountants in England and Wales develop their understanding of the conceptual framework while studying for the professional exams? Jon Boyle, a consultant at Robert Walters Associates, the financial recruitment firm, who trained with Arthur Andersen after studying a non-relevant degree,

"You do not need to study accountancy theory to pass the chartered accountancy professional exams," he says. "Whilst studying I was never once asked for an academic approach. There was a genuine thrust towards making the accountancy studies more practical and, in order to pass the exams under time constraints, stuuents do not have any time to talk about accountancy theory."

The size of the potential problem

can be seen from the student entry statistics from the Institute of Chartered Accountants in England and Wales. The proportion of accountancy - or "relevant" - graduates in the annual in-take has remained stable at only 19 or 20 per cent for the last

That contrasts with the position elsewhere. At the Scottish Institute, Professor Ian Marrian, deputy secretary and director of education, says

and the second state of the contract of the co

that 80 per cent of its students are accountancy graduates

Professor Niall Lothian, junior vice-president of the institute, says there is a greater feeling within the business community in Scotland that chartered accountants should be accountancy graduates because it gives them a far greater conceptual understanding when thinking through difficult issues.

"The fact that we are faced with a heavily regulated profession has been largely brought about by accountants' failure to understand the conceptual framework of their own discipline," he says. "Students need to have a basic minimum understanding of the conceptual framework, but I question where this understanding is coming from if it is not taught as part of a university degree course in accoun-

aniella Acker, a lecturer in accounting at the University of Bristol, suggests that chartered accountants who are non-relevant graduates tend to have a narrow understanding of accountancy theory. "Accountants who are non-relevant graduates have a basic understanding of accounting concepts, but perhaps not the wider and deeper conceptual issues involved," she says.

The lack of understanding of accountancy theory in England and Wales raises a question mark over the professional judgment of many chartered accountants. Professor Lothian says that accountants who do not have a degree in accountancy are "driven to look up the cookbook of instructions rather than think tice do not need to be excessively conthrough the issues.'

Professor Hatherly says that the need for accountants and auditors to stand back and judge whether financial statements give a true and fair view is becoming ever more impor-tant and ever more difficult.

"This is a judgment which requires a theoretical perspective because it requires knowledge and experience of business and accounting rules, but above all as an understanding of how financial statements get over the important aspects of financial position and performance," he says. He stresses the need for a profession "sure of its own thought process and not seeking refuge in rules."

Mr Boyle says that whenever a com-plex situation arises, accountants and auditors attempt to apply the rules as they currently stand. "But this does not mean that they research the theory behind the rules," he

says.

Many chartered accountants point out that they do not need to understand accountancy theory. They argue that they usually refer to a firm's technical department which is best placed to understand the theory because it deals with complex technical issues.

But Professor Lothian says that this is "a betrayal of the concept of the profession". He asks: "Would a patient consult a doctor who had to ask a technical partner to make a

Not everyone is convinced. Emile Woolf, technical partner at Kingston Smith, says that accountants in prac-

Heathrow

cerned with theory. "Practitioners are not aware of any commercial disadvantage in an ignorance of the theoretical framework underlying routine accounting and auditing work," he says. "Most can get on perfectly well and cost-effectively, without continu-ously referring back to accountancy

Ken Wild, technical partner at Touche Ross, says: "There are many chartered accountants with a relevant degree who often spend too much time concerned with technicalities. They should stand back and ask themselves whether they are actually communicating."

Allan Cook, technical director of the Accounting Standards Board, takes a different view. He points out that in the past a lack of knowledge of accountancy theory did not harm anyone. But now, with the increasing complexities of the financial and commercial environment, it is important that there should be general agreement on the basic ideas underlying

accounting standards.
"Developing markets have brought about financial engineering techniques which were not available before," he says. "To challenge these we need a clear understanding of the principles on which our accounting rules are founded."

Accountancy theory might be lik-ened to driving a car. The purpose of the theory is to build a better engine to drive the car more effectively. Sometimes accountants spend too much time looking under the bonnet without actually driving anywhere.

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Ideal stepping stone for a bright, commercially-minded strategy consultant to join a small dedicated business development team at the heart of the European arm of this global media company. An important position supporting the strategic and operational development of the Group with the career objective of progression into General Management in the media sector.

- Concentrating on a broad range of important strategy issues, as part of a small closely-knit team working for the European Board.
- Playing an influential role in existing and future operations by providing a hands-on consulting resource to Group companies.
- Leading key strategic projects that will create a model for change, critical to the future evolution of the Group's wide-ranging

THE QUALIFICATIONS

- High calibre MBA graduate, with two to four years' post MBA experience with a leading management consultancy. Proven project management skills.
- Outstanding intellect with aggressive commercial approach to special projects.
- Confident and at ease working with Board level management. Excellent communication skills. Ambitious and energetic with a real interest in decision making.

Leeds 0532 307774 London 071 493 1238 Manchester 061 499 1700

Selector Europe

Senior Financial Analyst

Midlands

c £30,000 + Car

Our client is an operating unit within a Fortune 500 US corporation. The company has a well established sales and distribution network in both the toy and collectibles markets across the world. Through strong branding, product design and a focused marketing strategy, the business has experienced substantial growth in the last

As a result of an internal realignment, the senior management of the operating business seek an exceptional individual to complement their

Reporting directly to the Managing Director, the successful applicant will be responsible for the provision. of comprehensive management information for the operating executive to identify and exploit business opportunities. The company operates on a worldwide basis and the role will encompass all aspects of the business from product design and

qualified accountants, in their late twenties, who have at least three years commercial experience. In order to contribute within this fast moving consumer market, the individuals must demonstrate a track record of achievement, coupled with the ability to communicate

curriculum virae to Paul Kinsey ACMA at Michael Page Finance, The Citadel, 190 Corporation Street, Birmingham B4 6QD.

development, sourcing, marketing, planning and forecasting. Suitable candidates will be MBAs, or at all levels within the corporation.

The role is seen as a high profile entry point and therefore long-term ambition, potential and the willingness to relocate internationally are prerequisites. Interested candidates should write enclosing a full

Please quote ref: 177866.

Michael Page Finance Specialists in Financial Recruitment London Bristol Windsor St Albans Leatherhead Birm

Finance and Admin Managers x 2 Africa £25-35,000 + Car + Accommodation + Ex-Pat Bens Our client is an international cellular telephone operator listed on NASDAQ United States. The Compuny has operations in 16 countries, primarily in the emerging markets, and is quickly expanding. To drive their ambitious growth plans, they are seeking to recruit key individuals for a start-up The successful candidate will be a fully qualified Accountant, aged 27-35, and willing to travel both

seeking to recruit key individuals for a start-up operation in Tanzania, and an established operation in Ghana.

Reporting to the country manager and the HQ controller in Luxembourg, the role will be a broad one, requiring business acumen as much as accounting skills. The role will involve responsibility for all finance and administration functions, including the collection of receivables, training of local staff in accounting and internal controls, treasury, and financial reporting to Head Office.

Accountant, aged 27-35, and willing to travel both nationally and internationally. No special language or technical skills are required, but your background will be in Commerce and Industry in a "hands-on" finance role; and you must exhibit a strong track record to date. For the successful candidates, the prospects for a challenging international career

Interested applicants should send a full curriculum vitae to David Bloch, at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.

Michael Page Finance

Financial Director

CAREER OPPORTUNITIES IN THE CITY

Seminar for **Newly Qualified ACAs**

6.30pm

21st February 1994

London WC2

THERE WILL BE REPRESENTATIVES FROM

Bankers Trust • Chemical Bank • J P Morgan Morgan Stanley • UBS • S G Warburg

Michael Page Finance are hosting a seminar for newly qualified ACAs interested in making a career move into the City. We have arranged for speakers from investment banks to give a presentation on the merits of a variety of roles. There will be opportunities to talk informally with representatives from these and other City institutions at the reception which will be held afterwards.

Should you wish to attend, please relephone John Zafar, Andrew Norton or Stephanie Warren at Michael Page Finance, Financial Services Division on 071 831 2000 for an invitation.

TU

Michael Page Finance

and the second of the second o

environment. Their products have an enviable reputation worldwide and, by their use of state of the art production methods and techniques, they are at the forefront of their industry. Current expansion, cultural change and a desire

Glasgow

to improve the provision of management information has created the need for a Financial Director. Reporting to the Managing Director,

Our client is a £100m turnover autonomous

operating in a project management/engineering

subsidiary of one of the UK's largest PLCs

responsibilities will be many and varied, critical areas include improving and developing management information, supporting and encouraging a large team and inputting into the strategic direction of the business.

to £53,000 + Car + Bonus

The ideal candidate will be aged over 35, and a qualified accountant. Previous exposure to a manufacturing business involving project management would be highly desirable.

Candidates must be strong man-managers, have a proven track record of change management, be innovative in their approach to problem solving and possess outstanding interpersonal skills and an overall ability to make things happen.

This is an exceptional opportunity to join one of Scotland's major employers and prospects within this company and the group as a whole are excellent.

Interested applicants should write to Sandy Bell, Regional Manager at Michael Page Finance, 150 West George Street, Glasgow G2 2HG.

Michael Page Finance

Finance Manager

East Midlands

accountant you will:

Our client is a £3.5 million wholly owned subsidiary of one of the USA's leading business stationery suppliers. The company's growth is based on its flexibility and close relationships with its market place. An opportunity has now arisen for a finance professional to become involved in the future development of this growing business.

Reporting to the Managing Director, you will have full functional responsibility for the

Working closely with the senior management team, you will be involved with both operational and strategic issues. In addition to being a qualified

c £30,000 + Benefits

 have at least 5 years experience of financial management;

be computer literate;

have a "hands-on" approach;

· be comfortable in an open management style;

have sound managerial and interpersonal skills;

be a practical and business-minded

If you feel you have the required knowledge and skills, please reply enclosing a comprehensive curriculum vitae to Richard Baker, Michael Page Finance, Imperial

Specialists in Financial Recruitment tol Windsor St Albana Leatherhead B

Building, 20 Victoria Street. Nottingham NG1 2EX.

Michael Page Finance

The Circle 33 Housing Group is one of England's leading providers of social housing. Over the past four years it has housed over 3,000 households in London, the Home Counties and the East Midlands bringing its total stock to over 8,500 homes. Circle 33 has an asset base of over £416.4 million. In the last financial year it spent £96 million on additions to the thousand attack and made a surplus of £1.2 million. Circle 33 has played a major role in raising funds from the private sector. Through HACO it has helped to raise over £114.5 million (nomination rine housing associations strice duty 1992.



GROUP FINANCE DIRECTOR

circa £50,000 Central London location

We are now seeking a qualified accountant to succeed Group Finance Director Pushpa Raguvaran who will shortly be joining Kleinwort Benson after 7 years at Circle 32.

The successful applicant must demonstrate

experience of managing change at senior level

● an ability to contribute to the oberall development of the Group's work

• a proven track record to leading and than aging figurical systems within a complex organisation

• experience of treasury management an excellent grasp of information technology applications and their implementation.

Previous experience of housing association finance is desirable. For further information and an application form please contact our 24 hour. Answering Service on 0923 779129 quoting ference no: FIN/COR/138.

Closing date for receipt of completed applications: Noon Friday 18th February 1994. Circle 33 is an equal opportunities employer and we therefore welcome applications from all. We will not discriminate on

grounds of race, sex, creed or sexual orientation and we particularly welcome applications from people with disabilities.

hief Fina

R Privata

Finance Director

Project Management

£60,000 + Bonus & Benefits

North West

Leading Engineering and Project Management company requires commercially strong, graduate FCA.

THE COMPANY

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(3)

or a marginal

- ◆ Subsidiary of respected international plc. ◆ Designers, engineers, consultants and project
- managers for wide range of projects.

 £100m turnover, profitable; increasing overseas activity, 1200 staff.

THE POSITION

- Full responsibility at Executive board level for accounting and control, Report to Managing Director.
 Hands-on leadership of Accounts and Commercial departments; 60 staff.
- ◆ Key challenge to form strong, proactive relationships with Business and Project Managers; front-line overhead control.

N B SELECTION LTD

- Active involvement in the development and management of the business. QUALIFICATIONS
- Graduate FCA; minimum of 5 years in commercial role with major process/engineering contractor.

 Familiar with modern profit-orientated and
- analytical management techniques.
 Well developed business management skills; a
- practical bent: hands-on and energetic.
 A team player but strong leader. Able to influence peers and develop subordinates.

Please send full cv, stating current salary, NBS, Courthill House, Water Lane, Wilmslow, Cheshire SK9 5AP

ster 0625 539953 • London 071 498 6392 Aberdeen • Birmingham • Bristol Edinburgh · Glasgow · Leeds · Slough

Finance Director

Fast Growing Plc

To £50,000 + Bonus + Car

Surrey

Superb opportunity for ambitious finance professional to influence strategy at operating board level.

THE COMPANY

- Rapidly expanding operating company of highly profitable service and retail plc.
 National presence through distribution depot
- structure. Strong brands. Envied client base.
- Change management central to success of aggressive growth plans. THE POSITION
- Fully responsible for financial management and systems development. Report to Managing
- Improve controls where necessary. Build and develop strong support team.

N B SELECTION LTD

a BNB Resources pic

- Pivotal link to operating depots. Move finance beyond normal confines to key disciplines such as logistics and buying.
- QUALIFICATIONS Qualified Accountant with outstanding strategic
- planning skills. Comfortable in change setting.
- Strong management style. Credible and persuasive at all levels. Able to cross functions with ease.
 Ideal career to date FMCG, distribution or multisite service, probably with large plc.

Please send full cv, stating salary, Ref GN0682 NBS, 54 Jermyn Street, London SW1Y 6LX

London 071 493 6392 - Glasgow 041 204 4334 Aberdeen • Birmingham • Bristol urgh • Leeds • Manchester • Slough

c. £40,000 + car

Management Accountant

Planning & Analysis

To £35,000 + Car

Our client is a prominent, last moving UK pic with a meritocratic culture. The Group occupies a pre-eminent position in the media sector and boasts a dominant share of several key markets. The finance department is being revolutionised by an ongoing process of change aimed at creating an increasingly proactive support framework for the business. An ambitlous young accountant is now sought to strengthen the existing team and help orchestrate the

Supervising a small team within the Planning & Analysis area, you will co-ordinate the production of key management information including financial reports, budgets and forecasts. The ability to produce timely and accurate data, accompanied by succinct and comprehensible qualitative commentaries, will be a critical success factor. Individual initiative is actively encouraged.

The ideal candidate will be a graduate ACA/ACMA, aged late 20's, with 2/3 years' commercial post qualification experience incorporating detailed planning and analysis work. A media background is not essential. Applicants must be results-orientated yet meticulously accurate, ambitious yet team spirited, forceful yet diplomatic. Success in this pressurised and highly visible role will undoubtedly lead to turther opportunities within the Group. Please write, in confidence, enclosing career and salary details, to Tim Knight, quoting reference 0302.



Financial Controller

Young high growth niche food manufacturer

Humberside

Our client is a successful and rapidly growing supplier of ingredients for food manufacturers. This company is already establishing a strong name in the marketplace and, although only recently started, will achieve a turnover of 97m in 1994. The company is confident of substantial further growth through a cohesive strategy of innovative product development and selective market penetration.

The Financial Controller will report to the Joint Managing Directors as a member of a young and committed management team. The person appointed will take charge of all financial and reporting matters relating to the company The key tasks will include:

- supervising financial reporting, budgeting and cash
- ensuring that the board has the necessary and timely information required for key

 directing the future development and enhancement of financial information systems

The ideal candidate to fit in with the existing management team is likely to be late 20s to mid-30s, a qualified accountant with a successful record of financial management gained in a manufacturing environment. First class communication skills together with an ability to influence at all levels are essential personal qualities. The appointed individual will have strong technical ability, be detail conscious and possess a practical, results orientated approach.

This is an outstanding opportunity for an ambitious accountant to join a young, thriving and successful business. Assistance with relocation will be available if necessary.

Please send a full CV in confidence to GKRS at the address below, quoting reference number 93317N GKRS on both letter and envelope, and including details of current remuneration.

SEARCH & SELECTION

PARK HOUSE, 6 KILLINGBECK DRIVE, YORK ROAD, LEEDS LS14 6UF TEL: 0532 484848. A GKR Group Company

Price Waterhouse



Chief Financial Officer

The Russian Privatization Center

Moscow Competitive Package

The Russian Privatization Center (RPC) was established by President Yehsin to assist in the implementation of the largest mass privatisation programme in history. This unique body is organised as a foundation outside the ministry structure, but acts as a close link between the highest levels of the Russian Government and overseas funders, such as the World Bank and EBRD. The major task currently is to provide post privatisation support.

They wish to recruit a results ocientated Chief Pinancial Officer whose duties will be to design, establish and manage accounting and financial systems, to implement reporting systems and to control the finances of diverse local privatisation centres in 15-20 Russian regions. There is considerable scope for involvement in areas of accounting and disclosure reform which is central to the future of Russian accounting.

The position calls for a hands-on Chartered Accountant or CPA with experience of working with multi-cultural teams in an international environment. Politically sensitive, the ideal candidate will be a highly flexible and innovative individual who can work within both the complex Russian and international legal systems. Any previous exposure to capital markets projects would be ideal.

This is an exceptional opportunity to work on an immensely important project with committed and highly able colleagues. Fluency in English is essential and clearly the ability to speak Russian would be a distinct advantage.

Please write with a full CV quoting reference C/0045 to: Jim Mitchell, Executive Search & Selection, Price Waterhouse, 19 Cornwall Street, Birmingham B3 2DT.

DIRECTOR OF FINANCE & INFORMATION MOUNT VERNON AND WATFORD HOSPITALS SHADOW NHS TRUST

to £55,000 including car and bonus

On 1st April 1994 it is proposed that a new NHS Trust should be created out of the merger of Mount Vernon NHS Trust and Watford General Hospital.

The new organisation will be the largest local supplier of acute services and a major Regional centre for cancer and reconstructive plastic surgery and burns, with an income in excess of £80 million. It has world class R&D facilities in both fields including the Gray Laboratory - the largest unit for radio and tumour biology in the world.

An experienced, commercially minded Director of Finance and Information is now required to provide financial leadership to the Trust and its Board and to play a significant part in addressing the change management requirements resulting from the

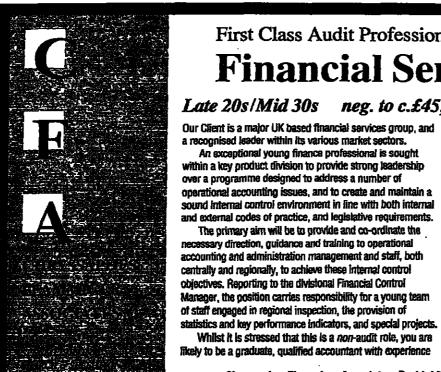
A qualified accountant with Board level experience gained in either the public or private sectors, you should be able to bring considerable breadth to the role including excellent planning and negotiation skills and a thorough knowledge of computerised financial and information systems. Good teambuilding skills are also essential.

Experience of NHS Trust financial operations and/ or the management of organisational change would be additional pluses.

Please send or fax your CV to Peter Lewis at Line Management Resourcing: Fax No 081-429 4121 The closing date for entries is Wednesday 23 February.

Line Management Resourcing Recruitment Consultants

Canada House, 272 Field End Road, Eastcote, Ruislip, Middx HA4 9NA



First Class Audit Professional or Management Consultant

Financial Services Control

Late 20s/Mid 30s neg. to c.£45,000 + Bonus + Car East Anglia

a recognised leader within its various market sectors. An exceptional young finance professional is sought within a key product division to provide strong leadership over a programme designed to address a number of operational accounting issues, and to create and maintain a sound internal control environment in line with both internal

The primary aim will be to provide and co-ordinate the necessary direction, guidance and training to operational accounting and administration management and staff, both centrally and regionally, to achieve these internal control objectives. Reporting to the divisional Financial Control Manager, the position carries responsibility for a young team of staff engaged in regional inspection, the provision of statistics and key performance indicators, and special projects. Whilst it is stressed that this is a non-audit role, you are

of major financial services organisations, most probably gained through audit or consulting experience within the profession, or possibly in a relevant internal/operational audit function. You must have the energy, maturity and interpersonal skills to influence and effect change, with the project management skills, determination and conviction to diplomatically drive solutions through. You must also have the potential to move on from this highly visible stepping-stone to undertake other senior challenges within the Group.

In addition to a first-class benefits package, comprehensive relocation assistance is available if appropriate. Our Client is an equal opportunities employer and is happy to consider applications from registered disabled persons.

You should write, enclosing a resume together with current remuneration details and daytime/evening talephone contact numbers, quoting reference 401/C on both envelope and letter, to the address below.

Chryssaphes Flammiger Associates, Beetstef Honse, 245 Hammersmith Road, London W6 8DP.

FINANCE DIRECTOR

Notts/Derby Border



The advanced Composites Group is at the forefront of advanced materials and components manufacture and is a world leader in its area of expertise, servicing a high technology customer base. The success of recently established US operations has boosted turnover to

An experienced Finance Director is now required to lead a small team to build upon the success to date and provide a sound platform for future profitable growth. The Finance Director will be an important member of the Group's management team, which requires a pragmatic and commercial approach, and will have full responsibility for the financial management of the UK and US operations. Initial emphasis will be directed towards enhancing computerised financial and costing systems.

Candidates must be professionally qualified and able to demonstrate tangible achievement within a manufacturing environment, including solid experience in areas such as credit control, exports and dealing with financial institutions.

Please write enclosing a full CV with current salary details to Judith Hibbert

Advanced Composites Group Ltd Composites House, Adams Close Heanor Gate Industrial Estate Heanor, Derbys DE75 7SW

North-Eastern Education and Library Board

Applications are invited for the following post: **HEADQUARTERS**

CHIEF FINANCE OFFICER

Solary Scale £36,663 - £40,329 per annum

The post is one of six posts at Head of Department level. The Chief Finance Officer will be a member of the Board's Senior agement Team and will be responsible to the Chief Executive for the development and implementation of progressive financial systems, policies and practices designed to meet the particular and varied needs of the Board as reflected in its strategic p

Applicants must hold a recognised degree relevant to financial nanagement or other equivalent completed professional quelification and have a minimum of 3 years' post qualification financial experience at a senior level. Applications may also be considered from persons who have a minimum of 7 years' experience in financial management at a senior level in a large organisation.

Applicants will be required to provide evidence of the breadth of their management experience including deta nagement of staff, scale of financial management respon ing total budget, and involvement in the deve management of organisational strategic issues.

The candidate appointed must hold a current driving licence and must provide and maintain a car for personal use on Board but The Board is an Equal Opportunities Employer and welcomes applic for all posts at all locations, regardless of gender, comm background, political affiliation, race or disability.

cation forms may be obtained on receipt of a stamped addressed envelope (minimum size $7^{\circ} \times 10^{\circ}$), from the Personnel Officer, and must be returned to the Equal Opportunities Officer, Eastern Education and Library Board, County Hall, 182 sigorm Road, Ballymena, Co Antrim, BT42 1HN NOT LATER THAN 4.00 PM ON FRIDAY 25 FEBRUARY 1994

Canvassing in any form will disqualify.

Merrili Lynch

EUROPEAN REGULATORY CONTROLLER

£ EXCELLENT

Merrill Lynch is uniquely positioned as a leader in both

CITY

the private client and institutional segments of the securities industry. For the last five years, the firm has consistently held the number one position as the largest lead underwriter of debt and equity securities worldwide. In Europe, Merrill Lynch has a major position both in private banking and investment banking.

Internal promotion has created a key requirement within a high profile team responsible for regulatory reporting, planning and analysis. This opportunity will enable the successful candidate to realise their true potential within one of the most progressive institutions in the City.

The Role will include:

- Managing a team responsible for compliance with capital adequacy requirements and regulatory reporting.
- Planning for, and advising on, legal entity structures in
- Europe as a result of a changing regulatory environment. Forming part of the overall financial management team for Europe and participating in the review and implementation of new business activities.

Suitable applicants will be graduates, currently enjoying a successful career within a financial services 071 379 3333 (fax 071 915 8714) or write to him enclosing company, regulatory body, top accounting firm or a detailed CV to Robert Walters Associates, 25 Bedford management consultancy.

In addition, you will possess a minimum of 3-5 years' experience of capital markets and exhibit a broad understanding of the international regulatory environment, SFA regulations and EC financial directives.

Furthermore, you will have the tenacity, drive and flexibility to excel in a dynamic environment. The ability to communicate effectively with both front and back office personnel is essential.

Interested applicants should contact David Twiddle on Street, London, WC2E 9HP.

ROBERT WALTERS ASSOCIATES

finance *manager*

Avery Berkel, part of the GEC Group, is a world leader in the manufacture of weighing systems, silicers and food processing equipment. We now wish to recruit a talented accountant for our UK sales and service business which has a turnover of £80M, employs some 1700 people at sites throughout the UK and serves some 100,000 customers.

Based at our sales and service HQ at Walsall in the West Midlands, you will join the management team and take responsibility for the 50 strong finance and credit control operation.

You should be educated to degree level, aged between 30-40 and be a qualified accountant. Experience of managing a large Finance Department is essential.

The total remuneration package is designed to attract ambitious and capable managers who are keen to develop their career with a market leader. To apply, write with CV in the first instance to, Mrs Kathy Daniels. Avery Berkel Group, Foundry Lane, Smethwick, Warley, West Midlands,

We are an equal opportunities employer.

(Avery Berkel)

A SEC Company

Energy Trading

The power supply industry has changed radically since privatisation, not least due to the liberalisation of the market for the bulk purchase of electricity and its sale on negotiated supply contracts. Commercially, it has put them at the leading edge alongside traditional commodity trading. At the forefront of this new activity, my client has built a high calibre, nationally respected Energy Trading team by recruiting 'best practice' experts.

Your brief is to bring to the team enhanced financial disciplines and controls, without inhibiting the entrepreneurial flair and commercialism essential to this fast changing business. You will contribute professional expertise, persuasive recommendations and influential strategic advice. Your proactive management of working capital, return on assets and gross margins will have a real impact on the growth and continued success of the business.

A graduate Chartered Accountant, you will have achieved rapid post-qualification progress in a big six firm and/or a blue chip company. Independent minded but a strong team player, you will thrive in a quality-led, intellectually challenging yet highly pragmatic culture. The job demands high calibre technical skills in management & financial accounting and budget & cashflow forecasting, equally matched by strong interpersonal skills.

A high profile role, success will bring personal development and career progression in a substantial plc that recognises and rewards talent. Send a comprehensive CV (including current salary details) and a brief covering letter that distinguishes your application to Andrew Burke, Macmillan Davies, Colston Centre, Colston Street, Bristol BS1 4UX.

Financial Control with a Commercial Edge

Midlands

to £45,000 plus bonus, car and benefits



West Sussex

Macmillan Davies ONDON • HERTFORD • BRISTOL • LEEDS • MANCHESTER

Finance Director

major food company

c.£50k + bonus + car

A finance director is sought for this international food trading, processing and distribution company, part of a leading quoted European foods manufacturer. Based in north London, turnover is £200m, with 700 employees spread over 20 sites in the UK. The task is threefold: to keep score; have a positive impact on all commercial, trading and strategic decisions; act as a financial link to the parent plc. Candidates must be graduate chartered accountants in their early 30s to 40s, with several years' experience as financial controller/director of a company where 'trading' is an integral part of the business. Knowledge of PLC reporting requirements, computer literacy and good presentation skills are all important, but the overriding requirement is for a quick brain combined with strong commercial 'nous'. Please reply, in confidence, with full career details, to Peg Eva, as adviser to the company, at Thomson Partners Ltd., 1–11 Hay Hill, Berkeley Square, London W1X 7LF.

> Thomson Partners Search and Selection



Strong Systems Orientation and Commercial Focus

Finance Director

Early/Mid 30s

flex. c.£40,000 + Bonus + Car

Our Client is a British, rapidly expanding, quoted international functions to ensure continued sound growth.

The Group has recently established a new distribution business that has already achieved a turnover close to £10 million, and which is anticipated to reach £50 million turnover within 3 to 5 years. As a high profile business within the Group and now out of its development stage, a "commercial" Finance Director is sought to take responsibility over the functions of Finance, Operations and Systems, and related staff.

Reporting to the Managing Director, and functionally to the Group Finance Director, your primary aim will be to install and further develop the necessary financial controls and operating systems needed to meet the demands of such a fast expanding business. Apart from monitoring performance against objectives and exercising due control, more generally, you will be required to bring a strategic and commercial perspective and, in particular, to provide "challenging" input and advice to the Marketing and Sales

You are likely to be a graduate, qualified accountant, who is highly computer literate and energetic, possessing a pragmatic and "shirtsleeves" approach together with strong leadership and project management skills. Ideally, you will have had exposure to a very systems orientated environment in a low value/high volume distribution or service business, and will be familiar with the associated administrative, accounting and financial control issues. In exceptional cases, Individuals with extensive relevant client experience from within the profession may be considered.

In addition to a first-class benefits package, which could include share option scheme participation, relocation assistance is available if appropriate.

You should write, enclosing a resume together with current remuneration details and daytime/evening telephone contact numbers, quoting reference 402/D on both envelope and letter, to the address below.

Chryssaphes Flammiger Associates, Bechtel House, 245 Hammersmith Road, London W6 8DP.

NEWLY QUALIFIED ACCOUNTANTS

Outstanding Opportunities in Investment Banking

City

UBS is one of the world's premier banking organisations. The UBS Limited London office is engaged in a wide variety of investment banking functions covering cash and derivative product areas. As a result of continuing growth we are seeking to recruit a number of high calibre newly qualified accountants to challenging positions within the organisation.

Our Group reporting area is looking to recruit two additional financial accountants to take responsibility for a range of duties including statutory/regulatory reporting and investigation/analysis of trading results. The ability to work under pressure as part of a team is essential.

We are also seeking to recruit several high calibre staff for our debt/equity product accounting areas. The positions will involve working with a complex array of derivative and traditional products. The roles will involve significant front office liaison and require strong quantitative and analytical skills.

An opportunity also exists to work with the Bank's Group Internal Audit Team which involves evaluating and reviewing procedures across a range of banking products and services. This position requires strong analytical skills and will provide an invaluable opportunity to gain wide exposure to all areas of the Bank's activities.

Applicants will ideally be newly qualified ACAs seeking to further their careers in a challenging environment. Financial services experience is desirable. although not essential. We will offer a competitive salary and all the positions offer a first class entry point to the organisation and great opportunity for internal advancement.

Please send your details in confidence to Shirley Paul at the address below, indicating, if appropriate, your preferred area: Shirley Paul

Personnel Officer

UBS Limited 100 Liverpool Street London EC2M 2RH



<u>FT/LES ECHOS</u>

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone: Philip Wrigley on 071 873 3511

MOTORS FINANCIAL ACCOUNTANT

Dover

c. £27k + car + benefits

The Daihatsu and Jeep import/distributor for the UK and Eire is seeking an additional member of the finance team following recent reorganisation to cater for continuing growth.

Reporting to the finance director you will be responsible for all treasury and tax operations for this £150 million turnover UK plc subsidiary. In addition there is a large commercial content to the position as you will have direct responsibility for the interface to retail finance operations.

A chartered or certified accountant you will already have post qualification experience in treasury at head office or plc subsidiary level. Previous exposure to FX will be a distinct advantage. To augment your treasury skills you must also have strong technical interests and an enquiring mind to help you through the taxation challenges you will face.

This is an unusual combination of roles within a small but fast growing business unit. You will need good interpersonal skills for direct liaison with banks, finance companies and senior managers. Presentation and pc skills must be excellent.

Please apply by letter enclosing a full C.V. to: Mrs D Masters, Personnel Officer, Incheane Motors, Poulton Close, Dover, Kent, CT17 0HP.



Passed Finalists List

The names given below are successful candidates in CIMA's Stage 4 (final) examination taken in November 1993. In the United Kingdom the pass rate was 42.12% The pass rate for home and overseas students combined was 32.26%. The locations given are those of the exam centre where the candidates sat.

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S ABDUL MAJEED, Colombo; TW ABELL, Watlord; S ABDUL MAJEED, Colombo; TW ABELL, Watlord; MA ACCLATSE, Lordon South; GR ACTON, Leeds; JE ADAMS, London Central; SAA ADATIA, Colombo; K ADDERLEY, Lordon West; JC ADLINGTON, Slough; E AGHADIUNO, London Central; MI AHAMED, Colombo; IS AHMAD, Lordon Central; N AHMAD, Slough; JNW AIKIN, London Morih; SL AINGER-BROWN, Cambridge; KE AINSWORTH, London Bast; KAO AJAY, London South; GE ALEXANDER, London South; SP ALFORD, Winchester, J ALLAKER, Newcastle; JD ALLAN, Glasgow; MG ALLCORN. London South: SP ALFORD, Winchester; JALLAKER, Newcaste; JD ALLAN, Glasgow; MG ALLCORN, Worthy Down; CP ALLEN, Sheffeld; DV ALLEN, Groydon; HN ALLEN, Welceled; JCV ALMEIDA, Johannesburg; RG ALSTON, Cape Town; K AMBIGAPATHY. Colombo; K ANANDARAJA, London West; P ANDERSON, Barking; DP ANGHILER, London Centrat; DJ ANGUS, Sough; SA ANSLOW, Leeds; JE APPLEBY, Watford; NM APPS, Derby; LE ARBUCKLE, London South; PJ ARCHER, Brighton (Hove); SARJUNAN, Colombo; KJ ARMOUR, Watford; P ARROWSMITH, Newport; WMD ARSAKULARATNE, Colombo; GM ASKEW, Wigan; MJ ATE, Chelmstord; SW ATKINSON, London South; PJ AYTON, Middlesbrough; D

O BABALOLA, London North; SG BACON,
Chelmsford; CA BAGGULEY, Nottingham;
CA BARLEY, Bristol; JE BAILEY, Newcastle;
AS BAKER, London Cartral; JL BAKER, York;
AS BAKER, Bristol; JM BALAKRISHNAN, London
Central; M BALAFANJAN, London East;
RM BALDWIN, London Central; A BALL, Wakefield;
S BALL, London West; DN BANDARANAYAKE,
Colombo; RS BANDARANAYAKE, Colombo;
A BARFORD, Brighton (Hove); SR BARHIAM,
Maldstone; EG BARKER, London Central;
C BARLOW, Cape Town; JE BARLOW, Wigan;
B BARON, Luton; PA BARRIE, Manchester;
YM BARRY, Dublis; JGC BARTIER, London Central;
TS BASI, Birmingham; CE BASS, Peterborough;
NR BATENBURG, Brighton (Hove); PJ BATER, Bristol;
SP BATH, Watlon; RM BATISTE, Croydon;
LA BATTERSBY, Wigan; SJ BAXTER, Croydon;
M BEADLE, Cambridge; GD BEALE, Newport;
JE BEANS, London Central; PJ BEARDON, Leeds;
J BEARDSWORTH, Wigan; J BEAVAN, Kingston
Upon Thames; JJ BEDINGFELD, Reading;
A BELCHER, Wakefield; J BELL, London West;
JP BELL, London West; OH BELLIS, Livespoot;
AD BENNETT, Reading; AF BERARDO, London
South; GM BERTY, Johsnnesburg; PM BESSSANT,
Newport; J BETT, Hamilton; PL BEVAN, Watlord;
TM BEVERIDGE, Manchester; AS BHAKTA, London
Central; TA BIBUSCH, Pretoria; A BIFIELD, Barking;
DC BILLINGTON, London West; ME BIRCH,
Chelmstort; PF BIRCH, Brussels; JR BIRO,
Northampton; KL BIRD, Cologne; LJ BIRKS, Stoke;
SN BISHOP, Bristol; J BLACKLEDGE, Wigan;
SRM BLAIR-ALLEYNE, London West; AW BLAKE,
Brighton (Hove); SM BLAKELEY, York;
PM BLOOMFIELD, St Austell; AK BOANGE, Colombo; SPIN BLAIH-ALLEYNE, LONDON WEST, AW BLAKE, Brighton (Hove); SM BLAKELEY, York; PM BLCOMFIELD, St Ausstelf, AK BOANGE, Colombo; S BODIMEADE, Slough; PW BOLAND, Dublin; RJ BOLIER, London Central; CJ BOLTON, Slough; TC BOLTON, Oxford; JP BONAR, Dublin; PD BOOBIER, Worthy Down; FD BOOTH, Dublin; PJ BOOTH, Marchester; JJ BOTES, Pretorie; CJ BOOTH, Marchester; JJ BOTES, Pretorie; C BOURIS, Markhassas, Ja SUTES, Pratoria; C BOURISE, Arthons; AM BOUROUE, Nothingham; PH BOWCOCK, Maidstone; NI BOWIE, Hamilton; PV BOYD, Cheinsdord; STM BOYLE, Stigo; PJ BRACKEN, Dublin; PA BRADLEY, Slough; LM BRAGANZA, Orpington; I BRANCH, Stough; SJ BRAND, London South; HE BRANNON, Waston DE BEASSINGTON London Commit & K BOAY SJ BRAND, London South; HE BRANNON, Watford; DR BRASSINGTON, London Central; AK BRAY, Manchester; RD BRAY, Kingston Upon Thames; D BREALEY, Derby; H BRIEHOUT, Walford; DJ BRENNAN, Dublin; PJ BRENNAN, Coric; P BREWSTER, Leeds; JV BRIDGE, Slough; DJ BRIDGER, Sloke; SJ BRIERLEY, Blackhum; DE BRINDED, Slough; MC BROWN, London Central; G BROWN, Edinburgh; MM BROWN, Croydon; NJ BROWN, Slough; P BROWNE, Dublin; RC BUCK, London Central; LB BUGGE, Glasgow; CCR BUDGEN, London Central; IA BULLL, Oxford; RJ BULLEN, London Central; IA BULLL, Oxford; RJ BULLEN, London Central; IA BULLL, Oxford; RJ BULLEN, London Central; IA BULLL, Oxford; RJ BULREN, London Central; IA BULLL, Oxford; RJ BULLEN, London Central; IA BULLL OXIGNE; MB BURBRIDGE, London Central; IA BULL, Cadord; RJ BULLEN, London Central; GK BULLOCK, Reading; MB BURBRIDGE, Dublin; J BURGESS, London Central; S BURKE, Manchester; GG BURNS, Newcastle; SR BURNS, Liverpoo; SW BUSH, Kingston Upon Thames; S BUTTERWORTH, London Central; Upon Thames; S BUTTERWORTH, London Central; JF BYRNE, Kingston Upon Thames; J BYRNE, Cork; JF BYRNE, Birmingham; KJ BYWORTH, Northampton;

C CAFFREY, Worthy Down; AD CAHER, Slough; RW CALDER, London North; J CAMERION, London Central; NNJ CANTWELL, Dublin; MG CAPEWELL, Liverpool; JP CARDER, Oxford; F CAREY, Wakefield m; JM CARLTON, Birmingham; AS CAROLAN, Dubin; PM GARRIE, Dundee; DM CARRIER, London Central; KW CARRINGTON, DM CARRIER, London Central; KW CARRINGTON, Watford; S CARTWRIGHT, Desside (North Wales); PJ CARVER, Bristot; AD CAVEN, Grimsby; ID CHAMBERS, Sheffield; B CHAN, Liverpool; S CHAN, Hong Kong; CHAN CHOU NGEE, Kuala Lumpur; CHAN HENG KOO, Kuala Lumpur; CHAN KUM POH, Singapons; I CHAN SUK KAM, Hong Kong; CHAN WAI CHOONG, London North; DW CHANDLER, Newcastle; CHANG HWEI CHIN, London Central; PS CHANGEFOOT, Johannesburg; SL CHAPMAN, London Wast; MJ CHAPPELL, Watterfield; WN CHARLESWORTH, Sheffield; H CHAVDA, Leeds; CHEEN LEE PHENG, Kuala Lumpur; WN CHARLESWOFTH, Shelfield; H CHAVDA, Leeds; CHEEN LEE PHENG, Kuala Lumpur; CHENG SUK PING, Kong Kong; CR CHESTER, London West; IE CHESTERS, Manchester; POK CHEUNG CHIN HAN, Wastord; J CHEUNG CHIN HONG, Birmingham; E CHEVELEY, Maidstone; CHEW CHIN SOON, Kuala Lumpur; CHIN LOO WEI, Kuala Lumpur; CHIN SOK KYUN, Kuala Lumpur; CHIN NO KOK SYUN, Kuala Lumpur; CHIN MAI LEONG, Kuala Lumpur; P CHISALA, Derby; M CHONG CHING HSIEN, Kuala Lumpur; CHONG FUI CHOO, Kuala Lumpur; CHONG FOR SHE Kuala Lumpur; CHONG SAI CHING, Kuala Lumpur; CHONG SHONG JOO, Kuala Lumpur; CHONG SHONG JOO, Kuala Lumpur; CHONG SHONG JOO, Kuala Lumpur; CHONG SHIONG JOO, Kuala Lumpur: CHONG SHUN CHEONG, Hong Kong: CHOW PUI LING, Kuala Lumpur, E CHRISTIE, Wattord: SW CHRISTIE. London West; LJ CHRISTIE-TAYLOR, Durban; ML CHRYSTALL, LI CHRISTIE-TAYLOR, Durben; ML CHRYSTALL,
Durben; CHU KHEH WEE, Kusia Lumpur;
J CHUDASAMA, Birmingham; P CHUNG KAM TONG,
Hong Kong; A CIMPING, Johannesburg;
MOR CLAASZ, Port Moresby; AG CLARK, Wigan;
GS CLARK, Duridee; MI CLARK, Cambridge;
MJ CLARK, Notlingham; PA CLARK, Luton; PB CLARK,
London Central; PK CLARK, London Central;
E CLARKE, Sicke; GH CLARKE, Sigo; GL CLARKE,
Cheltenham; JA CLARKE, Blackburn; SC CLARKE,
Wednesbury; NLM CLAY, London Central;
PW CLAYTON, Notlingham; PDJ CLEWS, Wigan;
AC CLYNE, Croydon; HD COATES, Notlingham;
MJ COATES, London South; W COBB, Maidistone; MJ COATES, London South; IW COBB, Maidstone; JR COE, Northerroton; P COEKIN, London Central; SA COHEN, Johannesburg, SJ COIA, London Central;

RB COLE, Desside (North Wales); RE COLE, Cambridge; SJ COLE, London Central: KJ COLL, Dublin; SJ COLLIE, Souch: CJ COLLINS, Manchester; PM COLLINS, Nottinghem; DL COLOUHOUN, Glasgow; RTS COLTHURST, London Central; HE CONELY, Brighton (Hove); JM CONLON, Manchester; CH CONNOR, Winchester; CH CONNOR, Winchester; CH CONNOR, Winchester; JF CONRADIE, Johannesburg; KE CONSTANTINE, Liverpoot; GAH COOK, London Central; DJ COONEY, Newcastle; DA COOPER, London South; GJ COOPER, Wednesbury; TM COOPER, Brighton (Hove); GR COPSTICK, Auckland; DA CORNEL/LIS, Cheimsford; CA CORNER, London South; AD CORNWALL, Blackburn; KS COTTER, Slough; FP COULTER, London South; RS COTTER, Slough; FP COULTER, London South; FP COULTER, London South; PC COURTNEY, Cheiterham; MH COUSSENS, Derby; SM COVILL, Cembridge; AJ COVH-IIG, Limerick; FJW COWNE, Orpington; HG COWRNG, Pressor; U COXON, London West; AWJ CRAIG, Newcastle; MJR CRANE, London Central; WP CREAN, Dublin; PC CREES, Southampton; KD CREPAR, Cambridge; CR CRISP, Birmingham; DJ CROOK, Manchester; LG CROOK, Derby; NAM CROOK, Coventry; JC CROPLEY, Norwich; NWD CROWE, Beltast; P CULLINANE, Dublin; KM CUMBERPATCH, Northampton; EC CUMMINS, London Central; JC CINRIII, Liverpoot; D CURTINS, London Central; JE CZEKALOWSKA, Watford;

SMA D'AGATA, London East; FD D'SILVA, Kingston Upon Thames; L DALE, Stoke; A DALTON, Birmingham; AE DALY, Nottingham; C DAPA-MENSAH, London Central; AM DARTNALL, Chelmsford; SP DASS, London North; PM DAVEY, Swindon; JP DAVID, Colombo; KR DAVIES, Watford; NM DAVIES, London Cantral; PA DAVIES. Swindon; JP DAVID, Colombo; KR DAVIES, Watford; NM DAVIES, London Central; PA DAVIES, Watford; Sirmingham; YD DAVIES, Watford; CM DAWES, Watford; EJ DAWSON, Worthy Down; P DAYAL, London Central; LP DAYANANDA, Colombo; SSR DE SILVA, Colombo; DMP DE SILVA, Colombo; SR DE SILVA, Colombo; HL DE VAL, Swindon; PG DEEKS, London South; S DEERPAUL, Meuritlus; SR DELVE, Taumton; CA DENCH, Slough; GK DENMAM, Hud; GSC DENMAM, London Central; RV DESBOTTES, Leeds; PM DEVANIEY, London Central; BP DEXTER, Derby; MR DILAWARI, Lahone; SM DN, Rearfing; Derby; MR DILAWARI, Lahore; SM DIN, Reading; RCM DINE, Cheltenham; DING SOJK KIEW, Melbourna; G DISBER GEN, Johannesburg; Melbourne; G DISBEER GEN, Johannesburg;
AJ DIXON, Wigen; G DIXON, Johannesburg;
SE DIXON, Wigen; G DIXON, Johannesburg;
SE DIXON, Watlord; SE DAILJ, London West;
MH DOBBS, Norwich; AW DOUD, Berking; LJ DOOD,
Northampton; CB DOHERTY, London Central;
SL DONOHUE, Newport; P DONOVAN, Cheimstord;
K DOODNAUTH, Toronto; MW DOUBELL,
Johannesburg; RA DOUGLAS, Northampton;
JOWNING, Kingston Upon Thames; MJ DOWNTON,
Worthy Down; OJ DOYLE, Athtone; HM DOYLE, Luton;
JN DOYLE, Bristol; M DOYLE, Dublin; Ry DOYLE,
Waterford; RJ DU FRESNE, Chelbenham;
JA DU PRIEEZ, Johannesburg; Z DU PRIEEZ,
Johannesburg; CPJ DUFFY, Sigo; PJ DUFFY,
Chelmsford; CM DUNSDON, Durban; KJ DURBAND,
Liverpool; BT DUTNALL, Wedford; A DUTTON, Slough;
JM DWYER, Cork; RJ DWYER, Kingston Upon
Thames; AJ DYER, Bristol;

KG EADES, Wakafield; HM EALES, Slough; SA EALES, Port Elizabeth; J EARP, Darby; JD EASTLAKE, Croydon; PA EATON, Chelm PJEAYRES, London Central: ARR ERINGER, Lelcas PA EDMONDS, Birmingham; RI EDSON, Leeds; DJW EDWARDS, Kingston Upon Thames; J EDWARDS, Cardiff; SJ EDWARDS, York; J EDWARDS, Cardif; SJ EDWARDS, York; WH EDWARDS, Newport; JA EKSTEEN, Pretoria; LC EKSTEEN, Pretoria; CA ELEAZU, London Ceratal; A ELIJOTT, Glasgow; S ELIJOTT, Oxford; CS ELIS, Swindon; LH ELS, Johannesburg; SM EMMINS, London Central; R ETMAN, London Central; BJ EVANS, Liverpool; CJ EVANS, Watford; DG EVANS, Worthy Down; DK EVANS, Swansea; M EVANS, Newport; PM EVANS, Northampton; SA EVANS, London Central; SJ EVANS, London South; AE EVERINGHAM, Leeds; BP EXLEY, Waksfield;

C. FALLON, Dublin; R FARBER, Johennesburg; AM FARRELL, Dublin; NR FARRELL, Liverpool; DY FARROW, Norwich; AJ FENNELLY, Winchester; JM FERN, Cheltenham; ACA FERNANDO, Colombo; GG FERNANDO, Colombo; PAR FERNANDO, Colombo; WAT FERNANDO, Colombo; JC FIELDING, Colombo; WHEPTH, Kingston Upon Thames; TM FIRTH, Cheltenham; RN FISK, Manchester; CM FITZPATRICK, Dublin; DJ FITZSIMONS, Dubli CM FTZPATRICK, Dublin; DJ FTZSIMONS, Dublin; BJ FLANAGAN, Nottingham; MG FLEMING, London Central; SD FLITCROFT, Manchester; JE FLOATE, London South; RAL FLOOD, Dublin; DW FLOYD, Newcastie; KM FLYNN, Dublin; SP FLYNN, Leeds; JT FOLEY, Athlone; SMC FOLEY, Waterlord; FONG KIAN MUN, Kusla Lumpur; RMF FONSEKA, Colombo; FOO LOKE SING, Kusla Lumpur; FOO YUNG CHEAN, Kusla Lumpur; TG FORD, Landon Constall MJ EODEMAN London Medit FOO YUNG CHEAN, Kuala Lumpur, TG FORD, London Central; MJ FOREMAN, London West; SA FORSYTH, Cambridge; YTC FOSTER, Wigan; A FOTHERGILL, Newcastis; DA FOURIE, Durban; AS FOWLER, London Central; MMJ FOWLER, Edinburgh; H FOWWEATHER, London South; SJ FRANCIS-LOVE, London Central; PJ FRANKLIN, London Central; MC FRANKS, Ipswich; YJ FREMAN, Nottingham; DM FRIENCH, Derby; GL FROST, Slough; AP FUNKEY, Johannesburg;

Up GADD, Southempton; R GAGLIARDI, Nottingham; CS GALLAGHER, Dublin; AC GALLANT, Norwich; DG GALLOWAY, Edinburgh; GVG GAMAGE, Colombo; GAN CHOO MOY, Singapore; D GAPDINER, Newcestle; SR GARGA, Port Moreeby; KA GARLAND, Birmingham; EM GARVIE, London West; MRT GAULT, London East; AJN GAY, London Wast: MRT GAULT, London East; AJN GAY, London Wast: MR GEPOGHEGANL Liverpoit: AM GIPBS. West; MHT (ADLT), London Pass; ADW GAY; Dental West; NS GEOGHEGAN, Liverpook AM GIBBS, Winchester; CP GIBBS, Taunton; AJ GILFILLAN, Coventry; KR GILL, Newcastle; ST GILLESPIE, Beitast; LD GILLETT, Birmingham; PJ GILLILAND, Sheffleld; K GILLON, London West; KP GILMARTIN, London North; AC GLENHOLME, Preston; GPI GNANASENA, Colombo; GOAY NGEE CHIEW. Kuela Lumpur, NH GODAHEWA, Colombo; JC GODDARD, London West; I GODDING, Kingaton Upon Thames; JJ GODLONTON, Cape Town; A GOLLAN, London Centrel: JF GOMER, London Central; DS GOODALL, Bristor; DC GOONERATNE. Colombo: RE GOONESINGHE, Colombo:
DA GORDON, London Central; BM GORMLEY,
Taunton; SEP GOULD, Bristot; K GRAHAM, Glasgow;
ML GRAHAM, Glasgow; DG GRANT, Menchester;
RK GRAY, Nottingham; MD GREAVES, Kingston Upon
Thames; CM GRIFFIN, Johannesburg; SJ GREEN,
Resdiny; Tr. ChiEEN, Leicester; AP GREENAN,
Dublin; L GREER, Middlesbrough; JRT GRIFFITHS,
Defectios (North Wales); MT GRIFFITHS, London West;
PE GROVE, Newport; I GUERIN, Sough; J GULWADI,
John Moresby; SRK GUNASEKERA, Toronto;
F DNA GUNEWARDENA, Colombo; SSA GUNEWARDENA, Colombo: CS GUNN, Northampton: SP GUNNING, Athlone: M GURBUTT, Norwich: A GUREWAN, Mauritius; CP GUTHRIE,

Chelmsford:

H

N HADDON, Newcastie: R HADDOW, Newport;
ME HAGGLUND, Durban; W HAIDER, London Central;
G HALDANE, Bristol; AC HALL, Swindon; RI HALL,
Nottingham; JPD HALLAHAN, Dubiln; DA HALLAM,
Nottingham; PJ HALLETT, Bristol; RC HALLETT,
London Central; B HAMILTON, Middlesbrough;
PC HAMILTON, London Central; CVZ HAMMAN,
Johannesburg; RW HAMPSON, Winchester;
PG HANCOCK, London West: RE HANCOCK,
Reading; MA HANKINS, Manchester; MM HANLON,
London Central; GM HANNON, Dubiln; NHANRAHAN,
London West: C HARDING, Manchester;
WA HARKER, Southampton; ME HARLING, London
Central; AE HARMAN, Wattord; AO HARMANN,
Dubiln; LM HARRINGTON, Croydon; AS HARRIS,
London Eest; IFT HARRIS, London Central;
IN HARRISON, Deeside (North Wales); M HARRISON,
Derby; GV HARTE, London Central; CLC HARTINETT,
London Central; GA HARVEY, Southampton;
GA HARWOOD, Blackburn; CC HAUGHEY,
Nottingham; CE HAW, London West: SL HAWKES,
Swansea; NJ HAWORTH, Newpon; BM HAYES,
London Central; LG HAYES, Dublin; KR HEANEY,
Southampton; GF HEGARTY, London East;
S HENKEL, Nottingham; AP HENRY, London Central;
MR HEPWORTH, Deeside (North Wales);
P HERBERT, Croydon; DSL HEYWOOD, London
East; MA HICKMAN, Wigan; N HIGGINS, Cork;
K HIGHTON, Liverpool; MR HILL, London North;
RIJ HILL, Worthy Down; RM HILL, Lendon North;
RIJ HILL, Worthy Down; RM HILL, Lendon North;
RIJ HILL, Worthy Down; RM HILL, Lendon North;
RIJ HILL, Worthy Down; RM HILL, Lendon,
Newcastle; CW HINDLE, Reading; AT HINDS, London
Central; HO PIK SHAN, Kirala Lumpur;
A HO YUK NGOR, Hong Kong; RI HODGE, London
South; D FUNCTON, Middlesbrough; El HODSON,
Cambridge; DM HOLLINGSHEAD, Leicester;
S C HOLLINS, Manchester; JS HOT, Tcoydon;
H HOOKINGS, Slough; J HOPKINS, Middlesbrough;
KP HOPKINS, Middlesbrough; El HODSON,
Cheltenham; HUANG BOON CHONG, Kusale Lumpur;
DL HUGHES, Westord; GN HURH, London East;
JA HURT, Wigan; S HUNTER, Preston;
AM HUTCHINGS, Birmingham; BJ HUTC

/ M IBRAHIM, Penang; J IDDON, Preston; VA IHALALANDA, Colombo; S INBAKUMAR, Berking; KWK IP, Hong Kong; BR IRVINE, Johannesburg; ME IRWIN, Jersey; KAD IVAN, Colombo;

Leeds; RD HYDER, Reading;

EAB JACKSON, Kingston Upon Thames HK.JAGPAL, Middlesbrough; J.JALIL, London Central; IC.JAMES, Blackburn; MA.JAMES, Aberdeen; TR.JAMES, Islamabad; SL.JANES, Oxford; PRC.JARRETT, London Wast; PA.JARVIS, Birmingham; DI JAYARATNE, Colombo; DAA JAYASEKARA, London Central; PSM JAYASEKARA, Colombo; R JAYASINGHE, Colombo; NP JAYASURIYA, Colombo; Colombo; NP JAYASURIYA, Colombo; AH JAYAWARDANA, Colombo; WMC JAYAWEERA, Colombo; K JEEWON, Mauritus; CN JEFFREY, Beltast; N JEFFREY, Southampton; T JENKINS, Newcastie; MC JENKINS, Bladdourr; J. JENNINGS, Newport; RKJENNINGS, London West; AJC JENSON Colombo; TJ JESSETT, Reading; S JEYAKUMAR, Colombo; J JEYARAJAH, Colombo; E JIAGGE, London South; MR JIFFREY, Colombo; AN JOHN, Colombo; TG JOHNS, Deeside (North Wales); GA JOHNSON, Newcastle; MR JOHNSON, Bournemouth; NS JOHNSON, London South; GK JOHNSTONE Structs AP, LONGES, Chathanham. Boumemouth; NS JOHNSON, London South; GK JOHNSTONE, Slough; AP JONES, Cheltenham; CJ JONES, Liverpool; CL JONES, Cardiff; DJ JONES, Kingston Upon Thames; EM JONES, Slough; GA JONES, Desside (North Wales); KE JONES, Desside (North Wales); PD JONES, St Austell; RC JONES, Watford; SL JONES, Kingston Upon Thames; TA JONES, Reading; D JOSEPH, Nottingham; OHW JOSEPH, London Central; F JOYCE, Dublin; JE JUDD, Kingston Upon Thames; JM JUKES, Maidstone;

A.
CKALE, Norwich; RS KALER, Slough; EC KAMEWIRI,
London South; B KANAGASABAI, Colombo;
R KAPCOR, Bombey; E KARUNARATNE, Colombo;
N KATHIRESAN, Kusla Lumpur; NJ KEARLEY,
Slough; L KEARNS, Preston; DM KEATING, Wigan;
AJ KEEGAN, London West; JC KEELING, Dublin; AJ KEEGAN, London West, JC KEELING, Dublin;
BA KEENAN, London Central; M KEESHAN, Athlone;
MT KELLETT, Dublin; F KELLY, Blackburn;
FM KELLY, London Central; MA KELLY, Limerick;
DJH KENDALL, Wednesbury; JJ KENNY, Toronto;
RE KENTLETON, Liverpoot; DJ KERRY, Nottingham;
S KHAN, London West; KHAW TENG TEE, Orphigton;
GS KIBBLE, Coventry; PM KILKELLY, Cambridge;
SA KILLIAN, Newport; SJ KILLICK, Pretoria;
SJ KIMBER, Bournemouth; AM KING, Sheffield;
J KING, Sheffield; P KING, Liverpoot; AA KINGE,
Whichester; AM KIRBY, Coventry; ME KIRSBY,
London West; SE KITCHING, Leeds; RJ KITTERIDGE,
Brighton (Hove); D KITTMER, Newcastle;
PJ KOEKEMOER, Johannesburg; KOH SIEW KEM,
London North; KOK TIONG YUN, Singapore; ingriton (Hove); D KTTMER, Newcastle; PJ KOEKEMOER, Johannesburg: KOH SIEW KEM, London North; KOK TIONG YUN, Singapore; JKT KOTHARI, Kuala Lumpur; CM KOTZE, Johanneeburg: KUAN YIK YEAN, Kuala Lumpur; K KUFFOUR-DUAH, London Central; A KUMAR, London North; R KUNJUVAREED, London North;

LAM KAH FOONG, Kuala Lumpur, LAM SOON KONG, Kuala Lumpur, GE LAMB, Norwich; KI, LAMB, Leicester; MP LAMING, Geborone; JMA LANDY, London Central; EA LANGAN, London East; PMILANGOALE, Kingston Upon Themes; JLANGLEY, Liverpool; AJ LARCOMBE, Chelmstord; PG LARKIN, Athlone; DS LATIMER, Newcastle; NRE LAUDER, ion North; K LAVENDER, Brighton (Hove); P LAW KWAI WENG, Singapore; LAW PUONG KWOK, London Central; AB LAWLESS SUTTON, London Central; JG LAWLOR, Reading; KM LAWS, London Central; AY LE MARQUAND, Slough; D.LEACH, London West; JA LEARMAN, London Central; P LEDGER, Hong Kong; GL LEE, Wigen; JC LEE, Edinburgh; MJ LEE, Meldstone; LEE BENG YEW, Kuala Lumpur; Negotianis; Lee Bernot, Lew, Nulsa Lumpur; S LEE CHONG YIEN, Kuala Lumpur; LEE CHOY YIN, Kuala Lumpur; LEE JOO KIN, Kuala Lumpur; LEE, KENG MUN, Kuala Lumpur; LEE LAI FUN,

Singapore; LEE PEI FENG, Kuale Lumpur;
LEE POH HIJA, Kuale Lumpur; LEE POH SING,
Singapore: LEE WAN TENG, London Central;
LEE WEE LIM, Singapore; LEE YORK SOO, Penang;
DMF LEESE, London Central; AP LEESON, Orpington;
SC LEGG, Middlesbrough; MV LEHANE, London
Central; HC LEMATTRE, London Central;
LEONG CHIN HUON, Kuala Lumpur; LEONG LAI SEE,
Kuale Lumpur; LEOW CHEE LEONG, Kuala Lumpur;
LEONG CHIN HUON, Kuala Lumpur; Leong Lai SEE,
Kuale Lumpur; LEOW CHEE LEONG, Kuala Lumpur;
LESLIE, Reading; R LETCHPORD, Croydon;
BA LEWIS, Wakefield; JA LEWIS, Lundon Central;
JW LEWIS, Pretoria; PSY LEWIS, Lundon; R LEWIS,
Liverpool; RW LEWIS, Bournemouth; A LIANOS,
Pretoria; R LIEBE, usa; LIM CHEE MING, Kuala
Lumpur; LIM CHIEW BENG, London North;
LIM ENG ANN, Penang; LIM GAIK BEE, London
Central; LIM SIONG LOONG, Singapore;
LIM SIONG LOONG, Singapore;
LIM TECK SENG, Kuala Lumpur; LIM YEW SI,
Singapore; LING LEI DUAN, Kuala Lumpur;
DJ LIPSON, Manchester; JG LITTLE, Worthy Down;
DJ LU, London South; CL LOADER, Liverpool;
JLOGAN, Liverpool; LOH SAU HAN, London Central;
LOH YEAT CHUNG, Kuale Lumpur; MA LOMBARD,
Bournemouth; B LONG, London South; DA LOTZ,
Durban; MVW LOUW, Potchetstroom;
LOW CHAN FAI, Kuala Lumpur; AJ LOWE, Lution;
AM LOWE, Dundee; T LUBLINER, Landon Wast;
LC LUDLOW, Newport; PS LUDWICK, Colombo;
SWJ LYDDON, Preston; JE LYNCH-AIRD, Ipswich;
WJJ LYONS, Southampton;

MACIA, London Cantral; IF MACKENZIE, Edinburgh;
NJ MACKENZIE, Croydon; M MACLEAN, Edinburgh;
NJ MACKENZIE, Croydon; M MACLEAN, Edinburgh;
N MACLEOD, Watford; N MAK SIU YIU, Croydon;
A MALCOLM, Skough; S MALHAN, Stough;
AS MALLAWA, Colombo; FJ MALLETT, Kingston
Upon Thames; S MALLIKAARIATCHI, Colombo;
GS MALTBY, Blackburn; K MANIVANNAN, Watford;
RP MANNERS, Stough; P MANOHARIAN, Wigan;
S MANORAALIAN, Colombo; HL MANSOUR, Leeds;
DG MARCONI, Dublin; JC MARLTON, Carmbridge;
SCD MARR, Slough; RA MARR, Glasgow, GJ MARSH,
Newport; RA MARSH, Orpingion; NK MARTIN,
Wadnesbury; R MASON, Watford; P MASSON,
Chelmstord; R MATHIVANNAN, Colombo;
K MATHURIANGAN, Watford; GJM MATTON, London
Central; AD MATTHEWS, Norwich; EJ MATTOS,
Brighton (Hove); M MAURICE, London East;
BG MAWUDOR, London South; PM MAXWELL,
Dublin; ME MAY, Isswich; C MAYO, Siough;
RE MC CULAID, Preston; KJ MCATEE, Cheltenham;
E MCCONNELL, Johannesburg; JA MCCORMACK,
Athlone; MJ MCCOGMACK, Cork; WJ MCCOUBREY,
Peterborough; MB MCCUE, Manchester;
RM MCDERMOTT, Reading; MJ MCDIARMID, Luton;
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PLC Group Finance Director

Substantial package - South of England

Our client is a diversified group of manufacturing companies with a turnover well in excess of £100 million. The Group has recently undergone restructuring and there is considerable opportunity for organic growth by increasing margins on its niche value added products.

As a member of the Board, the individual will be responsible for all aspects of the financial affairs of the Group. The job will combine the need for a hands-on approach to cost control and the management of relationships with investors, bankers and the City.

We seek an experienced and capable individual with a track record of success. He or she will be a Chartered Accountant, educated to degree standard. Age is less important than experience but is likely to be in the range late thirties to mid forties, but could be older. There will be in depth experience of financial control in blue chip manufacturing organisations serving international markets. Direct experience of handling shareholder and City relationships is essential as will be credibility with the Group's bankers. For this reason, the individual is likely to be currently either Finance Director on the Board of a small to. medium pic or number two in a larger group. Skills of communication and presentation will be important.

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Boyden

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Financial Controller

c.£70,000 Package + Car

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THE APPOINTMENT

- Functional responsibility for financial and management accounting, consolidations and management reporting
- Profit planning, budgets, lorecasting and capital expenditures.
- Financial review and performance monitoring. Active involvement in formulation of business strategy
- Functional guidance to operating units in the region.
- Tax management, treasury and foreign exchange issues.

Please write with a full CV and salary details, quoting reference 4908/C, to Robert Leroy, K/F Associates.

THE REQUIREMENTS

- At least eight years' commercial experience, probable age range early 30s to 40, with a relevant accountancy qualification.
- Commercial acumen, business vision and a strong but flexible
- Experience in cost accounting in manufacturing companies
- (ideally fmcg) Exposure to international operations and ideally US corporate
- accounting methods
- Pepys House, 12 Buckingham Street, London WC2N 6DF by 28 February 1994.

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London

Imperial Cencer Research Fund

The Imperial Cancer Research Fund is a registered charity engaged in research into the causes prevention, treatment and cure of cancer. An income of over £55m in 1993 from legacies, investments and shops was exponded primarily on research by nearly 1000 scientists in over 20 UK locations. Over £6.5m of the ICRF's incume in 1993 was generated by its 470 shops, which produced some £24m

in arious sales revenue. Reporting to the Head of Finance, with a functional link to the Head of Retailing, you and your team of 7 will be responsible for providing a comprohensive accounting service for the ICRF's retailing activities. This will include assisting and advising the Head of Retailing on linancial issues arraing in the operational management of the shops. Your broad and challenging biref will encompass daily reporting on performance by site; ensuring the officiency of financial control and £35,000 to £40,000

reporting systems; and monitoring the acquisition of new sites. This will require close libison with other financial staff and external advisers as well as all levels of regional staff and colleagues in the retailing, property, and

To meet the demands of the role effectively you will need to have acquired a minimum of five years' broad accounting experience at management level. This will at management level. This will embrace budgeting, planning, management accounting, computerised accounting systems and the use of PCs. Retail expenence is not essential but would be an advantage. In addition, you will have a practical, hands-on approach and the ability to manage a high volume of throughput with limited resources. Good management and compunity strong skills. volume of throughput with limited resources. Good management and communication skills, proven commercial flair and a reco accounting qualification are essential.

Please reply in confidence, quoting reference 1725, to Richard Holland at the address below. Please include a CV, full solary details and a daytime contact number

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ientation of an integrated MIS solution Selection and impl The successful cardidate will be a qualified Accountant, aged 35-45 who has achieved positive commercial impact at Board level in a manufacturing envir

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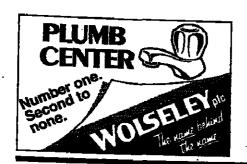
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FINANCIAL TIMES

Friday February 11 1994



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phone David Roserson on (1052 203202

Tellord

BP makes

IN BRIEF

Red-faced steel group in the black

Klöckner Stahl, the Cinderella of the German steel industry, is embarrassed by being back in the black as a viable, profitable integrated steel plant, thanks to a drastic reduction in its debt burden, and harsh job cuts. Page 18

DnB records its first profit Den Norske Bank, Norway's biggest bank, has recorded its first profit since its formation in 1990 from the merger of Den norske Creditbank and Bergen Bank, Page 18

Spectrum to sue Sculley

Spectrum, the little-known US computer group, charges Mr John Sculley, former chairman and chief executive of Apple Computer, with breach of contract, breach of fiduciary duty, mismanage-ment and theft of trade secrets. Mr Sculley claims he was duped into joining the group.Page 20

Western Mining bats better If Hugh Morgan, the controversial boss of Western Mining Corporation, is fazed by calls for his head, his style gives nothing away. He is batting

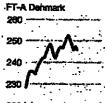
on an improving wicket. Page 21 Lamborghini goes east A consortium of businessmen from Malaysia and Indonesia are putting the finishing touches

to a deal believed to be worth in the region of \$40m giving them full control of the Lamborghini marque. Page 22

by the securities portfolio. Page 22

Statoil ahead 21% Statoil, the Norwegian state oil company, yesterday reported a 21 per cent advance in 1993 pre-tax profits, boosted by a reduction in operating costs. improved financial results and a good performance

Great Danes



The performance of shares listed on the Copenhagen stock exchange may not match that of other Nordic countries over the past year, but given that profit expectations for Danish companies have received no boost from foreign exchange depreciation. it remains remarkably good. Analysts predict profits rises of 13 per cent

in 1994 and 19 per cent in 1995. Back Page

Jan 1994 Feb

Harry Ramsden's surges Harry Ramsden's, the UK fish and chip restaurant operator, increased pre-tax profits 34 per cent on sales ahead 15 per cent. The group has eight restaurants in the UK and plans another five this year. The Hong Kong restaurant is to be followed by others in Singapore, Melbourne and Jeddah. Page 25

Amstrad may go into the red Mr Alan Sugar, chairman of Amstrad, warned shareholders yesterday that the consumer electronles group might report a full-year loss. Page 26;

Lloyds Bank mantle slips

Lloyds' mantie as the most successful UK bank shows signs of slipping. Page 27

26 Jersey Phoenix

Companies in this issue

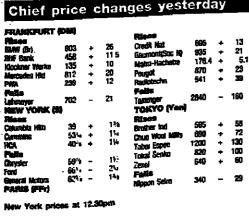
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COMPANIES & MARKETS

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Volvo moves to sell non-core arms

new commitment to core vehicle activities when it announced the sale of its entire stake in Custos, an investment group, for SKrl.74bn (\$216m).

It is the group's first big disposal since its plans to merge with the French vehicle maker Renault collapsed in December. The self-off will produce a

profits from

phone sales

telecommunications group, more than doubled profits in 1993 on

the back of booming sales of

The company's pre-tax result

climbed to SKr3.1bn (\$390m)

from SKr1.3bn as sales soared 34

The dividend was raised by

SKr1 per share to SKr4.50 as

income per share rose to SKr10.30 from SKr3.20.

In an upbeat statement about

prospects, the group promised a

further earnings increase in

1994. Mr Lars Ramqvist, Erics-

son president, said: "Despite

uncertainty in the international marketplace and intensified com-

petition I feel optimistic about

The pre-tax result was struck

after a SKr305m extraordinary

goodwill write-off. This held

back profits in the fourth quar-ter, which only rose 5 per cent to

Excluding currency move-

ments, full-year sales were up 20

per cent on 1992. Orders, also

benefiting from the weaker

SKr67.6hn. The intake has risen

Radio communications, which

includes cellular operations, has

overtaken public communica-

tions to become Ericsson's larg-

est business area. Its sales

increased by more than 70 per

Ericsson is the world leader in

sales of mobile telephone

systems, with a market share of

systems and 50 per cent for analog systems and 50 per cent for GSM digital systems. Mobile phones would again be

a key component in profits

growth this year, with the public

telecommunications side proving

more sluggish, the group said. It warned: "There is substantial

uncertainty in the international market for public telecommuni-cations, which is characterised

by lower investments and inten-

sifying price competition, partic-

ularly in the major industria-lised countries." The group

hopes to compensate for this

uncertainty by picking up orders

in other markets, particularly Asia.

Ms Angela Dean, telecoms ana-

from improved margins. In pub-

lic telecommunications, the

warned that the rate of growth

may slow because of difficulties

Ericsson has lessons for Europe,

ling costs."

over financing.

for nine consecutive quarters.

per cent to

SKr1.24bn from SKr1.18bn.

krona. rose 27

cent last year.

29 22

mobile phone equipment.

per cent to SKr62.9bn.

the Swedish

Ericsson

mobile

Eriesson,

Mr Sören Gyll, Volvo chief executive, said: "The transaction is part of Volvo's concentration on its core operations and a way

eign institutions comprises 10.5m A shares and 1.5m B shares. equal to 25.4 per cent of Custos' capital and 29.1 per cent of its

Volvo bought Custos shares

holding in Volvo last year and it is likely that it will disintegrate further. Analysts now expect

tos's biggest shareholder. Custos has significant stakes in a clutch of leading Swedish bluechips. These include Skandina-viska Enskilda Banken, the leading commercial bank, SCA, forestry company, and

It has voting stakes of 19 per

a return to the

By Peagy Hollinger

British Petroleum shrugged off the effects of falling oil prices to announce a return to the black as it reaped the rewards of a wide ranging restructuring and disposal programme.

Pre-tax profits last year on a replacement cost basis - which excludes the effects of changes in inventory values - were £86m after exceptional items, against losses of £352m for 1992. Exceptional items for the year totalled £240m. BP saw a 56 per cent improvement in comparable fourth quarter profits to £315m.

The group also substantially improved its cash flow, recording a positive contribution of £1.95bn before financing, against a £607m outflow in 1992. This was partly due to the success of BP's disposal programme which has raised more than £3bn since 1992. Mr David Simon, chief executive, said the group had "really been tested. We have shown a steady improvement in our financial performance in spite of the oil price."

Average oil prices declined during the year by more than \$2 to about \$16 a barrel. In December they fell as low as \$13.50, but Mr Simon said BP's significant prod-ucing assets had remained profitable. He did not hold out great hope for a revival of oil prices in the near future and said BP would have to "find a way to live in a \$13 to \$14 world". This would mean a greater focus on margin management, he said.

The group announced it intended to find a further \$1bn savings in the next three years, but there were no firm plans for further redundancies.

The main exploration and production business returned operating profits of £1.9bn, against £1.7bn last year. Mr Simon said this had been achieved through margin management and increased gas production as cost-cutting.

Refining and marketing jumped from £304m to £810m. The improvement largely resulted from £265m of cost reductions. The chemicals division was hit by historically low petrochemical prices and incurred losses of £58m, against a £24m deficit the previous year.

The fourth quarter dividend was 4.2p, for a total of 8.4p (10.5p). Earnings per share on a replacement cost basis, before exceptionals rose from 9.9p to

Lex, Page 18; Background, Page

capital gain of SKr916m. Volvo's nies, Cardo and Protorp. The alliance started to dissolve of reducing our debt. We believe SKr149. Skanska remains Cus net debt stood at SKr14.3bn at that broader distribution of Custhe end of the first nine months tos' shares will benefit Custos," after Custos sold its 9 per cent

By Christopher Brown-Humes in Stockholm

Volvo yesterday underlined its

The sale to Swedish and for-

West European new car sales 1993

Volkswagen includes Audi, Seet & Skoda, GM Includes Seab, Ford includes Jaguar, Plai Includes Lancia, Affa Romeo & Perrari. BMW is planning to buy 80% states in Rower.

between 1985 and 1990 as part of an elaborate cross-ownership structure established to thwart a hostile takeover, particularly from arch-rivals in the Wallen-

berg family's industrial empire.
Its allies in the network were Skanska, the biggest construction group in Scandinavia and two other investment compa-

Mercedes-Benz 3.1%

PSA Peugeot Citroen 12.2%

Ford group 11.5%

Volvo to sell its 47 per cent holding in Cardo and 43 per cent stake in Protorp.

Volvo, which is also steadily dismantling many of its links with Renault, sold its Custos stake for SKr145 per share. This was against a bourse price of

cent in SCA and Skanska and is SE Banken's biggest shareholder with 7.1 per cent of the votes and 6.8 per cent of the capital. Kevin Done explains the US motor group's success in Europe

Net profit/loss (\$m)

General Motors and Ford in Europe

GM escapes worst of the slump

eneral Motors' European operations suffered a 54.6 per cent decline in net profits last year, but the US group is expected to remain Europe's most profitable volume carmaker.

Apart from GM, only Renault of France among the big six European volume carmakers is expected to report a profit for

Volkswagen, of Germany, and Fiat, of Italy, have both plunged into loss, while Ford, GM's US rival, disclosed this week that its European automotive operations had suffered a third successive loss in 1993.

New car sales in west Europe

fell by an estimated 15.2 per cent to 11.45m last year, the steepest annual decline in the post-war period, which has left much of the European motor industry awash with red ink. GM, now firmly established in

second place in the west Euro-pean new car market, has remained in the black throughout the recession, however, and it believes that the worst is over.
"The trend should be upward

this year," said Mr Paul Schmidt, has allowed it steadily to GM Europe finance director, yes-terday. "We are counting on 1994 being more profitable than 1993."

GM said yesterday that the net profit from its European operations had declined last year to \$604.7m, from \$1.3hn in 1992. Its results were burdened by oneoff exchange rate losses of about \$450m and by some \$400m in restructuring charges.

The net profit of the core Opel/ Vauxhall car and light commercial vehicle operations fell to about \$600m from \$1.4bn. Opel fell into loss in Germany, but GM made profits at Vauxhall in the UK and in Spain.

In contrast to its fortunes in the US, where it is still a highcost producer, GM's Opel/Vauxhall operations are among the most productive in Europe. It has gained a big advantage over Ford Europe, for example, in the capital efficiency of its new model development programmes, and it was the first carmaker in Europe to discover the profits potential from driving down purchasing costs. The success of its model range

with the steep decline in the overall market and to bring down stock levels. GM's overall European work-

increase market share - to 13 per

cent last year - while avoiding the worst excesses of heavy mar-

keting costs. Its main marque -

Opel in continental Europe and

Vauxhall in the UK (the cars are

technically identical) - is the big-

gest selling single make in the

west European market, and GM

has achieved a more even spread

of market share than any of its

While Fiat and Volkswagen are

still heavily dependent on their home markets, GM has secured a

share of at least 10 per cent in 12

countries in west Europe, and is

among the top three in 12 out of

than Volkswagen and Fiat to

increase the productivity of its European operations - unfortu-

nately the lessons only pene-

trated belatedly into GM's North

American bureaucracy - it was

still forced to cut its European workforce last year, to keep pace

While it moved much earlier

17 national markets.

force declined to 131,000 at the end of 1993 from 141,000 a year earlier, but this includes all GM activities from EDS data processing to Hughes Electronics and vehicle components manufacture. The workforce of the Opel/ Vauxhall operations fell by 8 per cent to 85,000 (including 16,000

salaried employees) at the end of 1993, from 92,000 (including 17,000 salaried employees) a year earlier. It also imposed widespread short-time working at its Euroan assembly plants and was forced to cut a total of 450 shifts. GM car and light commercial vehicle production in Europe including small volume assembly in Hungary and Turkey, fell last

year by 16.9 per cent to 1,435,520. Having started later on painful slimming courses - and with less success in the marketplace to soften the blows - GM's rivals in Europe have been forced to make more swingeing cuts in their workforces, often at the cost of sinking morale. The German auto industry, including components, lost an estimated 70,000 jobs in 1993 following a 60,000 reduction

UK company results will be scrutinised

One of the most telling UK rate-driven. corporate reporting seasons in years is getting under way with the investment and business communities paying even closer attention than usual to the prog-

lyst at Morgan Stanley in Lon-don, said: "Ericsson's growth has to come on the mobile side and omist and strategist at Panmure Gordon, said: "This results sea-son will probably tell us more about the health of companies group will have to do its best to keep sales stable while control-Ericseon's six biggest markets are the US, Italy, Sweden, Ger-many, the UK and China. China is its fastest growing market, although the company has

ress of companies.

Mr Robin Aspinall, chief econ-

Mr Robert Buckland, a market strategist with NatWest Securities said: "It will be more of an earnings-driven market this year than last, which was interest UK results preview: Page 24

Profits are beginning to benefit from recovery in the UK economy but its stock market has set a challenge to companies: rapid earnings growth will be difficult in a low inflation and low growth

Thus, the City of London will pore over chairmen's outlook statements with the arrival of companies' results. Share prices will be marked down sharply on disappointing results or pros-

than any other in a long while." Shares have rarely traded at such high valuations. The price/ earnings ratio of the 855 stocks in the FT-SE-A All-Share index is 25.21, implying high hopes for rapid growth in earnings.

economic environment.

A string of weak results could cause a sharp sell-off, but Mr Aspinall argues that more powerful factors are at work. Money has poured into equities as interest rates have fallen. "What really matters, is whether that cash keeps coming in."

British Telecom up 8.5% on increased call volumes

By Andrew Adonis in London

Steady growth in call volumes enabled British Telecommunications to lift pre-tax profits 8.5 per cent in the three months to December 31, allowing for increased redundancy charges

and other one-off items. At £698m (\$1bn), pre-tax profits were notionally down on the £705m made by the UK telecoms group in the third quarter of last year, but redundancy charges totalled £142m against £17m.

The payroll on December 31 was 164,600, 6,100 down on March. BT projects a reduction of 12,000 for this year and a similar loss next year. It has shed 80,000 Turnover for the quarter was

up 4.5 per cent at £3.43bn, and for against 2.3 per cent for the first the first nine months it was 3.9 per cent ahead at £10.2bn.

Analysts showed some concern at BT estimates that longdistance weekend call volumes had risen by only 20 per cent since rates were slashed by nearly half in early December, implying a significant revenue shortfall.

BT emphasised that the 20 per cent figure was based on only eight weeks' traffic. But analysts saw it as indicating difficulties ahead as BT is pushed into more aggressive price competition with Mercury, and with new entrants such as the cable companies. Benefiting from lower prices

and a reviving economy, inland

s.9 per cent in the third quarter, Lex. Page 16

nine months. Increased volume outweighed the effect of discounts introduced to fend off growing competition. International traffic growth was strong, with call turnover up 8.3 per cent in the first nine months. Earnings per share in the third

quarter were 7.3p, up from 7.2p, but 6.3 per cent ahead allowing for one-off items. BT will soon pay \$3.5bn to close its deal for a 20 per cent stake in MCI, the US long-distance carrier. It stands to gain \$2bn from the sale to AT&T of its stake in McCaw, the US cellular operator. At December 31 BT's gearing stood at 10 per cent on net debt of £1.38bn.

MEPC

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N M Rothschild & Sons Limited

February 1994

Sulzer and JM Voith in paper technology merger

Sulzer, the Swiss engineering group, and J. M. Voith of Germany are to merge their worldwide paper technology operations. The new company will have sales of DM2bn (\$1.18bn) and employ 9,000.

Voith, a family-owned com-pany based in Heldenheim in Baden-Wurttemberg, said yesterday the move was a response to a drustic deterioration in the paper technology industry over recent years.

The two companies came close to reaching a similar agreement in 1991, but the deal was abandoned after disagreements within the Voith family over the nature of the co-operaleave Voith as a majority

shareholder with a 60 per cent

Voith said conditions in the paper technology industry had worsened since the merger was first mooted. This reflected the problems of paper manufacturers as well as increased competition within the sec-

The fusion would create economies of scale in production, distribution and marketing. Voith said, leading to a "substantial strengthening" of their combined activities and a return to profitability.

The companies are making a profit overall, but are losing money in the paper technology area. In the year to September 30 1992, paper technology accounted for around half of Voith's DM2.55bn turnover.

Both sides stressed the agreement affected only the paper technology area - for example, machines for making and finishing paper - and not the groups' other activities, such as equipment for hydro-electric

The merger is in line with steps taken by other machin-ery manufacturing companies Germany. The sector is dominated by family-owned compa-nies, classic "mittelstand" enterprises which have for decades resisted the pressure to consolidate to form bigger

In the face of the worst downturn since the second world war, many companies are being forced to implement

(\$24.1m), up from DM30m in

The company has often been

the comparable period.

Metal group unit allays fears

Buderus, the German building material and heating technology company 80 per cent-owned by the troubled Metallgesellschaft group, said yesterday the near-collapse of the parent company had affected its own activities. Mr Hans-Ulrich Plaul, chief

executive, said yesterday the parent's crisis had not changed how customers and suppliers sought to do business.

Buderus had no "contractual ties" with the parent company. Mr Plaul said, reiterating com-

By Christopher Brown-Humes in Stockholm

Scandinavian Airlines System

intends to cut 2,900 full-time

jobs, one in seven of its work-

force, as part of an intensified

The aim is to slash costs by

The arrline, which has made

a loss in each of the past four

and

cost-cutting drive.

profitability

Metaligesellschaft's problems came to a head.

Buderus, acquired by Metall-gesellschaft as part of its purchase of the non-paper activitics of Feldmühle Nobel in 1991, is commonly regarded as a jewel in Metaligesellschaft's crown, one of the more robust of the group's some 260 subsid-

iaries. In its 1992-93 financial year it made pre-tax profits of DM133m on turnover of DM2.77bn. It announced vesterday profits for the three

group organisation, close

routes and reduce the number

of aircraft types operated. Two models, the Boeing 737 and

Saab 340, will disappear from

SAS said the moves would

assist future expansion plans

SAS is looking to save

SKr2.02bn by the end of 1994

and a further SKr894m in the

first half of next year. This

and allow it to enter alliances

its fleet.

almost SKr3bn (\$374m) by the or co-operation agreements

years, also plans to streamline expands the programme

meet

Buderus' aim was to pay all

shareholders a sound dividend, mentioned as a potential sale candidate for Metaligesellschaft. However, Mr Kajo Neukirchen, chief executive of the metals, mining and industrial group, has explicitly ruled out such a measure.

Another possibility is that Metallgesellschaft will reduce its stake, Mr Plaul, however, said vesterday he was not aware of any such moves.

More details are likely to emerge on February 22 when Mr Neukirchen will outline his strategy for the future of the

savings of up to SKr2.5bn. It

has already sold six Boeing

767s for a SKr800m capital gain

and disposed of a 42 per cent

stake in the Chilean carrier,

president on April 1.

SAS to axe 2,900 jobs in shake-up appeared on Tring albums. K-Tel alleges that 88 of Tring's albums contain one or announced last November when the airline signalled

> Texas last month ordered Mr Carr and two other US defendants to pay K-Tel \$616,300 damages.

"This is an ambitious and the time its solicitors wrote to necessary action programme. K-Tel last year, it did not on which I and my successor, know which specific record-Jan Stenberg, completely ings were the subject of the agree," said Mr Jan Reinas, SAS interim president. Mr allegations, subse tigations showed that the 48 recordings did not depend on Stenberg takes over as SAS the Carr/Shulman agreement.

Tring is sued over

By Michael Skapinker, Leisure

music

copies

Tring International, the UK recording group, is being sued by a US company alleging unauthorised copies of its recordings appear on more than 10 per cent of Tring's aibums

in correspondence last year with the US company, K-Tel International, Tring said it based its rights to the recordings on an agreement in the US between Mr William Carr and Mr Stan Shulman. A Texas court ruled last month, in a case to which Tring was not a party, that the purported Carr/Shulman agreement was

a forgery. Tring said yesterday that the correspondence was written before it had precise details of K-Tel's allegations. Tring faces legal action from

several music groups. includ-ing PolyGram and MCA. It says the legal claims will not have a significant finan-

K-Tel wrote to Tring last year alleging copyright infringement. In September and October Simon Olswang, Tring's solicitors, wrote to Denton Hall, K-Tel's UK lawyers, saying Tring's right to exploit the recordings depended on the validity of the

On October 25, Tring issued a writ in the UK against K-Tel, asking for a declaration that Tring was not infringing its copyright. Last November, K-Tel issued a writ against Tring, alleging 48 of its songs

more of its songs. Tring's catalogue contains 800 albums. The US District Court in

Tring said yesterday that at

Cinderella of steel causes a scene

Klöckner's return to form could be embarrassing, writes Quentin Peel

löckner Stahl, the Cinderella of the German steel industry, is back in the black as a viable, profitable integrated steel plant, thanks to a drastic reduction in its debt burden, and harsh

job cuts. That was the potentially embarrassing message yester-day from Mr Hans Christoph von Rohr, chief executive of Klockner-Werke, the parent company, on the eve of tough neontiations between the Ettropean steel industry and the European commission in Brus-

It is embarrassing to both sides, because they urgently need to agree on further sharp capacity cuts in Kuronean stee production. Closing the Klöckner plant in Bremen appears to many of the rival producers as the ideal solution.

Mr von Rohr, the elegant but ruthless architect of the plant's survival plan, disagrees. Klöckner Stahl in Bremen is making profits right now," he

"If we have overcapacity in Europe, by closing one plant we must improve the average cost situation in the European steel industry. By closing one of the best-performing plants. we won't improve the average at all. We will make it worse. Bremen is in the top group

of European plants, especially

of the German steel plants." This is the argument that Mr von Rohr will put, against strong objections by fellow steel producers such as Mr Brian Moffat, chairman and chief executive of British Steel, at next week's negotiations in Brussels.

The secret of his success, he says, lies in the composition proceedings - the last step before bankruptcy in the German financial process declared by Klöckner-Werke for its steel operations last year. These not only balved the debt burden carried by the steel plants, but quickly rationalised the operations.

"Under the whip of the composition proceedings, we were able to re-engineer that company more profoundly and much more quickly than our competitors," Mr von Rohr

In the first place, the workforce will have been reduced by one third - from 6,000 to 4,000 - by the end of June. Capacity at the plant will be cut by 500,000 tonnes, to 2.7m tonnes, with the closure of one blast furnace. The estimated annual saving on the wage bill is more than DM40m (\$22.7m). Secondly, the company forced Ruhrkohle, Germany's dominant coal and coke pro-

ducer, to sell 30 per cent of its

coke requirements - 300,000

amount as the job cuts.

And the creditors' agreement to write off half the company's

tonnes a year - on the much

cheaper international market,

saving roughly the same

debt, which once stood at DM2.7bn for all its steel operations, will save more than DM70m in a full year. dditional savings have

come from the opening of direct deliveries of iron ore and coke to the Bremen plant, and from the full operation of its modern Bregal zinc galvanising plant.
"Instead of having a loss of more than DM160m, which was

the rate it was running at in the last quarter of our last financial year, we will have a profit of around DM70m," said Mr von Rohr.
"Nobody has realised how

quickly things have changed at Klöckner, or else they have simply tried to suppress the thought. Klöckner Stahl was the Cinderella of the German steel industry. In the meantime, it has become quite an attractive and self-confident dancing partner."

Earlier this month, Klöckner signed the contracts for its rescue plan, as negotiated with the Bremen city state. It leaves Klöckner-Werke with an interest of just 33 per cent, while Hibeg, the Bremen govern-

ment's industrial holding company, has 32 per cent. Stadt werke Bremen, the city power utility, has 13 per cent, the Bremer Vulkan shipyard 13 per cent, and the Hegemann shipyard group 8 per cent.

Negotiations are continuing with Sidmar, the Belgian subsidiary of the Arbed steel group, to take a 25 per cent stake, and so reduce Klockner's own exposure to 25 per "We are in very detailed

talks," Mr von Rohr said.
"There is a very positive drive in the negotiations. We are not at the point yet of being able to say if they will join."

The new partners have injected capital of DM250m, and the question, being investigated by the European Com-mission, is whether that cash involves a subsidy by the Bremen state. Mr von Rohr insists it amounts to a purely commercial decision to invest in a viable operation.

"We feel perfectly relaxed," he said. "The question can be answered with the figures. Bremen is simply doing what a reasonable private investor would do.

"It should be obvious to anybody that a company able to make a profit even in the present disastrous conditions of the steel market is a good invest-

Top Norwegian bank recovers Carr/Shulman agreement.

By Karen Fossil in Oslo

Den norske Bank, Norway's biggest bank, has recorded its first profit since its formation in 1990 from the merger of Den norske Creditbank and Bergen Bank. In a sharp reversal of fortunes, DnB posted a 1993 pre-tax profit of NKr982m (\$129.7m) against a loss of

NKr3.06bn the previous year. The result was helped by a reduction in credit losses, a rise in net interest income, and gains in the securities and bond portfolios. In spite of the marked improvement, DnB A shares closed NKr0.50 lower at NKr21 on the Oslo bourse.

"The results for the year form a sound basis for the share capital increase which is under preparation," said Mr Finn Hvistendahl, group man-DnB said earlier it was plan-

ning for a capital increase of NKrlbn through the issue of new shares. The state also has plans to dispose of some of its shares in the hank to raise another NKrlbn. Norway became DnB's biggest shareholder through cash injections made to prop it up during Norway's biggest banking crisis since the second world war. The bank had suffered succes-

sive years of high losses. Group net interest income shot up by NKr697m to NKr5.37bn as other operating income advanced NKr797m to NKr3.5bn. "Along with a significant reduction in loan los and a downward trend in the

volume of non-performing

loans, it is gratifying that the figures for net interest income and other operating income are strong," Mr Hvistendahl said. However, losses on net loans

and guarantees remained substantially high, though an improvement in the domestic economy helped cut them by NKr1.73bn to NKr3.11bn, helped by The bank said losses on

loans to small- and mediumsized companies were more than halved last year. In the private customer market, they were cut by one-third. However, DnB said losses in

1993 in the corporate division were higher than in the previous year. This was blamed on ased loan-loss provisions in the first half of 1993 on specific commitments.

Sales at Oslo health products group rise 13%

Hafslund Nycomed, the Norwegian group best known for its radiology products, yesterday reported a 13 per cent increase in annual sales and a doubling of the dividend to NKr4.40 a share, writes Karen

Hasslund boosted pre-tax profit last year, to NKr1.57bn (\$207.4m) from NKrl.5bn in 1992, as sales, including royalties, advanced to NKr6.58bn from NKr5.84bn. The improvement came in spite of Eurocurb healthcare costs and price pressures in Nordic markets. Royalties rose to NKr803m from NKr659m. Operating expenses climbed to NKr3.79bn from NKr3.04bn.

February 10, 1994

NEW ISSUE

increased competition.

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LanChile.



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Notice of Early Redemption



National & Provincial Building Society £200,000,000 Floating Rate Notes 1996

NOTICE IS HEREBY CIVEN that at accordance with condition 6(b) of the Terms and Conditions of the Notes, the Society will redeem all outstanding Notes at their principal amount on the next Interest Payment Pare falling on 29th March, 1994, when interest on the Notes will cause to

Rep ignition of principal will be made upon presentation and surrender of the Nores, with all immatured componentiateded, at the offices of any of the

Paying Agents Bankers Trust Company I Appuld Street Lundon EC2A 211E

Swas Blink Corporation 14 Allee Schelter Aeschenvorsadt C11-4002 Basic L-2520 Larrembrung

Second inveres due 29th March, 1994, will be paid in the re-

in or after that date against presentation of Grupon No. 32. Bankers Trust Company, London lleh liebruary, 1994

BT Alpha PLC

to be renained

Bankers Trust International PLC

Pursuant to Bankers Trust International PLC's ("BT(") plan to reorgan its corporate structure under which a wholly-owned subsidiary, named BT Alpha PLC will acquire inbatantially all of BTDs assets and luminess, natice is hereby given to the holders of the Warauts referred to below issued by BTI than in each does not accordance with the conditions of such Warrants, with offeet at close of business on 31 March, 1984, and subject to all appropriate consents and approvals relating to such reorganisation being obtained from regulatory authorities, BTI will resign as Calculation Agent in respect of each such Warrant and, BT Alpha PLC (to be remained

Bankets Teast International P.C.), will be appointed as Calculation Agent in respect of each Warrants 2,000,000 Call Warrants related to the 8 per cent. Treasury Stock due to June 2003, issued on 20 September, 1993 (Common Cude: 4617541) 300,000 Call Warrants and 300,000 Put Warrants related to the FT-SE 100 Index issued on 9 April 1991 (Call Warrants - Euroclear: 415). Cedel: 446241) (Put Warranes - Euroclear: 4155, Cedel: 446283) 250,000 Call Warrants and 100,000 Put Warrants related to the Paris Stock Exchange CAC-40 Index issued on 8 April 1992 (Common Coder 3707016, 3707024) (SICOVAM Reference No. 21491, 21492) 500,000 Call Warrants related to 10.25% Swedish Government Bonds due 5 May 2003, issued on 9 February 1994 (Common Code: +848233)

Pv: Bankers Trust International PLC Appold Street Louden ECZA 2HE l February, 1994

They

What do these companies have in common?

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FT JAPANCLUB ANNUAL ERPORTSERVICE

Christmas sales boost helps Hasbro to 12% rise

By Richard Tornkins in New York

Good sales in the run up to Christmas helped Hasbro, the biggest US toy maker, report a 12 per cent increase in fourthquarter turnover to \$932.2m. But a charge to cover the cost of closing its factory in the Netherlands, announced last month, limited profits growth to 8 per cent.

Net income was \$70.7m compared with \$65.6m last time. while earnings per share were 7 per cent ahead at 78 cents. Hashra said if it had not been for the \$15m charge it took against pre-tax profits for the plant closure, net income would have risen by 22 per

Hashro said some of its biggest domestic successes came from its Kenner division. which handles its Littlest Pet Shop and Jurassic Park lines. Hasbro Toy, after difficulties earlier in the year, saw good sales of Tonka's Talk 'n Play Fire Truck and The Real Power

The Playskool operation was buoyed by successes with Talking Barney and traditional products like Play-Doh and Tinkertoy. The games division saw good sales of new products like Don't Wake Daddy, Ask

Zandar and Jenga, and tradi-tional games like Monopoly, Scrabble and The Game of Life. Internationally, the company saw strong performances from its operations in Canada,

US dollar For the full year, revenues rose by 8 per cent to \$2.7bn, net income rose by 12 per cent to \$200m, and earnings per share rose by 10 per cent to \$2.22.

Mexico. Britain and Germany.

but suffered the currency

Hasbro will join other US toy manufacturers in unveiling its new products for 1994 at the Fair in New York next week.

pleted by the end of May. Both companies are in the forefront of interactive multitoreront or interactive mutu-media. Electronic Arts pub-lishes games for personal com-puters and Nintendo and Sega video game machines. Broder-bund has pioneered the field of "edutainment," games with educational value.

Electronic

Broderbund

Electronic Arts, the leading US

video and computer games

software company, is to

acquire rival Broderbund Soft-

ware, best known for its popu-

The merger will form the world's largest consumer soft-

ware company. Broderbund

will become a subsidiary of

Electronic Arts in a stock swap valued at \$400m. The

merger is expected to be com-

Arts to

acquire

By Louise Kehoe

in San Francisco

lar computer games.

For the past year, Electronic Arts has competed directly with Broderbund with its own educational titles. Analysts said, however, that they do not anticipate that the merger will

raise anti-trust problems.

The merger comes as Microsoft, the leading personal computer software company, is making an aggressive push into the home computer market with plans to launch 150 new products aimed at children and families.

The merger will create "a diversified, interactive consumer-media company,", said Mr Larry Probst, president and chief executive of Electronic Arts. "Broderbund's strengths in the education and personal productivity markets complement Electronic Arts established leadership position in the entertainment software

category."
Electronic Arts earned \$30.9m in 1993 on revenue of \$298m. Broderbund earned

Strong lumber prices and an expect job losses as the result improved market for building of a merger. "There are none anticipated at this time," a materials helped MacMillan Bloedel, the Canadian westspokeswoman said, when coast forest products group, asked if the combination return to profitability last year. would result in a lowered Net earnings were C\$53.2m

Spectrum files against Sculley

Louise Kehoe reports on the computer company's counter action

r John Sculley conspired to drive down the share price of Spectrum Information Technologies in order to mask the impact of his resignation as the company's chairman and chief executive, the company has alleged in a \$300m law suit. Spectrum charges Mr Sculley with breach of contract, breach of fiduciary duty, mismanage ment and theft of trade secrets. The suit was filed late on Wednesday, two days after Mr Sculley abruptly resigned. Mr Sculley, former chairman and chief executive of Apple Computer, surprised the indus-

try last October by joining

Spectrum, a little-known, lossmaking company. On Monday, Mr Sculley resigned and filed suit against Mr Peter Caserta, Spectrum president, charging that he had been duped into joining the company by "fraudulent misrepresentations". Mr Sculley says that Mr Caserta concealed the fact that Spectrum was

John Sculley: resigned

under investigation by the Securities and Exchange Commission and that the company had used "questionable" accounting practices.

Spectrum's counter action refutes these charges. Mr Scul-ley was informed about the SEC investigation during a din-

ner with Mr Caserta and others at a New York restaurant three days before he joined the company, it claims.

Mr Sculley must also have

known about the company's accounting methods, the suit asserts. A press clipping concerning the company's accounting was "uncovered in the state of the content of the the due diligence file that Scul-ley left at Spectrum when he resigned," the company says. Mr Sculley has also expressed outrage at the prof-

its achieved recently by Mr Caserta and two other Spectrum officers when they sold substantial portions of their stock, taking advantage of a rise in the share price when Mr Sculley joined Spectrum. Spectrum, however, says that Mr Sculley signed an agreement acquiescing to the stock sales. Through a spokesman, Mr Sculley called Spectrum's allegations "a work of fiction".

Both sides in this dispute appear to be keenly aware of the potential for damaging

shareholder suits. Spectrum's share price has fallen by more than 50 per cent this week. While Spectrum has accused Mr Sculley of ignoring shareholders' interests, Mr Sculley has accused Mr Caserta and others of insider trading.

lthough Spectrum's A legal action is directed only at Mr Sculley, it identifies KMPG Peat Marwick, the accounting firm and a member of a venture capital company, as alleged co-conspir-ators with Mr Sculley in hatching a "secret exit strategy" that would enable him to minimise embarrassment and potential shareholder claims

upon his resignation. "The references to Peat Marwick are totally outrageous," said the accounting firm, which this week severed its relations with Spectrum. "Peat Marwick acted independently and was in no way involved in Mr Sculley's resignation. These appear to be desperate claims.

MG Corp looks for \$300m credit after debt suspension

By Richard Waters in New York

MG Corp, the US arm of Metaligesellschaft, the troubled German metals and manufacturing group, has suspended debt payments to its banks and raised \$300m in additional credit lines.

The news suggests that MG Corp has come under growing financial pressure in recent weeks, even though Metallgesellschaft reached an agreement with its bankers at the group level last month which saved it from bankruptcy.

MG Corp said it had been

By Virginia Marsh in Bucharest

Kraft Jacobs Suchard, the

Swiss-based foods group which

is part of Philip Morris of the

US, has purchased 82 per cent of Poiana-Produse Zaharoase,

Romania's biggest chocolate

producer, for \$4.4m, the com-

granted a 90-day moratorium on debt payments, intended to give it time to restructure its

In a brief statement, Mr Karl von der Heyden, chief execu-tive, sald: "With this new facility, we are confident that we will have adequate liquidity and that we will reach agreement with the banks during the 90-day period on a long-term debt restructuring." Some \$700m-\$800m, or twothirds of MG Corp's total bank debt, is subject to the restructuring talks. The other third.

the present workforce level at

shares will be offered to

The remaining 18 per cent of

Polana, which operates two

factories in the Transylvanian

town of Brasov, is Suchard's

eighth acquisition in central

1.220 for two years.

the US subsidiary directly, will be converted to equity under the terms of last month's agreement, MG Corp said.

The US company was hit last year by massive losses from its trading in oil derivatives. which were blamed by Metallgesellschaft for the financial troubles of the group as a MG Corp said the new facil-

ity provided by its bankers was not needed to finance additional losses in its oil trading business, but would support its normal business while which was owed to the group's talks were under way with

ond-largest market after

sale to a foreign company by

the State Ownership Fund, the

The deal is only the second

Suchard buys Romanian group some of Pojana's existing 80

brands and initially concentrate on expanding sales in the large domestic market rather than on exports, Mr Huber \$13.6m on sales of \$96m. said. With a population of 23m, Electronic Arts does not Romania is the region's sec-

CBS completes record year with profits of \$326m

By Patrick Harverson

CBS vesterday announced a 39 per cent increase in fourthquarter earnings to \$46.4m as the top-rated US broadcast network completed a recordbreaking financial year on a strong note.

Full-year profits ended at \$326.2m, up from \$81m in 1992 and the best result in the com-pany's history. While the latest three-month earnings failed to

match CBS's accomplishments in the third quarter, when the company earned \$118.3m, profits in that period were boosted by several one off factors. Once again the best perfor-

mance within the group came from the CBS Television Network, which has consistently led the other three networks ABC, NBC and Fox - in recent viewing figures. Mr Laurence Tisch, chairman, said CBS was now close to being the most

MacMillan Bloedel back in black

rose 24 per cent to C\$3.76bp.

The sale of a stake in a UK

corrugated paper business con-

tributed C\$39m to last year's

Fourth-quarter income was

C\$5.1m, or 3 cents a share,

against a C\$16.5m loss, or 17

cents, a year earlier.

watched network in primetime, daytime and late night television, a feat achieved only once before by a US network. Higher ratings usually lead to bigger profits because they allow networks to charge higher rates for television advertisements.

CBS has been particularly

successful in late night programming since September's debut on the network of an 11.30pm weekly talk show.

machine in western North

America. The machine, at Port

Alberni on Vancouver Island

will produce 160,000 tonnes of

other publications requiring

Earnings were also boosted

by the lower Canadian dollar

high-quality colour.

paper a year for magazines and

Gaz de France drops 30% to FFr1bn

By John Ridding in Paris

Gaz de France, the state-owned utility, announced net profits of FFr1.1bn (\$184m) last year, a fall of about 30 per cent compared with the FFr1.59bn reported in 1992.

The results, achieved after a dividend payment of FFr575m to the state, were based on sta-ble sales of FFr49.1bn. Investments increased from FFr4.9bn to FFr6bn, while debt was reduced from FFr16.4bn to FFr13.2bn

Gaz de France said the results reflected its strategy of increasing productivity and expanding its presence in international markets.

Last year, for example, Gaz de France took a stake in Noverco, the principal shareholder of Gaz Metropolitan, which has a substantial presence in Quebec. The French gas company also developed in eastern offices in Kiev and Budapest.

pany announced in Bucharest and eastern Europe and lifts its capital committed to Under the deal, Suchard will the region to \$200m, Mr Berninvest \$17m on top of the purchase price in Poinna over the next five years and maintain | Machlo said yesterday it but the improvement was concepted with the 1992 loss of would invest C\$200m in the tained by lower pulp and concepted with the 1992 loss of would invest C\$200m in the tained by lower pulp and concepted with the 1992 loss of the purchase price in Poinna over the next five years and maintain | Machlo said yesterday it but the improvement was concepted with the 1992 loss of would invest C\$200m in the tained by lower pulp and concepted with the 1992 loss of the purchase price in Poinna over the next five years and maintain set up 15 months ago. | Machlo said yesterday it but the improvement was concepted with the 1992 loss of would invest C\$200m in the tained by lower pulp and concepted with the 1992 loss of the purchase price in Poinna over the next five years and maintain set up 15 months ago.

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Fasment will be made at one of the following offices of Murgan Guaranty Trust Company of New York:

In complement with the terms and condutions of the Deposit Agreement the dividend will be paid by the Deposituse or the afore-mentioned agents, against presentation of the coupon and the appropriate and duly completed certificate of nationality and residence.

of Balti 15-24 per Unit. The record date for this devidend is December 31, 1993. As of February 17, 1984 payment of compon number 7 of the International Depositary Receipts will be made in US dollars at the act rate of USS 641,75 per IDR after deduction of IDF. Thailand withholding 12x and depositary fees of US\$1.78

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Lington, 141 Victoria Embankment

Frankfuer, 46 Manuzer Landstrasse
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Redemption Notice

Nacional Financiera, S.N.C., Trust Division as Trustee of the Nafin Finance Trust Guaranteed Floating Rate Notes Due 1997 CUSIP No. 629718-AA5*

NOTICE IS HEREBY GIVEN, pursuant to the Indenture dated as of December 15, 1992 under which the above described Notes were issued that Nacional Financiera, S.N.C., Trust Division, as Trustee of the Nafin Finance Trust will redeem on March 15, 1994 22 2495657209% of the Outstanding Principal Amount of the Notes, amounting to \$30.740,000.00 on a pro-rate basis in accordance with their respective Outstanding Principal Amounts. The amount of principal to be paid with respect to each \$10,000 principal is \$1,537,00.

On March 15, 1994, there will become due and payable on each Note the above amount, together with interest accrued to March 15, 1994. On and after such date interest will cease to accrue on the Notes (or portion thereof so redeemed). Payment of the redemption amount plus accrued interest on Bearer Notes will be made upon presentation and surrender of the appropriate coupon to one of the Paying Agents listed below:

Cinbank, N.A. 336 The Strand London WC3R 1 HB

Citibank (Luxembourg) S.A. 16 Avenue Marie-Therese Grand Duchy of Luxembourg

CITTBANK, N.A., as Note Trustee

February 11, 1994

* This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither the Issuer nor the Note Trustee shall be responsible for the selection or use of the CUSIP number, nor is any representation made as to its correctness on the Notes or as indicated in this nonce.

NOTICE

As of January 1, 1993, withholding of 31% of gross proceeds of any interest payment made within the United States may be required by the Internal Revenue Code of 1986, as attended by the Energy Policy Act of 1992, tarless the Paying Agent has the correct tayaper identification number (social security or employer identification number) or even process of the Payee. Please furnish a properly completed Form W-9 or eventpoon certificate or the Payee. Please furnish a properly completed Form W-9 or eventpoon certificate or equivalent when presenting your securities.

Zung Fu Finance Limited d in Hong Kong with limited liability)

Redemption of HK\$309,660,000 13% Debentures due 1997 (the "Debentures")

The Board of Directors (the "Directors") of Zung Fu Finance Limited (the "Company") hereby give notice to the holders of the Debentures pursuant to the provisions of Conditions 9(b) and 14 of the terms and conditions of the Debentures (the "Conditions") that the Company will, on 15 March 1994 evertice its right pursuant to Condition 9(b) of the Conditions and redeem all Debentures outstanding at that date at their principal amount, and will also, in accordance with Condition 3 of the Conditions, pay any outstanding interest due and owing on the Debentures at that date.

Payments were an unrug of the bedeemans at the see.

Payments in respect of principal and interest owing will be made on 15 March 1994 against surrender of the Debenture certificates with coupons attached at the principal office of the Fiscal Agent. Banque Interretationals a Luxembourg S. A. Iccated at 2 Boulevard Royale, L-2953, Luxembourg. Payments will be made by Hong Kong dollar cheque or by transfer to a Hong Kong dollar bank. account maintained by the payee.

PRIME EQUITY GROWTH FUND Sicav 2, bonlevard Royal, L-2953 Luxembourg

DIVIDEND ANNOUNCEMENT

PRIME EQUITY GROWTH FUND will pay out a dividend of USD 0.01 per share on February 18, 1994. Shares are traded ex-dividend as from February 11, 1994. The dividend is payable to holders of bearer shares against presentation of coupon no 8 to the following bank:

Banque Internationale à Luxembourg 2. boulevard Royal L-2953 Luxembourg Grand-Duchy of Luxembourg The Board of Directors of PRIME EQUITY GROWTH FUND

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WHY PAY MORE FOR LESS?

NOTICE OF REDEMPTION

MORTGAGE FUNDING CORPORATION NO. 2 PLC

Class B-1 Mortgage Backed Floating Rate Notes Duc August 2023

NOTICE IS HEREBY CIVEN to Bankers Trustee Company Limited (the "Trustee") and to the holders of the Class B-1 Mortgage Backed Floating Rate Notes Due August 2023 (the "Class B-1 Notes") of Mortgage Funding Corporation No. 2 PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st August, 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st August, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class B-1 Notes, Class B-1 Notes in the amount of £1,500,000 will be redeemed on 28th February, 1994 (the "Redemption Date"). The Class B-1 Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS B-1 NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

Bearer Notes 176 285 289 392 566 592 613 733 776 782 804 816 926 1030 1139

The Class B-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows: Morgan Guaranty Trust Company of New York 60 Victoria Embankment

London EC4Y 0JP Union de Banques Suisses (Luxembourg) S.A. 36-38 Crand-rue L-2011

Avenue des Arts 35 B - 1040 Brussels, Belgium Morgan Guaranty Trust Company of New York 55 Exchange Piace, Basement A

New York, New York 10260-0023 In respect of Bearer Class B-1 Notes, the Redemption Price will be paid upon presentation and surrender, on

Morgan Guaranty Trust Company of New York

or after the Redemption Date, of such Notes together with all unmatured coupons and talons appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class B-1 Notes which are the subject of this Nation of Redemption

MORTGAGE FUNDING CORPORATION NO. 2 PLC By: Morgan Guaranty Trust Company as Principal Paying Agent Dated: 11th February, 1994

NOTICE

Withholding of 31% of gross redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and amended by the Energy Policy Act of 1992 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payer. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class B-1 Notes to the paying agency's New York Office.

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THE COLOR OF THE C

Notice to the Warrantholders of FAMILYMART CO., LTD. U.S.\$200,000,000

4 1/2 per cent. Bonds due 1995 with Warrants to subscribe for Shares of Common Stock

Pursuant to Clause 4 (A) and (B) of the Instrument dated 1st March, 1991 (the "Instrument") relating to the above-captioned warrants (the "Warrants"), notice is hereby given as follows:

In accordance with the resolutions of the Board of Directors of FamilyMart Co., Idd. (the "Company") adopted at the meeting held on 3rd February, 1994, the Company y anopted at the meeting near on 3rd February, 1994, the Company will make a free distribution of shares of its common stock (the "Shares") to its shareholders of record as of 28th February, 1994 by way of a stock split in the ratio of 0.1 Share for each Share held.

Consequently, the Subscription Price of the Warrants (as defined in the instrument) will be adjusted pursuant to Clause 3 (i) of the Instrument as set forth below:

1. Subscription Price before adjustment: 2. Subscription Price after adjustment: 3. Effective Date of adjustment:

Yen 6,406.60 lst March, 1994 (Japan time)

Rahobank

FAMILYMART CO., LTD. By: Dal-Icht Kangyo Trust Company of New York Senient Agent

Dated: 13th February, 1994

U.S. \$100,000,000 Floating Rate Notes due 1998 Notice is hereby given that for the Interest Period 10th February 1994. to 10th May, 1994 the Notes will carry a Rate of Interest of 4 0125% per amount. The Interest Amounts parable will be U.S. 599, 20 per U.S. 510,000 Note and U.S. 5991,98 per U.S. 5100,000 Note. The Interest Payment Date will be 10th May, 1994.

St.George

Bankers Trust Company, London

Agent Bank

large, low-cost operator...we

have to get bigger," he says. WMC has already spelt out

its thinking in the nickel and

copper areas. Throughout the

recent plunge in nickel prices,

the company has adhered to a

ing of its Kalgoorlie nickel

smelter took place in Decem-ber, and the division, says Mr

Morgan, has been trading prof-

itably in the current half-year.

On the copper front, the pur-chase of BP's 49 per cent inter-

est in the Olympic Dam proj-

ect, means that this is now

wholly-owned and the first

Australia, there are not many

might have to go elsewhere".

headaches do not loom.

In the meantime, WMC has

be discarded.

Western Mining boss keeps his head

Nikki Tait examines the improving position of a leading Australian mining group

f Hugh Morgan, the controversial boss of Western Mining Corporation, is fazed by calls for his head, his style gives nothing away. How long does he intend to remain as managing director of one of Australia's largest mining groups, he was asked yester-day. "I haven't given it a moment's thought," came the immediate reply. There was just a touch of bravado.

Mr Morgan is batting on an improving wicket. WMC's interim figures showed a 25.1 per cent increase in equity-consolidated profits after tax but before abnormals, thanks to a strong contribution from the 48.25 per cent interest in Alcoa of Australia. By the time the Alcoa contribution turns down in the current calender year, says WMC, higher earnings from its nickel and copper operations should be showing

through.
The WMC share price, meanwhile, has benefited hugely from the improved sentiment towards resource stocks and the booming Australian stock-market. It has rallied from a low of A\$3.83 some 15 months ago, to reach A\$8 this week.

Z de Fran

PS 30" ali

But whether this will disperse the question marks surrounding Mr Morgan's tenure is a moot point. They have persisted for many months now and every time the clouds start to lift, a new storm seems to come along.

To recap, back in the 1980s WMC made a disastrous foray in to the North American mining sector. As part of this strat-egy, it acquired a company called Seabright for around C\$92m (US\$124m). Within weeks, it had described Seabright's main asset, the Beaver Dam deposit, as hopeless,

WMC eventually wrote off its investment and proceeded to sue Seabright directors, who counter-sued WMC. Last year, a Canadian court delivered a judgment which was scathing about WMC's behaviour, and ordered the Australian company to pay damages and costs. WMC proceeded to

The second, and arguably more serious, debacle concerned the rich Ernest Henry copper/gold deposit in Queensland. WMC was forced to relinquish it this year to Savage

Malaysian

By Kleran Cooke in Kuala Lumpur

southern Philippines.

based in Sarawak in east

Malaysia, is one of Malaysia's

fastest expanding conglomer-

ABN AMRO Bank N.V.

CS First Boston

tourist resort

Western Mining Share price and index rebased 220.-Western Mining Olympic Dam Gold Australia WMC Americas OE, Gas Alcoa investment/dividends

Operating profit ahead

Western Mining Corporation, the large minerals and metals group which has faced a series of adverse legal settlements recently, yesterday announced a 25.1 per cent increase in operating profits after tax, on an equity-consolidated basis, to A\$66.3m (US\$47.6m), in the half year to end-December, writes Nikki Tait.

After abnormal items, the figure for the first six months stood at A\$56.3m, up from A\$34.6m in the same period of 1992-1993. Total revenues were 3.3 per cent lower at A\$779.8m.

The large part of the improvement was due to a higher contribution to profits from WMC's 48.25 per cent interest in Alcoa of Australia, which contributed A\$89.6m, compared with The company acknowledged that Alcoa's contribution was likely to fall "significantly" – perhaps halve – in 1994, but said any reduction "should be offset by increased profitability from

nickel and copper" assuming a "reasonable" recovery in prices of these metals in 1994. Although commodity prices were weak in the first half, WMC claimed that it was "in an excellent position to take advantage of the upturn... which seems to be under way". Nickel capacity had been "substantially" increased and unit costs reduced. Unit costs of gold sales should also fall in the second half. The interim dividend, it added, was going up by a

third, to 4 cents a share. Resources from whom it had

charge to cover legal and set-

Finally, in November, there Ord Minnett paid A\$20m to settle a case in which it was

Australian stockbroker - stating that WMC's sale of a 50 per cent interest in the Lady Bountiful gold mine was "fair and

reasonable" - was negligent. The settlement cost was split equally between the broker and WMC. WMC's interim figures carry a A\$10m abnormal

charge as a result. Then, just as this series of adverse settlements came to an end, the Seabright issue resurfaced. WMC's appeal was turned down last month amid more condemnatory comments, and WMC is still deciding whether to take the matter to

the Canadian Supreme Court. The price of these mishaps has been large. In legal and settlement costs alone, the three episodes have produced charges of A\$40m. Ernest Henry has been lost, and hundreds of millions of dollars were spent on the now-aborted North American foray.

But, to date, few heads have rolled. In the wake of the Ernest Henry affair, WMC appointed Mr Ian Burgess, dep-uty chairman of the Australian Mutual Provident Society, to the board, who duly carried out an internal inquiry. As a result, the board decided that WMC's management structure was "satisfactory".

It did, however, recommend a further review of internal corporate procedures, and a reduction in workload for senior executives. Mr Morgan, notoriously outspoken, was required to "minimise his involvement in outside activi-

Uneasy though the current situation is, the extent to which it bears on the company's stock market performance is a matter of debate.

Certain institutions are reportedly shy of the shares while the current regime persists. But at least some analysts think that perspective is being lost.

"Morgan's not favoured by everyone," says one Sydney-based pundit, "and if he was replaced maybe you'd see 10 or 20 cents on the share price, but

least, Mr Morgan is left to spell aiming for size and cost competitiveness. "The concentration has to be on becoming a

Marcelin steps down from chair at SCOA

By Alice Rawsthorn in Paris

Mr Jacques Marcelin yesterday planned overhaul of produc-tion facilities, with a view to substantially increasing capac-ity by 1995. The recommissionresigned as chairman of SCOA, the trading company con-trolled by the Paribas banking group, after a disagreement over strategy.

SCOA, which is in the red with heavy debts, has aban-doned a plan devised by Mr Marcelin to expand its interests in the French supermar-ket sector in order to concenon developing its core trading activities.

"optimisation project" to increase output is also under The change in policy was discussed at a board meeting yesterday. Mr Marcelin pjected to the company's new direction and resigned the chairmanship. He will remain The fate of some of the smaller interests is less clear. Mr Morgan admits a director of the company and that the oil and gas assets are under rolling review, and that some minor properties might has been replaced on a tempo-rary basis by Mr Guy de Narbonne, the present chief execu-

On the gold front, which remains a significant part of the business, he notes that "in SCOA, which is 53 per cent owned by Paribas, has been badly affected by the French sion and the devaluation of CFA franc, the currency used by former French cololarge low-cost opera-tors...which means you nies in central and western Africa. It made a net interim the advantage of a strong balloss of FFr598.7m (\$100.2m) in the first half of 1993 and is believed to have stayed in the

ance sheet, with the debt to equity ratio standing at around 11 per cent at the half-year. red for the full financial year. That will increase, perhaps 20 per cent, by end-June, with Parlbas, which is set to raise its stake to 85 per cent after the annual A\$780m capital the completion of a capital expenditure programme increase, said the new strategy weighted to the second half. would make no difference in the relationship between the But on this score, at least, two companies.

Japanese developer to reduce holding of properties overseas

By Bethan Hutton

Kumagai Gumi, the Japanese contractor and developer, is to sell a large number of its overseas properties and post an extraordinary loss to the par-ent group of Y21bn (\$195m) this financial year.

More than Y10bn of the extraordinary loss is accounted for by the sale of one building. the Thames Exchange in London, which was sold to Scottish Amicable, the insurance and investment group, last December. Losses will also arise from its plans to liquidate some overseas units, and write off

some loans to them, However, Kumagai says the extraordinary loss will not influence profits for this accounting period because of profits generated elsewhere. The company hopes to be able partially to offset the loss with an extraordinary gain of some Y5.8bn, from cost-cutting and the sale of redundant

Kumagai is planning to reduce its holdings of unsold overseas properties from more than Y600bn to about Y540bn by the end of March this year. The unsold properties are concentrated in the UK. Australia and the US.

The group has been trying to reduce its overseas holdings for some time, but the sluggish international property market has made this a slow process. The slightly better state of the UK commercial property market means that Rritish assets have been easier to sell

than those elsewhere. Last May, the debt-laden company reported a drop of almost 40 per cent in pre-tax profits for the year to end March 1993.

There was a further 74.5 per cent drop in interim pre-tax profits last November.

Coca-Cola Amatil advances

Coca-Cola Amatil. Australia-based soft drinks company which is controlled by Coca-Cola of the US but is also listed on the Australian Stock Exchange, yesterday reported a 45 per cent rise in profits after tax but before abnormals, to A\$95.4m (US\$68.5m), writes Nikki Tait. in the previous year, it made A\$65.9m

Revenues were slightly lower, due to disposals, at

A\$1.99bn against A\$2.17bn and operating profits virtually flat, at A\$198.4m. However, the after-tax figure was helped by lower interest charges, and the company also benefited from a A\$234.5m extraordinary surplus following the sale of its snack food operations to United Biscuits.

Bottom-line profits, therefore, stood at A\$329.9m compared with A\$65.9m a year

tlement costs related to the it's not a big issue." So, for the time being at bought options over the area, after it was disclosed that a WMC exploration team treswas Lady Bountiful. WMC and out a strategy which sees WMC passed on the lease area and then failed to advise Savage of its work. WMC also took a A\$20m alleged that a report by an

Pressure on Italian bank ratings

group to develop By John Gapper, Banking Editor

Italian commercial banks are under considerable downward Ekran, a Malaysian timber and pressure because of worries about the quality of bank assets, the US ratings agency construction company, has signed agreements with the Philippines government to develop a US\$100m tourist

resort on Samal island, in the report on Italy's 280 commercial banks, Moody's said that Ekran says it will be building hotels, a golf course, a they were suffering from poor casino and other facilities on asset quality, mediocre control of operating expenses, and Samal. Ekran, controlled by Mr Ting Pek Khiing, a Malaysian pressure on margins between deposit and loan interest Chinese entrepreneur

Moody's said that the median long-term debt rating

The long-term credit ratings of

Moody's Investor Services said yesterday. In a strongly pessimistic

of banks had already fallen

This announcement appears as a matter of record only

Kingdom of Sweden

NLG 500,000,000

5.75% Bonds 1994 due 2004

Rabobank Nederland

lowered ceiling rating for Italy, it might have happened in any

The Moody's report says that difficulties facing Italian banks due to domestic recession and exposure from rapid loan growth in the past few years are an extreme case of those experienced in other deregu-

lated banking markets. The pessimism of Moody's assessment is likely to rein-

force concerns over the effect on continental European banking systems of the prolonged recession. UK banks have already started to recover from similar problems. Moody's said that despite

three notches from the Aal worries over asset quality, level of a year ago. Although the immediate cause was the banking sector was rising and deposit and loan pricing were

coming under pressure.

At the same time, expenses were being poorly-controlled, with the number of bank branches rising from 15,600 in 1989 to 20,800 in 1992 and reductions in staff numbers being largely offset by wages increases for the remaining

Moody's expressed concern about the consistently rapid increase in banks' assets, with an average rise of 15 per cent per year between 1988 and 1992. This asset growth was the main reason that banks managed to increase operating

Notice of Partial Redemption EUROPEAN

COAL AND STEEL COMMUNITY 77% 88/92-86

(Luxembourg) S.A.

SCAPA

GROUP PLC

TAXATION

INFORMATION -

1994 INTERIM

DIVIDEND

UNAUDITED INTERIM REPORT FOR THE HALF YEAR ENDED 31 DECEMBER 1993

INCOME STAT	EMENT	_	
TROOME STAT			
	6 months to 31.12.93	6 months to 31.12.92	12 months to 30.06.93
Sales tonnage (millions)	13,8	13,6	27,1
Export Eskom Inland	5,9 5,3 2,6	5,8 5,1 2,7	11,6 10,5 5.0
"~~~ \	(Rm)	(Flm)	(Am)
Sales revenue Cost of sales	820,5 711,5	826,6 707,6	1 638,7 1 413,7
Operating Income Net financing income/(charg Deduct: Amortisation	109,0 e) (4,2) 36,8	119,0 10,4 35,2	225,0 9,3 66,8
Income before taxation Normal taxation Deferred taxation benefits	68,0 17,9 7,0	94,2 30,8 7,9	167.5 31,5 20,5
Income after tax, before extraordinary items Extraordinary items	43,1	55,5 (21,0)	115,5 (17,0)
Attributable income Dividend to shareholders	43,1 18,3	34,5 18,3	98.5 63,7
Retained income	24,8	16,2	34,8
Shares in issue (millions)	79,7	79,7	79.7
Earnings per share before	54.1	69.7	144.9

Dividends per share (cents)	23,0	23,0	80,0		
BALANCE SHEET					
	31.12.93 Rm	31.12.92 Film	30.06.93 Fim		
Ordinary shares	300,5	300,5	300,5		
Distributable reserve	437,9	394,6	413,3		
	738,4	695.1 273.7	713,8 238.6		
Deferred texation benefits	245,6				
Shareholders' interest Outside shareholders' interest	984,0 8,5	968.8 8,5	952,4 8.5		
	992.5	977.3	960.9		
Group equity Loans	261,8	196,8	268,3		
Long-term	102,4	46,3	102,8		
Short-term RBCT non-interest	6,2	6,7	12,3		
bearing	153,2	143.8	153.2		
Capital employed	1 254,3	1 174,1	1 229,2		
Net mining assets	1 198,6	1 119,6	1 172,8		
Coal and anthractic stocks	61,0 16.0	59.5 15.3	51.3 12.6		
Consumable stores investments and other	1010	13.3	12,0		
assets	44,7	54,1	43,2		
Net monetary assets/ (liabilities)	(66,0)	(74,4)	(50.7)		
Employment of capital	1 254,3	1 174,1	1 229,2		
Debt/equity ratio	0,27	0,20	0,28		
Capital expenditure	64,0	94,9	211.8		
- Wining assets	61,9	87,9	182.7		
- RBCT surcharge	-	_=	13,2		
- Other assets	2,1	7,0	15.9		

The results of the company's joint ventures are accounted fo

	6 months to 31.12.93	6 months to 31.12.92	12 months to 30.06.93
Sales tonnage (millions)	13,8	13,6	27,1
Export	5,9	5,8	11,6
Eskom	5,3	5,1	10,5
Inland	2,6	2,7	5,0
	(Rm)	(Am)	(Am)
Sales revenue	820,5	826,6	1 638,7
Cost of sales	711,5	707.6	1 413,7
Operating Income	109,0	119,0	225,0
Net financing income/(charge		10,4	9,3
Deduct: Amortisation	36,8	35,2	66,8
Income before taxetion	68,0	94,2	167.5
Normal taxation	17,9	30,8	31,5
Deterred taxation benefits	<u>7,0</u>	<u>7,9</u>	20,5
Income after tax.			
before extraordinary items	43,1	55,5 (21,0)	115,5 (17,0)
Extraordinary items			<u> </u>
Attributable Income	43,1	34,5	98.5
Dividend to shareholders	18,3	18,3	63,7
Retained income	24,8	16,2	34,8
Shares in issue (millions)	79,7	79,7	79,7
Earnings per share before			
extraordinary items (cents)	54,1	69,7	144,9
Earnings per share after extraordinary items (cents)	54.1	43.3	123.6
Dividends per share (cents)		23.0	80,0
Contraction per Grand (contact	,		

BALANCE SHEET				
	31.12.93 Rm	31.12.92 Fim	30.06.93 Firs	
Ordinary shares Distributable reserve	300,5 437,9	300,5 394,6	300,5 413,3	
Deferred taxation benefits	738,4 245,6	895.1 273,7	713,8 238,6	
Shareholders' interest Outside shareholders' interest	984,0 8,5	968.8 8,5	952,4 8,5	
Group equity Loans	992,5 261,8	977,3 196,8	960,9 268,3	
Long-term Short-term RBC1 non-interest	102,4 6,2	46,3 6,7	102,8 12,3	
bearing	153,2	143.8	153.2	
Capital employed	1 254,3	1 174,1	1 229,2	
Net mining assets Cost and antinacite stocks Consumable stores Investments and other	1 196,6 61,0 16,0	1 119,6 59.5 15.3	1 172,8 51,3 12,6	
assets/	44,7	54,1	43,2	
(Rabilities)	(86,0)	(74,4)	(50.7)	
Employment of capital	1 254,3	1 174,1	1 229,2	
Debt/equity ratio Capital expenditure	0 <i>,2</i> 7 64,0	0,20 94,9	0,28 211.8	
- Mining assets - RBCT surcharge	61,9	87,9 -	182.7 13,2	
- Other assets	2,1	7,0	15.9	
Cash balance	110,1	74,2	107,4	
The results of the company's joint vertures are accounted for by the				

proportionale consolidation method and the 1992 figures have been restated accordingly.

COMMENTS

1. Despite lower prices in difficult market conditions, the decline in Trans-Natal's operating income was limited to 8,4% thanks to the good performance of all collieries, and to higher levels of

Average productivity improved by 24% to 361 saleable tons/man/month compared to 292 tons a year ago, due mainly to tonsman/mornin compared to 232 tons a year agd, dute mainly to the benefits of the capital expenditure programme of the past few years and the commitment of all employees and their respective unions and associations. In consequence the unit cost of sales was 0.7% lower for the 6 months ended 31 December 1993 than for the same pencel in the previous year, and the mining cost per saleable ton was maintained at the 1992 level.

Export volumes and sales to Eskom showed a sight improvement. Exports increased by 0,1 million tons to 5,9 million tons and sales to Eskom increased by 0.2 million tons to 5,3 million tons. These increases were partially offset by a reduction of 0,1 million tons in sales to the inland market to 2,6 million tons.

3. Sales prices relitected the depressed state of the market. Lower prices were realised in both the export and inland market sectors. The average steamicoal export price declined by 15.2% or \$4.85 per ton, so that despite a 13.9% more taxourable exchange rate, the rand price per ton declined by 3,6%. Inland prices on average declined by 3,3% compared to the same period in 1992.

4. The reduction in sales prices, partially offset by the modest increase in sales volumes, resulted in a reduction in sales revenue of R6.1 million to R820.5 million. Notwithstanding the sound cost performance, operating income declined by 8,4% to R109,0 million.

The increased level of debt, together with lower interest rates on cash deposits, resulted in a net financing charge of R4,2 million, income before tax declined by almost 28% to R68,0 million.

The tax charge for the period amounted to R24,9 million. Income after tax at R43,1 million was 22% less than for the same period last year. Earnings of 54,1 cents per share were 22% less than for the

7. For the 6 months since June 1993, the group maintained its cash level. The debt/equity ratio (including interest-free debt) improved signify from 28% in June 1993 to 27% in December 1993. Capital expenditure was restricted to R64,0 million for essential items required to maintain competitive operations.

8. The international coal market is still influenced by oversupply and low levels of economic activity and this has had a negative effect on contract prices for 1994. However, encouraging signs of a possible economic recovery are emanating from the USA. It is also pleasing to note that spot prices in Europe and the Far East have recently increased from the low levels of six months ago. Improvements in 1995 contract prices are expected to follow.

The Group will be hard pressed to maintain second-hall earnings at the levels registered above. Although the interim dividend has been maintained at 23 cents per share, the final dividend is likely to be adjusted to reflect the drop in earnings forecast for the full formation at an expension.

On 9 February 1994 Mr B.P. Gilbertson relinquished the Chairmanship of Trans-Natai and Mr M.L. Davis was elected a Director and Chairman to succeed Mr Gilbertson who remains on the Board.

On behalf of the Board D.J.K. Murray - Managing Director C.L. Smt - Financial Director

11 February 1994 NOTICE OF DIVIDEND DECLARATION

Interim dividend No. 60 of 23 cents per share in respect of the half year ended 31 December 1993 has been declared payable on 18 March 1994 to ordinary shareholders who are registered in the books of the company at the close of business on 25 February 1994.

The register of members will be closed from 26 February to 13 March 1994 both days inclusive.

Dividend cheques will be posted by the transfer secretanes on or about 17 March 1994. Payments from the United Kingdom office will be made in United Kingdom Curroticy at the rate of exchange ruling on 8 March 1994 or the first day thereafter on which a rate of exchange is obtainable. Non-resident shareholders' tax of 15 per cont will be deducted from dividends payable to shareholders whose registered addresses are outside the Republic of South Africa.

B.P Saundors - Group Secretary 11 February 1994

Directors: M.L. Davis (Chamman), D.J.K. Murray (Managing Director), S.J.P. du Plessis, S.P. Elis, B.P. Cilbenson, P.G. Henderson, M. Jalinek (Swess), G.P. Osterich, P. de V. Raderneyer, M. Salamon, Y. Scurr (British), C.L. Smit. Alternate director: N.T. Halorean.

newstered office. 80 Marshall Street

London office: Gencor (U.K.) Lumiled 30 Ely Place LONDON EC:N 6UA

(United Kingdom)

Transfer Socretanes:
m) (South Africa)
trans Central Registrars Limited
5th Floor, 154 Market Street 34 Beckenham Road Johannssburg 2001 Beckenham, KENT BR3 4TU (P.O. Box 4844, Johannesburg 2000)



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Banca del Gottardo

KBW Effectenbank N.V.

F. van Lanschot Bankiers N.V.

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Notice is hereby grean that pursuant to paragraph "Redemption" of the Terms and Conditions of the Bonds the jobsoning Bonds in the principal amount of ECU 6,000,000 have been drawn by lot end are due for redemption at 100% plus accrued interests on 10th April, 1994:

No 19979 to No 25978 included interest will case on the Bonds called con Uses. Payment will be made upon presentation and surrender of the Bonds, togethe with all appurtenant coupons maturing subsequent to the Redemption Date, at subsequent to the Hedempron Date, the office of the principal paying agent:
Banque Nationale de Paris
(Lucembourg) S.A.
24 Boulevard Royal
L-2952 LUXEMBOURG The principal amount of the Bonds remaining outstanding after 10th April, 1994 will be ECU 12,000,000. The Fiscal Agent Banque Nationale de Paris The market value of Scapa ordinary shares issued in respect of the enhanced scrip dividend on 9 February 1994 was 270p per

share. NJK PINANCIAL (BERMODA) LTD US\$100,000,000 GUARANTEED PLOATING RATE NOTES DUE 1809 tien is hereby given that for the intere-ted from 10 February 1864 to 10 Augus 11 the poles will comy an interest rate o

As Agent Bank

By Karen Fossii

Elkem, the Norwegian light metals producer, yesterday announced that it had bounced back to a pre-tax profit of NKr166m (\$21.9m) in 1993 from a loss of NKr673m in the previ-ous year. Results were helped by improved prices and volumes for the group's ferro-al-loys' products, a cut in domestic energy taxes and a higher dollar/krone exchange rate, Nevertheless, Elkem plans to

omit its dividend payment for the fourth year running.
Group net sales were lifted to NKr7.83bn last year from NKr7.3bn in the previous year as operating costs increased to NKr7.13bn from NKr7bn. Elkem's operations swung to a profit of NKr397m from a loss of NKr86m, allowing the group to post a net profit of NKr133m in 1993 against a net loss of NKr610m in 1992.

Price developments in the second half were positive for ferrosilicon and ferromanganese and unchanged for silicon metal, but were weaker for ferrochrome and aluminium, the company said.

Elkem explained that while its cost-savings programme made a significant contribution to last year's advance, extensive operational interruptions at some plants had prevented cost targets from being met.

Net financial expenses in 1993 were NKr324m, against NKr511m, which included net interest expenses of NKr301m, against NKr431m.

As part of the continuous round-the-year

bidding scheme for exploration acreages.

the Government of India announces the

Seventh Round of Bidding for exploration

in India. Companies are invited to bid for

the exploration blocks on offer. Over 40

onshore. Companies may bid for one or

more blocks, singly or in association with

CONTRACT FEATURES

Production sharing contracts would be

entered into by the Government of India

and Oil and Natural Gas Commission or

companies, with a number of attractive

features, the more prominent of which

The possibility of a seismic option in

commitment during the exploration

Progressive fiscal regime with sharing

of profit oil profit gas being tied to the

post tax profitability of the venture for

No ring fencing of blocks for corporate

Provisions for encouraging the

international market price.

Profit oil and profit gas shares

Provision for assignment.

production and marketing of gas.

Purchase of company's share of oil at

Provision for international arbitration.

Companies would be required to bid for:

expected by the contractor at various

No signature or production bonus.

the first phase of the exploration

No minimum expenditure

No royalty payment.

the companies.

tax purposes.

BID ITEMS

Oil India Limited with successful

blocks are on offer, both offshore and

other companies.

are as follows:

Cost-cutting brings 21% pre-tax gain for Statoil

By Karen Fossli in Osio

Statoil, the Norwegian state oil company, yesterday reported a 21 per cent advance in 1993 pretax profits to NKr12bn (\$1.58bn) from NKr9.9bn the previous year, boosted by a reduction in operating costs, improved financial results and a good performance by the securities portfolio. However, the group said it would cut its dividend payment to the state to NKr1.08bn from NKr1.25bn.

Group operating revenue rose by NKr6.5hn to NKr81.1hn as operating profit dipped to NKr12.24hn from NKr12.6hn. "The Statoil group achieved a good result in 1993," said Mr Harald Norvik, chief executive. Production from the fields we

operate was good. Efforts to improve recovery from these fields is yielding positive

results. Measures by all our business areas to cut costs have also contributed to the

good result." Mr Norvik warned, however, that market developments indicated low prices and narrow margins in 1994. "As a result, improvement programmes will continue with undiminished vigour to secure the group's competitiveness and long-term profitability," he pledged

Operating costs in 1993 were NKr68.63bn, against against NKr61.95bn, but the group expanded operations last year when a new gas field came on stream, a new pipeline became operational and when several oil fields in which Statoil has substantial shareholdings started producing.

Net financial charges were reduced by NKr2bn to NKr700m, reflecting reduced currency losses on long-term debt and securities gains. Net interest expenses were cut by NKr300m in 1993 while cur-rency losses on long-term debt to NKr1.7bn from NKr2.3bn.

Gains on securities and bonds in 1993 reached NKr500m, against a loss of NKr580m in the previous year. Statoil noted that Brent blend reference crude achieved an average price per barrel of \$17 last year, down from \$19.30 a year earlier. However, in domestic currency terms the price per barrel of crude was NKr1 higher at NKr121.

Daily crude oil production slipped to 414,000 barrels a day from 418,000 due to reduced output from the prolific Statfjord field. Group investments rose to NKr13.4bn in 1993 from

Sharp advance at Bergesen

By Karen Fossli

Bergesen, Norway's biggest shipowner and one of the world's largest tanker operators, yesterday reported a sharp improvement in 1993 pre-tax profits to NKr132m (\$17.4m) from NKr20m a year earlier, helped by gains on securities and disposals. But the group warned of another weak year for shipping operations in 1994. Operating revenue rose by NKr285m to NKr2.93bn while operating profit advanced by only NKr67m to NKr270m,

reflecting a weak spot market

for tankers and LPG (liquefied petroleum gas) vessels.

An unchanged dividend of NKrl a share is proposed. Bergesen charged 1993 accounts with NKr200m in net financial items, up from NKr184m in 1992, after unrealised currency losses of NKr221m. But it booked realised gains on securities of NKr94m, against NKr8m, and said unrealised gains on the group's share portfolio had increased to NKr1.43bn from NKr225m. Bergesen also booked real-

GOVERNMENT OF INDIA

SEVENTH ROUND OF BIDDING

Invitation to Bid for

Exploration for

Oil & Natural Gas

sels. The tanker division cut 1993 operating losses to NKr121m from NKr218m and said that overall, the value of its fleet in dollar terms was little changed from 1992 but that a stronger dollar had led to a 10 per cent increase in the krone value of its vessels. Vessel operations last year

disposal of two dry cargo ves-

were satisfactory but the group forecast another weak year in 1994. It added that it saw a weaker year in 1994 for LPG vessels operating in the spot ised gains of NKr61m on the dry cargo vessels.

PosGold's **Boddington** deal goes to court

By Nikki Tait in Sydney

The US\$116m deal for Reynolds Metals of the US to sell its 40 per cent stake in the western Australian Boddington gold mine to Poseidon Gold (PosGold) is to be chal-lenged in the courts by Newcrest Mining, another Bodd-

ington shareholder. News of the challenge came as PosGold, part of Mr Robert de Crespigny's Normandy Poseidon group, announced that it had placed 23.5m new shares at A\$3.40. The placement, mainly with existing institutional shareholders, raised A\$80m (US\$57.5m).

The placement is designed to help PosGold - which is already in the throes of a hostile takeover bid for Aztec Mining - to fund the Bodding-ton purchase for US\$116m plus delivery of 30,000 ounces of gold over seven years.

Yesterday, however, New-crest, which has a 20 per cent interest in the Boddington mine, said the joint venture agreement was governed by various conditions, including certain pre-emption rights for existing partners if a stake was divested. Reynolds, it said, had begun

court action to determine the applicability of the joint venture agreement to the proposed PosGold sale. Newcrest said it had joined the action "with a view to determining the status of Reynolds' obligations through the courts in

levels of rate of return or multiples of

expected to be allocated towards cost

Percentage of annual production

Total length of exploration period.

period and minimum work

INFORMATION

AVAILABILITY

number of phases in exploration

commitment in each of the phases.

A brochure giving details of the blocks

offered, their geographical location on a

map of India and the contract terms will

be made available free of cost to

To enable companies to assess the

offer, information dockets and data

available, containing information on

regional and local geology and the current status of exploratory activities in the blocks in each basin. The data

geological prospects of the blocks on

packages are available on sale. Separate information dockets on each basin are

packages contain seismic sections, gravity

logs and structure contour maps etc. and

Companies interested in inspection and

purchase of information dockets and data

packages and in obtaining further details

and magnetic anomaly maps, wireline

have been prepared for most of the

regarding the offer may contact:

Oil & Natural Gas Commission

Upper Ground Floor, GAIL Building

Mr. R.N. Desai

Head, EXCOM Group

16 Bhikaji Cama Place

Facsimile: 3316413

New Delhi 110066, INDIA

Telephone: 602703, 602351

Telex: 031-65184, 031-66262

investment recovered.

recovery.

companies.

Suharto family a driving force at Lamborghini

By Kieren Cooke in Kuala Lumpur

Lamborghini, once the pride of Italy's sports car manufacturers, is taking the fast lane to the East.

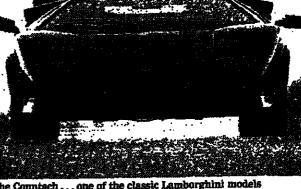
A consortium of businessmen from Malaysia and Indonesia are putting the finishing touches to a deal believed to be worth in the region of US\$40m giving them full control of the Lamborghini marque.
Hit by the recession and a

fall off in orders in the luxury sports car market, Lamborghini has been struggling for several years to keep production

Since the late 1980s Lamborghini has been controlled by Chrysler of the US.

Lamborghini's new owners have an interesting pedigree. Mr Hutomo Mandala Putra, the youngest son of Indonesia's President Suharto, has a 50 per cent stake in Megatech, a Bermuda registered company which is taking control of Lamborghini.

The remaining shareholders in the enterprise are Mycom, a listed Malaysian gaming and property company, Koperasi Polis DiRaja, the Malaysian police investment fund, and Mr



The Countach . . . one of the classic Lamborghini models

Setiawan Djody, an Indonesian entrepreneur who controls the country's Setdeo group of com-

Exactly what the consortium intends to do with Lamborgh-ini is not clear. Mycom says it likely that the engine technology of Lamborghini will be used to develop commercial vehicles in Indonesia.

However, industry analysts say Mycom is more interested forming a business alliance with the younger Suharto, a person of considerable influence in the world of Indonesian

The Suharto children are a considerable force in the fast expanding vehicle market in Indonesia.

A company controlled by a daughter of President Suharto recently entered into an agreement with Malaysian interests to import the Malaysian made Proton car into Indonesia. Another son of the Indone-

sian president controls one of the country's biggest vehicle

MRCB in M\$1.6bn contract

By Kieran Cooke in Kuala Lumpur and Michael Smith in London

Malaysian Resources Corp (MRCB), a Malaysian conglomerate involved mainly in the property, media and power sectors, has won a M\$1.6bn (US\$579.7m) contract to install power transmission lines for Tenaga Nasional, the country's partially privatised electricity

National Grid, of the UK, is a leading contender to take a 20 per cent stake in a new company formed to undertake the work on the transmission

MRCB and Permodalan Nasional, the Malaysian state investment corporation, will each take a 40 per cent share in the new venture.

MRCB has risen to prominence over the last 18 months and is seen as a company closely allied to Mr Anwar Ibrahim, Malaysia's deputy prime minister and finance minister. Early last year, MRCB took control of the New Straits Times group, Malaysia's biggest publishing com-pany, and TV3, the country's only independent TV station.

Last year a unit of MRCB was also awarded the licence to build a 1,300MW power plant in the north of peninsular Malaysia. The plant forms part of of its power generating facili-

. - :

National Grid said vesterday it could not comment on the Malaysian transmission project but it recently said it was prepared to invest up to £350m (US\$511m) on overseas ventures. The Pacific rim offered considerable investment opportunities for the company, it

The company has carried out consultancy work on the Malaysian transmission network. The transmission system in England and Wales, where it operates, has long been in place and National Grid, owned by the 12 regional elec-Malaysia's programme of pri-vatising a substantial portion profit centres elsewhere. tricity companies, needs to find

First-half reverse at Trans-Natal

in Johannesburg

Trans-Natal. South Africa's biggest coal exporter, suffered a 28 per cent slide in pre-tax profit to R88m (\$19.8m) in the half-year to end-December from R94.2m a year earlier. Continued productivity gains at the Gencor-owned company's collieries were outwelghed by lower export and inland

the interim dividend was held at 23 cents, the final payout was likely to be reduced. This was because earnings would fall by the year-end after the 10 per cent cut in 1994 export contract prices the group had so far negotiated with its custom-

Overall sales tonnage rose to 13.8m tonnes from 13.6m tonnes but revenue fell to R820.5m from R826.6m. Mr Murray said a near 1 per costs was "a rare achievement," cushioning the fall in operating income to R109m from R119m. A reduced tax liability left after-tax income only 22 per cent down at R43.1m

compared with R55.5m Distributable profit improved to R43.1m from R34.5m, flattered by the R22m provision made in 1992 in writing off some coal-mining assets.

Earnings rose to 54.1 cents from 43.3 cents per share.

Mr David Murray, managing

| Name | Poss manage price Shawn 18.073 26.76 26.76 26.76 26.76 26.76 26.76 26.76 26.76 26.77

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Financial information

Preliminary results 1993

> : 95.3-NOK billion Total assets Operating profit after losses : 1.562 NOK million

> Capital base : 67.6 NOK billion **BIS** ration :12.7%

> > Sentrum, N-0107 OSLO

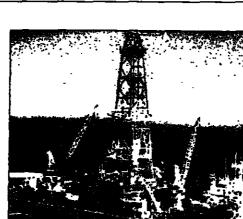
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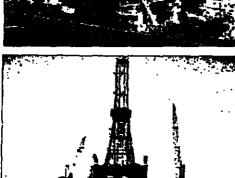
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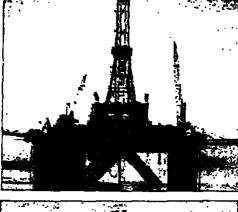
Core capital

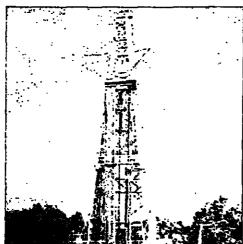
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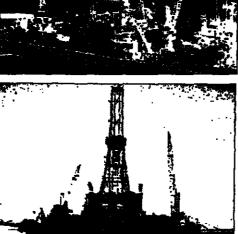


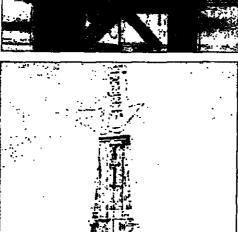


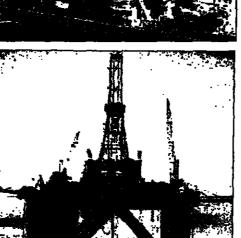


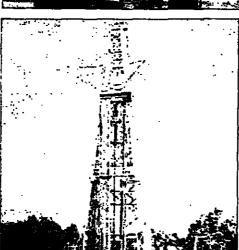
Bids should be submitted in sealed envelopes superscribed "Confidential" "Seventh Round of Bids (1994)" not later than 1500 hours Indian Standard Time on 30th June 1994 to: Director General of Hydrocarbons, Ministry of Petroleum & Natural Gas

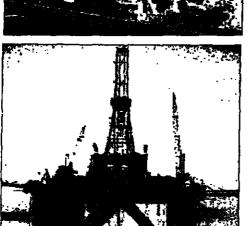
2nd Floor, Shastri Bhavan, Dr. Rajendra Prasad Marg, New Delhi 110 001, INDIA.

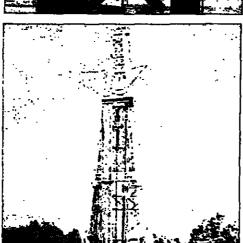












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Gilts hit by jitters as traders await auction announcement

By Antonia Sharpe in London and Frank McGurty in New York

UK government bonds and futures traded nervously yesterday as traders took bets on whether the Bank of England would announce a February gilts auction today. The March long gilt future rose as high as 116% before dropping back to close at 115%, down 🔒 on the

Some dealers believed that the market's weakness since the base rate cut earlier this week would discourage the Bank from issuing more paper, especially since it had almost completed its funding programme for the current future traded between a high

But others decided that the

Bank would announce an auc- 99.12, down 0.08 on the day. tion of short-dated gilts today in order to make inroads into next year's funding programme and to be seen to be consistent with its auctions.

GOVERNMENT BONDS

They expected the Bank to re-open the benchmark 6 per cent gilts due 1999 by about £2.5bm. The closing yield on these gilts was 6 per cent.

■ German government bunds and futures ended little changed after a volatile day's trading. The March bund

continued to dwell on the timing of an interest rate cut by the Bundesbank.

burg said that an interest rate cut could come as early as next week now that the D-Mark was firmer and there had been some pay settlements with the Metall engineering

union. However, Mr Neil Williams at Daiwa Europe said he did not expect the Bundesbank to move on interest rates until the end of March and that the market would remain under a cloud until then.

■ Italian government bonds of 99.36 and a low of started to suffer a little after appointment that the Eank of 98.84 before ending at their recent strong perfor- France left its intervention

mance. But traders put the rate unchanged at 6.20 per cent Analysts said the market weakness down to a temporary at yesterday's securities repurcorrection.

The March future ended at 118.09 down 0.41 point on the Mr Kit Juckes at S.G. War- day and in the middle of the day's trading range of 117.88 to

118.65. Meanwhile, Banca Commerciale Italiana said in a report that it expected the Italian treasury to issue a net L127,700bn f paper this year which should contribute to containing the budget deficit at L150,800bn, slightly below 1993's L153,000bn but still above government targets of L144,200bn.

■ French government bonds came off the day's highs in dis-

chase tender. The March notional future ended up 0.22 point at 128.98, off the day's best level of 129.16.

■ Japanese government bond futures closed slightly easier in light trading as dealers squared their positions ahead of today's public holiday.

The March futures contract ended at 114.53 in Tokyo, up from a previous day's close of 114.66, and traded around 114.50 in London.

Mr James Greener, analyst at Toyo Trust International, noted that JGBs rose on the week for the first time in a month and broke above an important chart resistance

He added that the ministry of finance's funding plan for the next year was well received by the market and appeared to calmed some fears of rampant over-supply.

■ US Treasury bond prices drifted lower vesterday morning ahead of an afternoon auction of new 30-year bonds and tomorrow's data on producer prices and retail sales.

By midday, the benchmark 30-year government bond was % lower at 9711, with the yield rising to 6.411 per cent. On the short end, the two-year note was down i at 99%, to yield 6.411 per cent.

Early activity was listless as traders prepared for the Trea-sury's sale of \$11bn in long bonds, the final leg of its \$40bn

NEW INTERNATIONAL BOND ISSUES

quarterly refunding programme.

Demand for the new 30-year issue, the first in six months. was expected to be strong, in part because the first two stages of the debt operation posed no problems for the mar-

Early in the session, prices dipped on news of a weekly decline of 47,000 in claims for unemployment benefit, but the response was muted. Attention was instead focused on tomorrow's figures on producer prices and retail sales in Janu-

Analysts said the market had already priced in a bad PPI reading, but was counting on a soft reading on consumer purchases in view of last month's earthquake and cold weather.

India Fund aims to raise up to \$400m

By Sara Webb

The India Fund, newly-launched closed-end fund, hopes to raise up to \$400m from international investors looking for exposure

to the Indian stock market. The liberalisation and deregulation of the Indian economy during the past couple of years – and the prospect of strong economic growth - has sparked considerable interest in Indian equities from international and emerging market investors.

The India Fund, which has a New York Stock Exchange list-ing, will concentrate on investing mainly in medium-sized

"We think the medium-sized companies are better able to adjust to the reform process, and also they are much cheaper," said Mr Jeff Chowdhry, fund manager at Barclays de Zoete Wedd Investment Management which is acting as investment adviser

to the fund.

Mr Chowdhry said the sectors which are likely to be of particular interest are those related to infrastructure projects (such as the telecommunications and power sectors). as well as tourism-related stocks, for example companies in the hotel business.

The fund hopes to raise up to \$400m through the sale of 2.666m shares priced at \$15 per share, according to the prospectus. It is aiming for long-term capital growth.

Advantage Advisers, a subsidiary of Oppenheimer & Co, will act as investment manager to the fund, while Infrastructure Leasing & Financial Services Ltd, an Indian company, will act as country adviser to the fund.

Marathon bond takes the spotlight

By Conner Middelmann

The Eurobond sector came back to life yesterday, absorbing some 20 new issues denominated mainly in US dollars

The highlight of the day, however, was the widely expec-ted Greek drachma bond, dubbed Marathon bond by the lead managers, for the European Investment Bank.

The Driobn of 17% per cent five-year bonds - the first drachma-denominated foreign bonds - met overwhelming retail demand and closed at 104.5 bid, well above their par issue price. The lead manager reported strong demand from European retail investors and offshore US investment funds. "In this low-yield environment, if someone offers you a 17% per cent coupon, you take the money and run - hence the name," quipped a London syndicate official. The issue was lead managed by Midland

In the Eurosterling sector, the financing subsidiaries of two leading German banks took advantage of a swap win-dow in the five-year sector.

Dresdner Finance issued £200m of 6 per cent bonds due December 1999, with a matu-rity slightly exceeding that of the 6 per cent gilt due August 1999 over which they were priced at 20 basis points above.
According to one of the lead

managers, the Issue got a strong initial response, espe-INTERNATIONAL

BONDS

cially from continental European investors seeking exposure to sterling after its recent slide. But placement slowed as the gilt market grew choppy and Commerzbank launched a rival five-year issue, the official said. BZW and UBS arranged the Dresdner deal.

Commerzbank Overseas

yield 27 basis points over the 6 per cent gilt due August 1999. After the issues were freed to

trade, the yield spread on the Dresdner deal widened to around 24 basis points on the bid price and to about 32 basis points on the Commerzbank issue. But according to one of the lead managers, "this type of deal can take weeks to place, and we'll probably start seeing the spreads tighten in over

Welsh Water Utilities Finance got a more positive response for its two sterling deals, £100m of 7% per cent partly-paid 20-year bonds priced at 77 basis points over gilts and £100m of 7% per cent 10-year bonds yielding 48 basis points over gilts at the re-offer According to an official at

lead manager Baring Brothers, the deal saw strong investor demand, especially from UK

via Natwest Capital Markets company issue in two years and Commerzbank, priced to and coming after a wave or and coming after a wave of mainly financial issues this utility issue was very well

received," he said. Other dealers reported solid demand for the paper, citing the borrower's rarity value and the deal's fair pricing.

In the dollar sector, Swiss Bank Corporation lead-managed three deals totalling \$1.1bn. General Electric Capi tal Corporation issued \$400m of 5½ per cent five-year bonds and \$400m of 5 per cent three-year bonds via SBC and Toyota Motor Credit Corporation issued \$300m of three-year notes, paying a coupon of 5 per cent. While the GECC five-year bond was said to have met fair demand, the two three-year deals were dogged by the recent glut of supply in that maturity, traders said. The yield spread over US Treasuries on all three issues widened slightly after they were

freed to trade, traders said. CCF and J.P. Morgan. Priced at 62 basis points over the 5% This is the first core water large French electronics com-

7.15 7.16 7.74 --8.06 --7.73 8.59 3.84 8.10 8.39 7.27 8.74 11.40 9.28 8.09 7.74 8.75 3.57

Amount m.	Coupon %	Price	Maturity	Fees %	Spreed 5p	Book runner
						Swiss Bank Corp.
						Swiss Bank Corp.
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					•	Yamaichi Inti.(Europe)
					•	Goldman Sachs Intl.
					•	Peregrine Capital
					-	Chemical Investment Bank
100	<u> </u>	99.30	Feb.1999	0.20	-	Merrill Lynch Intl.
2bn	(ci)	100,125	Feb.2004	0.10	-	Trinkaus & Burkhardt
190	0.876	100.00	Mar. 1998	2.65	-	Nomura Bank (Deutsch.)
•						
100	7.625	23.905R	Mar.2014	0.6258	±77 5R%_136	Rarino Renthers
			Mar. 2004			
(D 150	6.25	99.64R	Dec. 1999	0,275R		NatWest Capital Markets
						
1,5bn	6.375	98.96R	Mar.2004	0.426R	+62 (5%%-04)	CCF/ JP Morgan France
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100	6.00	100.80	Mar. 1998	1.75	-	Barclays de Zoete Wedd
						-
	400 400 300 200 200 100 100 100 2bn 190 100 200 0 150	m. % 400 5.50 400 5.00 300 5.00 200 (c) 100 (3%-4) 100 (d) 100 (f) 190 0.876 100 7.625 100 7.125 200 6.00 0 150 8.26 1.5bn 6.375	m. % 400 5.50 99.895R 400 5.00 100.19R 300 5.00 100.19R 200 1.125 100.09 100 (c) 100.00R 100 (3%-4) 100.00R 100 (d) 89.81R 100 (f) 89.30 2bn (g) 100.125 190 0.876 100.00 100 7.625 23.905R 100 7.125 99.513R 200 6.00 98.81R 1.5bn 6.375 88.96R 200 (k) 100.00R	m. % 400 5.50 99.895R Mar.1999 400 5.00 100.198 Mar.1997 300 5.00 100.198 Mar.1997 200 1.125 100.00 Feb.1998 100 (c) 100.00R Feb.1998 100 (d) 100.00R Feb.1998 100 (d) 99.81R Mar.1997 2bn (g) 100.00 Feb.2004 190 0.875 100.00 Mar.1999 2bn (g) 100.125 Feb.2004 190 0.875 100.00 Mar.1999 100 7.625 23.905R Mar.2014 100 7.625 23.905R Mar.2014 100 7.125 99.513R Mar.2014 100 7.125 99.513R Mar.2014 100 7.125 99.84R Dec.1999 1.5bn 6.375 88.96R Mar.2004	m. % 400 5.50 99.895R Mar.1999 0.25R 400 5.00 100.18R Mar.1997 0.1875R 300 5.00 100.10R Mar.1997 0.1875R 200 1.125 100.00 Feb.1998 0.25 100 (c) 100.00R Feb.1998 0.107 100 (3%-4) 100.00 Feb.1998 0.25 100 (d) 99.918 Mar.1999 0.22R 2bn (d) 100.125 Feb.2004 0.10 190 0.876 100.00 Mar.1999 0.22R 100 7.625 23.905R Mar.2014 0.625R 100 7.625 23.905R Mar.2014 0.625R 100 7.125 99.513R Mar.2014 0.375R 100 7.625 29.94R Dec.1999 0.275R 1.5bn 6.375 88.96R Mar.2004 0.426R 200 (k) 100.00R Mar.2004 0.50R	m. % % bp 400 5.50 99.895R Mar.1999 0.25R +13 (5%-99) 400 5.00 100.18R Mar.1997 0.1875R +9 (4%%-97) 300 5.00 100.10R Mar.1997 0.1875R +2 (4%%-97) 200 1.125 100.00 Feb.1998 0.10R 100 (3%-4) 100.00 Feb.1998 0.25R 100 (4) 99.91R Mar.1999 0.22R - 100 (5) 99.91R Mar.1999 0.22R - 100 (6) 99.91R Mar.1999 0.22R - 100 (7.625 23.905R Mar.2014 0.625R +77 (8%-13) 100 7.625 23.905R Mar.2014 0.625R +77 (8%-98) 1.5bn 6.375 98.96R Mar.2004 0.45R +82 (5%%-04) 200 (8) 100.00R Mar.2004 0.45R +82 (5%%-04)

Libor +4%%. dj 3-mith Libor +0.4%. ej issue issunched 25/1/94 increased to \$250m. fj 6-mith Libor +0.15%. gj 6-mith Libor fist. hj Fixing: 16/2/94. fj Parthy peld issue: 75% due on 25/12/94. fj Short 1st coupon. kj 6-mith BA's -0.3%; min 6%, mex 9%. mj Fixing: approx 17/2/94. Conversion choices available. Conditional call and put options.											
pany, issued FFr1.5bn of 10-	good demand from French and	be planning a £100m convert-									
year 6% per cent bonds via	other continental European	ible bond issue in the next two									
CCF and J.P. Morgan. Priced	investors, a lead manager said.	weeks, with CS First Boston or									
at 62 basis points over the 5%	Lonrho, the international	Nomura tipped as possible lead									
per cent OAT, the paper found	conglomerate, is rumoured to	managers.									

Bank Athe Industrial								of 6% per aber 1999	account "This		first core	water			Brandt electron	
WORLD	BON	D PRI	CES													
BENCHM	ARK	GOVE	RAW	ENT BO	NDS	-			italy							
		Coupon	Red Date	Price	Day's change	Yield	Week	Month ago	III NOTION		AN GOVT. E		P) FUTUR	55		
Australia	_	9.500	08/04	120.8500	+0.300	6.29	6.21	8.34		Open	Sett price	Change	High	Low	Est. vol	Open
Belglum		7.250	04/04	104.7000	-0.020	6.60	6.54	6.59	Mar	118.61	117.81	-0.68	118.63	117,62	71741	8276
Canada *		7.500	12/09	108.7000	+0.600	6.56	6.45	6.43	Jun	118.81	118.08	-0.68	118.81	118.21	793	753
Denmark		7.000	12/04	106.3000	-0.170	6.18	6.12	5.93 4.94								
France (OAT OAT	8.000 5.600	05/98 04/04	109.8400 97.1500	-0.160 +0.160	5.39 5.88	5.10 5.83	5.86	- Francisco	00WT B	OND (BTP) i	0 m 1060		# HEEEE 1 how	200m 100f	- ~ 18
Germany	ONI	6.000	09/03	101.1500	-0.040	5.83	5.74	5.82		GOTI. B			UP I IONO	(Curry Die		15 01 10
taly		8.500	01/04	100.3200	-0.200	8.451	8.33	8.57	Strike		CAL				PUTS —	
	119 -	4.800	08/99	108.0110		3.08	3.04	2.44	Price		Mar :	. Jun		Mar		Jan .
	157	4.500	06/03	107,3480	-0.230	3.46	3.50	3.05	11750		0.66	2.41	٠.	0.35		1.83
Vetherlands		5.750	01/04	99.5400	-0.160	5.81	5.72	5.60	11800		0.41	2.15	•	0.60		2.07
Spain	1	10.500	10/03	117.1000	+0.050	7.90 5.98	7.87	7.99 5.81	11850		0.24	1.90		0.93	_	2.32
UK Gillis		9.750 6.750	01/98 11/04	101-06	-3/32	6.58	5.77 6.33	5.01 B.28	Est, vol. total	l, Cath 196	D Puta 663. Pr	Awgone quil, I	open Int.	200 53344 1	*US\$ 150549	
		9.000	10/08	119-21	-5/32	6.88	6.68	6.62								
US Treesury *		5.750	06/03	98-21	+5/32	5.94	5.75	5.65				•				
		6.250	08/23	97-25	+8/32	6.42	6.31	6.24								
ECU (French G	OVI)	6.000	04/04	98.9900	+0,400	6.13	6.05	5.89	Spain							
London closing, " † Gross emusi y Prices: US, LiK in	New York	mid-day		10 E		Yleids:	Loos mar	just etenderd.	MOTTON	ial, Span	ESH BOND F	TURES	METT)			
t Carosa emilion y Prices: LES. LEK ir	1920 prosu 1320de o	cang work	aung ax Icimai	# 12.5 per	can bales	Sou	ret IA6	u S Internetional		Open	Sett price	Change	High	Low	Est. vol.	Open
	,								Mar	106.30	106.22	-0.05	108.40	106.05	51.732	104,7
	E¢T.	DATE	_						Jun	106.35	106.24	+0.03	106.40	108.28	137	9,75
US INTER	<u> </u>	TAIL	<u> </u>						JUI 1	10000	10044	TOJOU	100,00	10020		٠,,٠
Priese rate Broker loen rate Fed.funds		Test 6 flas 5 Sax	Modelin		3.33 H 3.33 H 3.51 3 3.65	hee yeer. D-yeer D-yeer		4.81 5.54 5.89 6.41	E NOTION		AT PUTURE					
Ford.francis at imigryo	ndon	Twe	70F		4.42			-		Open	Sett price	Changa	High	Low	Est. voi	Open
									Mar	118-01	115-24 115-03	-0-06 -0-06	116-08 115-16	115-06 114-25	120138 865	1519 437
BOND FU	TUFE	es ari	D OP	LIUNS	·•-				į Jun	115-16						401
France				٠		٠,				T FUIL	RES OPTIO		E50,000 B	4006 Of 1UU	PUTS -	
R NOTIONAL	FRENCI	H BOND 1	PUTURE	S (MATIF)					Strike Price		Mar CAL	76U		Mar	PO18 —	Jun
	реп	Sett price	Chan	ge Higi	Lo	w 'E	st, val.	Open Int.	115		1-08	1-62		0-24		1-56
	28.90	129.08	+0.3		6 128	60 3	23,492	144,615	116		0-36	1-32		0-52		2-26
	28,50	128.68	+0.3				4,515	22,687	117		0-15	1-07		1-31		3-01
	27.74	127.92	+0.3	8 127.8	2 127	.70	932	3,913		L Calls 127	96 Puis 7258.	Previous de	e/s open Int	, Cells 1108	60 Puts 884	20 ·
E LONG TER	M FREN	CH BON	OPTIC	NS PARTIF	}		· ·			•						
Strike			ш s	Seo	Mer		UT\$ Jun	Sep								
Price	Mar		TU.	•	0.48			2.19	F							
12 9	0.58		03	1.09	1.13	,	.41	£ 15	Ecu							
130	0.19		66 20	0.48	2.01	9	270	-	ME ECU BO		JRES (MATE	7				
131	0.08		36 21	U.40	2.85			-		Open	Sett price	Change	High	Low	Est vol.	Open
132	0.03	n	10	0.18	•		-	-	Mer	120.08	120.28	+0.34	120.28	119.98	5,239	15,1
133 Est vol 1000i, Co	4 31 DE	1 12 13 14 14 1	96. Pres	ious day's o	pen int., Ci	ollo 337,6	832 Puts	331,327 .	Jun	-	95,38	+0.34		-	-	200
_	31,000	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,														
Germany Notional				е л кита	DM250 00	30 100H	hs of 10	096	UŜ							
							Est. Vol	Open int.		ASURY 9	OND FUTUR	ES (CBT)	\$100,000 3	2nds of 10	0%	
		Sett price					215894	192534		Open	Latest	Change	High	Low	Est. vol.	Open
	9.32	99.17	-0.0				215894 . 269 5	182534	h.d	114-27	114-20	-0.02	114-29	114-18	324.335	312.5
kan 9	9.19	99.08	-0.0	4 99.23	30.1		- 6000	J., 10	Mar Jun	113-24	113-18	-0.02	113-28	113-17	3,406	31,75
		_				0006			Sep	112-28	112-22	+0.02	112-28	112-21	3,891	33,93
BUND FUTU	JRES OI	PTIONS (JFFE) D	MEDU,UUU	MERS OF 1											
			us -			P	ரு									

	UK Gilts US Treesury ECU (Frend		9.750 6.750 9.000 5.750 6.250 6.000	0 11 0 10 0 06 0 06	/98 //04)/08 3/03 3/23 1/04	113- 101- 119- 98- 97- 98.99	06 -21 -21 -25	-4/32 -3/32 -5/32 +5/32 +8/32 0.400	5.95 6.58 6.88 5.94 6.42 6.13	6.33 6.68 5.75 6.31	6.24	Spain	i, Calla 195i	Puta 683). Previous day	s open int.	Culls 53344	Puts 80549	
;	London closin	no. "New Yo	rk mid-d	inte	-				Ylekby	Loos ma	rjeet etanciani.	•	VAL SPAN	ESH BON	D FUTURES	MATTER.			
•	† Gross simu Prices: US, U	aal yfeld (ma	به وتحاليا	III TO CO	ng taxa nai	t 12.5	ber, ce	nt payab	da by n So	onresident wrot: J.446	ta) S international		Open	Sett pr		High	LOW	Est. vol.	Open int.
_	CHOOK ON C	411 EI WESTER	, ,,,,,,,		_							Mar	106.30	106.2	_	108.40	106.05	51.732	104,778
÷	US INT	EDECT	DA1	227								Jun	108.35	106.2		106.35	108.28	137	9,751
	09 1141					_						-							
	Lunchtime ra	Hes		_	_	E I	•	ses and											
				One and Test m					Mil Acon Prove Acon	<u></u>	4.81 5.54 5.59	uK							
	Prime rate		6	Three e	2901th		_ :	1.33 1	0-year		5.89		421 187 64	1 T D M	IRES (LIFFE)	OED ODD 9	20de of 100	ng£	
	Broker igen rat Fed.funds		25	Six mo One ye			— }	151 3 186	0-year		B.41	E NOTICE	CAL UN G						
	Fed.fixeds at in	dervention	313	Two ye				.42					Open	Şett pr	_	High	Low	Est. voi	Open Int.
						·	·-·					, Mar	118-01	115-2		116-08	115-08	120138	151906
	BOND	FUTUR	ES /	WD	OPT	JON	15_:	-				լ Jun	115-16	115-0	3 -0-06	115-16	114-25	865	4373
					•	٠.							011 T EI M	19E9 AD	TIONS (LIFFE	2 050 000	24tho of 150	164	
	France							-	٠.				ari Puit			י פטע,טפט ו	740 B OI 104	_	
	M NOTION	AL FREN	CH BOI	ND FU	TURES	(MAT	NF)					Strike			CALLS		Mar	PUTS -	Jun
		Open	Sott p	vice :	Change	,	High	Lo	w	Est, vol.	Open Int.	Price		Mar	Ju				1-56
	Mar	128.90	129.		+0.38	. 1	29,16	128	.60	323,492	144,815	115 116		1-06 0-86	1-6; 1-3:		0-24 0-52		2-26
	Jun	128,50	126.		+0.38		28.70	128		4,515	22,687	117		0-15	1-0		1-31		3-01
	Sep	127.74	127.		+0.38		27.82	127	.70	932	3,913		ai, Calis 127	96 Puts 7	258. Previous d	ing's open in	d., Cells 1108	60 Puts 884	20 -
	E LONG T	ERM FRE	NCH B	OND C	PTION	is pu	ATIF)												
	Strike			CALL					F	SIUS									
	Price	Ma	r	Jun		Sep		Mar		Jun	Sep								
	129	0.5		1.03		1.09		0.48		1.41	2.19	Ecu							
	130	0.1		0.66		-		1.13			•	ME ECU B	OND FUTL	JRES (M/	ATIF)				
	131	0.0		0.38		0.48		2.01 2.85	-	2.70	-		Open	Sett p		High	Low	Est. vol.	Open Int.
	132	0.0	3	0.21		0.18		- 100		-	-	Mer	120.08	120.2	-	120.28	119.98	5.239	15,153
	133 Est vol med	~+ ==	- a	22 206	Provide	us do	V'S 000	n int, C	alls 337	,632 Puta	331,327.	Jun	-	95.3		-	-	-	203
	_		JU F/65																
	Germar	1y							200 - 1000	10 کے سط	MBC.	US							
	NOTION	AL GERM	<u>an Bu</u>	ND FU	TURE		(C) U						EARLERY R	OND FL	TURIES (CBT)	\$100,000	32nds of 10	0%	
		Ореп	Sett p	vriçe (Change	-	High	ما		Est vol	•	_ 00						Est. vol.	Open int.
	Mar	99.32	99.1		-0.03		9.35	98.4		215894	192534 9513		Open	Later	_	High	Low 114-18	324,335	312,503
	Jun	99.19	99.0	8	-0.04	9	9.23	98.	, ė	2695	3513	Mar	114-27 113-24	114-3 113-1		114-29 113-26	113-17	3,408	31,755
				_					none.			Jun Sep	112-28	112-3		112-28	112-21	3,891	33,931
	E BUND F	UTURES (PTION	IS (LIF	FE) DM	260,0	nn ba	MS OI	19070				7.2 22						
				CALLS	\$				}	ਆs	lue.								
	Strike Price				\$ Ju	r		Me			Jun				•				
	Strike		Mer).48		S Ju 1.0	in 11		Ma Q.3	; er 1		0.83	Japan						5 0	-
	Strike Price 9900 9950		Mer 0.48 0.26	CALL	5	in 11 18		0.3 0.5 0.9	F F 1 9 5		0.93 1.20 1.51	■ NOTIO	NAL LONG	TERM	JAPANESE (OVT. BO	NO FUTURI	ES	
	Strike Price 9900 9950		Mer 0.48 0.26	CALL	5	in 11 18		0.3 0.5 0.9	F F 1 9 5		0.93 1.20 1.51	■ NOTIO	Y100m 10	Oths of 1	100%				Oner int
	Strike Price 9900 9950 10000 Est. vol. total	(((Cella 2840	Mar).48).26),12 5 Puts :	CALL:	1.0 0.7 0.5 Provious	in 11 18 19 dey's	open s	0.3 0.5 0.9 nt., Cells	F F 1 9 5		0.93 1.20 1.51	MOTIO (LIFFE)	Y100m 10 Open	TERM Oths of 1	100%	High	Low	Est. vol	Open int.
	Strike Price 9900 9950 10000 Est. vol. sotal,	(((((((((((((((((((Mer).48).26).12 is Puts :	CALL:	Ju 1.0 0.7 0.5 Previous	in 11 18 18 19 19 19 19	open s	0.3 0.5 0.9 nt., Cells	F F 1 9 5		0.93 1.20 1.51	(LIFPE)	Y100m 10 Open 114.53	Oths of 1	100%	High 114.57	Low 114,39	Est. vol 1013	Open int.
	Strike Price 9900 9950 10000 Est. vol. sotal,	(((Cella 2840	Mer).48).26).12 is Puts :	CALL:	Ju 1.0 0.7 0.5 Previous	in 13 18 19 19 19 19 19 19 19 19 19 19 19 19 19	open s	Ma 0.3 0.5 0.9 mL, Cett	1 9 5 27407	0 Pues 22	0,93 1,20 1,51 9901	Mar	Y100m 10 Open 114.53 113.40	Clos	a Change	High 114.57 113.40	Low 114,39 113,23	Est. vol 1013 68	Ō
	Strike Price 9900 9950 10000 Est. vol. sotal,	(((((((((((((((((((Mer).48).26).12 is Puts :	CALL: 29139. F RM GE 0 1008	Ju 1.0 0.7 0.5 Previous	in 18 18 18 18 18 18 18 18 18 18 18 18 18	open s	Ma 0.3 0.5 0.9 mL, Cafe	1 9 5 . 27407	0 Pues 22	0,83 1,20 1,51 eee1	Mar	Y100m 10 Open 114.53 113.40	Clos	100%	High 114.57 113.40	Low 114,39 113,23	Est. vol 1013 68	Ō
	Strike Price 6900 9950 10000 Est vol wall M NOTION. (BOBLIC	, Colin 2840 AL MEDR Open	Mer).48).26).12 % Puts : 7M TES 260,000	CALLS 29139. S RM GE 0 100ti	Ju 1.0 0.7 0.5 Previous FRMAN	in 18 18 18 18 18 18 18 18 18 18 18 18 18	open s	Ma 0.3 0.5 0.9 mL, Cett	1 9 5 . 27407	0 Pues 22	0,93 1,20 1,51 9901	Mar	Y100m 10 Open 114.53 113.40	Clos	a Change	High 114.57 113.40	Low 114,39 113,23	Est. vol 1013 68	Ō
	Strike Price 9900 9950 19000 Est vol. wall, (BOBLIC) Mar	, Coin 2640 AL MEDIA JFFE)* DM Open 102.33	Mer 1.48 1.26 1.12 6 Puts : 260,000 Sett p 102.1	CALLS 29139. F RM GE 0 100H price (23	July 1.00 0.7 0.5 Previous PRIMAN hs of 1 Change	in 18 18 18 18 18 18 18 18 18 18 18 18 18	open s	Ma 0.3 0.5 0.9 mL, Cafe	1 9 5 . 27407	0 Pues 22	0,83 1,20 1,51 eee1	Mar	Y100m 10 Open 114.53 113.40	Clos	a Change	High 114.57 113.40	Low 114,39 113,23	Est. vol 1013 68	Ō
	Strike Price 6900 9950 10000 Est vol wall M NOTION. (BOBLIC	, Coin 2640 AL MEDIA JFFE)* DM Open 102.33	Mer 1.48 1.26 1.12 6 Puts : 260,000 Sett p 102.1	CALLS 29139. F RM GE 0 100H price (23	July 1.00 0.7 0.5 Previous PRIMAN hs of 1 Change	in 18 18 18 18 18 18 18 18 18 18 18 18 18	open s	Ma 0.3 0.5 0.9 mL, Cafe	1 9 5 . 27407	0 Pues 22	0,83 1,20 1,51 eee1	Mar	Y100m 10 Open 114.53 113.40	Clos	a Change	High 114.57 113.40	Low 114.39 113.23 or previous d	Est. vol 1013 68	Ō
	Strike Price 9900 9950 19000 Est vol. wall, (BOBLIC) Mar	, Coin 2640 AL MEDIA JFFE)* DM Open 102.33	Mer 1.48 1.26 1.12 6 Puts : 260,000 Sett p 102.1	CALLS 29139. F RM GE 0 100H price (23	July 1.00 0.7 0.5 Previous PRIMAN hs of 1 Change	in 18 18 18 18 18 18 18 18 18 18 18 18 18	open s	Ma 0.3 0.5 0.9 mL, Cafe	1 9 5 . 27407	0 Pues 22	0,83 1,20 1,51 eee1	Mar	Y100m 10 Open 114.53 113.40	Clos	a Change	High 114.57 113.40	Low 114.39 113.23 or previous d	Est. vol 1013 68	0
	Strike Price 9900 9950 19000 Est vol. wall, (BOBLIC) Mar	, Coin 2640 AL MEDIA JFFE)* DM Open 102.33	Mer 1.48 1.26 1.12 6 Puts : 260,000 Sett p 102.1	CALLS 29139. F RM GE 0 100th price 1	July 1.00 0.7 0.5 Previous PRIMAN hs of 1 Change	in 18 18 18 18 18 18 18 18 18 18 18 18 18	open s	Ma 0.3 0.5 0.9 mL, Control NND	1 9 5 . 27407	0 Pues 22	0.83 1.20 1.51 1.51 ee01 Open Int. 10065	Mar LIFFE con	Y100m 10 Open 114.63 113.40 tracts tradec	Close	a Change	High 114.57 113.40 at Sgs. sre 1	Low 114.39 113.23 for previous d	Est. vol. 1013 68 by.	0 0
	Strike Price 9900 9950 19000 Est vol. wall, (BOBLIC) Mar	Colin 2840 AL MEDIA IFFE) DM Open 102.33	Mer 1.48 1.26 1.12 6 Puts : 260,000 Sett p 102.1	CALLS 29139. F RM GE 0 100d price (23	July 1.00 0.7 0.5 Previous PRIMAN hs of 1 Change	11 18 19 19 19 19 19 19 19 19 19 19 19 19 19	open s	Ma 0.3 0.5 0.9 mL, Control NND	1 9 5 . 27407	0 Pues 22	0.83 1.20 1.51 1.51 Open Int. 10065	Mer Juri LIFFE con	Y100m 10 Open 114.63 113.40 tracts tradec	Cios Cios S on APT.	a Change	High 114.57 113.40	Low 114.39 113.23 for previous d	Est. vol 1013 68	0
	Strike Price 9900 9950 10000 Est vol total (BOBLIC	Colin 2840 AL MEDRA IFFO' DM Open 102.33 IS 72	Mer 248 126 127 5 Puts : 5 Puts : 260,000 Sent p 1022	CALLS 29139. F RM GE 0 100ti	July 1.0 0.7 0.5 Previous of 1 Change -0.09	11 18 19 10 10 10 10 10 10 10 10 10 10 10 10 10	open : /T. BO High 02.35	Ma Q.3 Q.5 Q.9 mt., Cont. NND Lo. 102.	1 9 5 5 1 274070	0 Puts 22	0.83 1.20 1.51 1.51 0pen lnt. 10065	Mar Jun - LIFFE con	Y100m 10 Open 114.53 113.40 tracts tradec	Clos Clos S on APT.	a Change	High 114.57 113.40 at Sgu. are 1	Low 114.39 113.23 or previous d	Est. vol. 1013 68 my.	0 0 0 1993/94 _ High Low
	Strike Price 9900 9950 10000 Est wot total, (BOSLIG. Mar	Color 2840 AL MEDRA Open 102.33 Notes gp to Five Yi	Mer 1.48 1.26 1.12 5 Puts : 260,000 Sett p 102.11 (C) = 11 (C) = 1	CALLS 29139. F RM GE 0 10081 price (23)	July 1.0 0.7 0.5 Previous of 1 Change -0.09	on in	open : FT. B0 High 12.35 High 1993	Ma 0.3 0.5 0.9 0.9 0.9 102 102 100	1 9 5 5 274070 112 10pc 3 11	0 Pues 22 Est. vol 2122	0.83 1.20 1.51 1.51 0001 Open Int. 10066	Mar Jun - LIFFE con	Y100m 10 Open 114.53 113.40 tracts tradec	Clos Clos S on APT.	All Open intere	High 114.57 113.40 at Sgs. sre 1	Low 114.39 113.23 or previous d	Est. vol. 1013 68 ey.	0 0 1939/94
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	Strike Price 9900 9950 10000 Est. vol. strik (BOELLA) Mar WE NOTION (BOELLA) Mar Reas 14 596 11 Esch 12 596 18 Frase 10pc Inc. 12pc 195 Esch 12 596 19 110pc 1995	Colin 2840 AL MEDIX IFFE)* DM Open 102.33 Notes ag to Pire 10 1941 1941 1941 1941 1941 1941 1941 19	Mer A48 1.25 1.12 1.12 1.12 1.12 1.12 1.12 1.12	CALLS 20139. 8 20139. 8 20139. 10 20139. 6 20139	S J. 1.0. 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7 0.7	100% 100%	Gpan 1 1994 1994 1994 1994 1994 1994 1994 1	100 1 1054 1 1054 1 1154 1 1 1154 1 1 1154 1 1 1154 1 1 1154 1 1 1154 1 1 1154 1 1 1154 1 1 1 1	1 1 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	2122 2122 2122 203	0.83 1.20 1.51 1.51 0901 Open Int. 10066 iteles int 4	Mer Jun - LEFFE con - LEFFE co	Y100m 10 Open 114.63 113.60 instate trades instate trades instat	Cice of 1 Cice o	All Open interes All Open int	High 114.40 113.40 at figure 1 (12.5)	114.39 113.23 113.25 or previous d (1) (2) Privious d (1) (2) Privious d (2) 2.93 2.57 2.22 2.53 2.53 2.53 2.53 2.53 2.53 2.53	Est. vol 1013 68 my. 137% + 4 - 117% + 4 - 117% + 4 - 11813 - 11813 - 4 - 11813 - 11813 - 4 - 11813 - 11813 - 4 - 11813 - 11813 - 4 - 11813 -	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
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	T-ACTUARIES	FIXED	INTERES	it ind	ICES											
	ce indices (Gillis	Thu Feb 10	Day's change %	Wed Feb 9	Accrued interest	xd adj. ytd		Low Feb 10			— Medius Feb 10				COUPOT Feb 9	
	Up to 5 years (25)	128.65	-0.05	128.71	1,91		5 yrs	5.94	5.91	6.53	6.20	6.17	7.03	6.29	6.26	7.2
	5-15 years (21)	158.15	-0.11	158.50	1.54	2.14	15 yrs	6.77·	6.76	8.14	6.85	6.84	6.62	7.03	7.03	8.9
	Over 15 years (8)	182.85	-0.09	183.01	1.53	1.79	20 уга	6.84	6.86	8.47	6.85	6.84	8.83	7.04	7.04	8.1
	izredeemables (6)	219.25	+0.66	217.81	2.88	0.00	limed.†	6.90	6.94	7.03						
5	Alf stocks (60)	153.62	-0.08	153.83	1,71	1.75										
									Inflati				— Inflatic			
m	lex-finked						_	- Feb	10 Fe	b9 Yr.	ago	Feb	10 Fe	b 9 Yr.	ago	
5	Up to 5 years (2)	189.82	+0.13	189.58	0.40	1.41	Uto to 5 vm	. 2	35 2	2.38 2	.22	1.	:51 1	55 1	.43	
	Over 5 years (11)	189.11	+0.04	188.04	0.75	0.57	Over 5 vms				.63				.45	
			+0.05	188.16	0.71	0.66	J. J. J	_								
	AU 500CB (13)	T##L26	+4440													
•	All stocks (13)	188,26	+0.00	100,10	u.r i	0.00		5	war vi		15	war ut		2	L war v	6M
	All Stocks (13)	188,26	+0.00	190,10	a.ri	4.55					—— 15 Feb 10					
Dei 8		153.74	+0.39	153.14	3.07	0.56	6-109496; High:	Feb 10 7.70	Feb 9 7.76	Yr. ago 8.70	Feb 10 7.80	Feb 9 7.85				Yr,
Dei 9 Aus	bentures and Leans Date & Leans (68) rage grass redefication yield	153.74 ide are show	+0.39 in above. Coupe	153.14	3.07	0.56		7.70 11% and	7.76 over. † R	Yr. 1890 8.70 let ylekt. yk	Feb 10 7.80	Feb 9 7.85 de.	Yr. ago 9.67	Feb 10	Feb 9	Yr,
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1978 79 80 81 82 83 84 85 86 87 88 89 90 91 . Top. 75% of FT-SE-A All-Share Index co

Profits are rising. But high share valuations imply companies can produce rapid earnings growth at a time of low inflation and slow economic growth. FT writers assess the prospects.

Downgrading of forecasts again outstrips upgrades

the hope that the economic recovery which officially began in the second quarter of 1992 will at last be feeding through to corporate profits.
It is, however, not an

entirely confident expectation. While there were high hopes for 1993 early in the year with stockbrokers BZW, for instance, seeing analysts uperades exceed downgrades in the second quarter of the year for the first time in many quarters - that was reversed in the second half.

Profit forecasts were hit by some severe downgradings towards the end of last year for instance on stocks as diverse as BTR, GEC and food

Mr Richard Kersley, market analyst at BZW, notes that the downgrades of 1993 had a different character to those in 1991 and 1992, when it was usually a case of the downturn in the economic cycle hitting

In 1993 the downgrades had

with companies' ability to increase prices. While businesses in some sectors, such as building materials, were able to raise prices reflecting a cyclical upture, it

was sectors such as food retailers and pharmaceuticals that were hit by their lack of pricing power.
Trading statements from

companies have continued to lower analysts' expectations. There is a new spirit of disclosure by companies which should mean that those which can see that estimates are significantly different from the likely outturn put out a statement to that effect.

That might be expected to prevent any nasty surprises coming out in the results as

Yet analysts are less sure than they once might have been about their forecasts. since many have been wrongfooted by such warnings.

More important, perhaps, for the value of the stock market. will be the tone of chairmen's statements about current and

appear on dealing screens there is the possibility for much confusion as sizeable exceptional items are likely to continue to distort profits and the implementation of FRS 3 last year has, if anything, made the reported profit figure

In general, 1992 was a year of restructuring, rationalisation and redundancy costs with the addition of write-downs of asset values. By contrast 1993 figures will reflect a bounce in reported profits, simply because of the absence of such

more difficult to inter-

Mr Robert Buckland, market analyst at NatWest Markets, points out that the absence of large write-offs from three large companies alone. British Petroleum, British Aerospace and ICI, will account for a \$2bn profit rise, equivalent to 10 per cent of the market's earnings

On top of that, the benefit of cost-cutting measures and the ability to make higher profits from written down assets -

have cut the value of their land banks - should be coming through in higher profit mar-

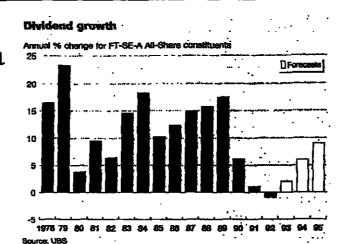
The profit rise from the former is exceptional, but the gain from the latter can be argued to be either unrepeats. ble or to reflect underlying

Or as Mr Roger Barker of UBS, the brokers, puts it: "We are now starting to see more of the profits increase generated from higher demand rather than productivity".

As a result of the large writeoffs in 1992, there is a wide difference in forecasts of reported "headline" numbers and profit rises excluding

A further complication is that write-offs are likely to have continued into 1993. While it might have seemed that the 1992 results included the kitchen sink, many companies will have found further causes of one-off costs in

While the headline number



stocks of 20 per cent or even 30 per cent, most forecasts for underlying, adjusted profits growth percentages lie some-where in the teens.

Most brokers focus on growth in profits and earnings from the industrial group, which excludes oil and gas, and the financial sector.

The oil and gas and financial areas are likely to show much better growth than industrials. if only because of the bounce back from difficulties. Banks, for example, are recovering from the massive bad debt provisions they were forced to take in the recession.

Expectations of earnings growth in 1994 are for about 15 per cent from the industrial sector, although as one market strategist said: "If it turns out that people were not in the right place for 1993, that could undermine confidence in 1994 forecasts"

The 1994 estimate is likely to be a more "real" figure than the 1993 number which will reflect recovery more than "The quality of earnings is ris-It must be remembered too,

that forecasts of percentage earnings growth in the midteens for both 1993 and 1994 compare with inflation forecasts in low single figures. The combination of 1993 and 1994 will produce a sharp rise in real earnings, which many strategists believe undergins the stock market's current val-

Most expect a much slower rise in dividends than in earnings, as companies seek to rebulld cover which sank to low levels in 1992. While earnings were falling in 1991 and 1992, dividends at the end of 1992 were at the same level as they had been in 1990.

Forecasts centre on a 4 per cent rise in 1998 and 6 per cent in 1994, although some are higher, such as BZW at 6 and 8 per cent respectively. This is based on the increase in the net dividend. Gross dividends will be distorted as the change in the rate of tax credits on

Another distortion comes from the prevalence of enhanced scrip dividends in 1993 with companies paying 50 per cent more in shares than in cash, which makes it harder to calculate an average

Corporate profits

Further, the rise in dividends is expected to be heavily weighted by increases from the utilities, and to some extent by pharmaceuticals. Among finanials, banks are due to reward their shareholders' patience with bigger pay-outs.

Even so dividend cover, which according to Mr Mark Brown, strategist at brokers Hoare Govett, has sunk to 1½ times if utilities are excluded, will take some time to get back to average levels of

Investors will be looking for signs of whether companies want to return to that level of

balance sheets With strengthened by rights issues, companies have more flexibility to decide whether to

financing recovery or to be more generous to their share-

With inflation at low levels, there is an argument that companies can live comfortably with slimmer dividend cover than they have wanted in the

Another feature of the results season could be more rights issues, although the number of companies calling on shareholders for cash is likely to fall.

Much work has already been done to rebuild corporate finances. But with a recovery to finance, companies may take advantage of the high level of the stock market which makes it attractive to

issue shares. If such issues are combined with optimistic statements from company chairmen about the economic recovery, and profit forecasts are met, then the stock market should survive the results season without

Maggie Urry

Hopes rest on answers to crucial questions

Many in the City believe that tive. The forthcoming round of results will test this optimism. Inflation is dying, or at least dormant, business surveys are optimistic, and the prospect of sustained output growth and

gradually declining unemployment stretch out ahead, or so the high stock market valuations indicate. The fundamental question is:

ran companies rapidly expand their earnings in a low inflation, low growth economic environment? The stock market seems to believe they can With hopes so high, analysts and investors will be paying close attention to the commer

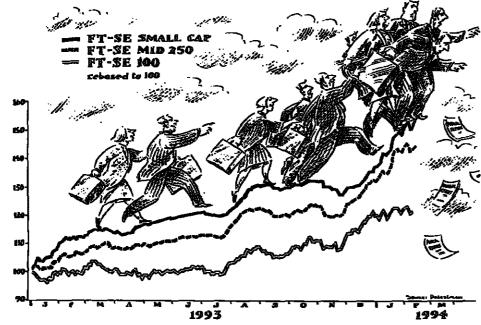
tary on prospects accompanying results statements. "The key thing will be chairmen's statements. The market is increasingly moving towards. recovery stories," one market strategist said. "If we get down-beat statements on 1994, it could severely effect the

Answers to a number of crucial questions will help determute whether or not investors' hopes are speeding ahead of commercial realities. Among the issues are:

· What is the outlook for sales growth? The volume of new orders is growing at the strongest rate for five years, encouraged by a gradual revival in demand. according to the latest industrial trends survey by the Confederation of British Industry. J Sainsbury, the supermarket chain, recently demonstrated how crucial performance statements can be. Its comments on shrinking margins resulted in a one-day drop

 What is the exposure to overseas markets? Exports to the US are already benefiting from its economic upturn and the relative strength of the dollar. By contrast, in the late 1980s, many companies had expanded into continental Europe hoping to are notoriously unreliable.

of 11 per cent in its share price.



benefit from the single market. But with economic recovery on the Continent lagging behind Britain's, some companies are finding weak export sales offsetting the domestic pickup. is restructuring paying off? The recession forced many companies into hefty restructuring of their operations and balance sheets. Are the benefits coming through to the bot-

tom line? If they need to restructure further, can their balance sheets take the hit? In a low inflationary environment, lower unit costs are crucial, given the economic pressures against raising prices. This results season has been preceded by three years of severe rationalisation. Warburg Securities' Smallco, a

portfolio of 162 industrial companies with a market capitalisation of £20bn, gives a strong indication of trends, since smaller companies tend to react more rapidly to economic The portfolio suffered total exceptional losses of £674m during 1991 and 1992, because

ance sheet write-downs. This figure is forecast to drop to 290m in 1993 and 23m in 1994, as costs have been pared to the bone, and asset prices stabilise. How much spare capacity is there? The recession triggered a sub-

stantial reduction in industrial capacity through business failures, mergers and plant rationalisations. Just how far the process has gone is difficult to iudge. Capacity utilisation data

more manufacturing companies operating at or near capacity. If this is the case, it could undermine confidence that the inflationary dragon

has indeed been slain. According to the latest CBI figures, 57 per cent of companies are operating below capacity - the smallest percentage since October 1990, and well down on the 70 per cent levels reported during 1991 and

Of even more concern, one in eight companies currently expect capacity constraints to limit output in the short-term. If capacity is tightening, will companies try to push up prices? Some building materials suppliers, for example, have already pushed through modest price increases.

For some capital intensive industries, production capacity has already become an important issue. The cement industry, for example, cut produc-tion through the recession, but now finds demand rebounding. Cement makers are suggesting they will import surplus stocks from recession-hit European manufacturers when they run out of capacity rather than invest in new plant. This implies inflationary bottle necks at a later stage.

 What are the impediments to increasing output? Job cuts continue in some sectors, notably financial services and manufacturing industry. Yet, unemployment fell below 10 per cent of the working population in December, for the first time since July 1992.

However, there are signs of Indeed, in some sectors, labour

shortages have emerged. Last month, Magellan Industries, a lingerie and swimwear manufacturer (mainly for Marks and Spencer), issued a profits warning because it could not cope with demand.

So far, such examples of pressures on unit costs are rare. More companies expect thanks to low inflation and increased productivity. This was only the second time such a response was recorded in 36

Is capital spending rising? If optimism is well-founded, there should already be signs of spending on new plant and machinery, as excess capacity diminishes. The CBI found a balance of companies anticipat ing increased expenditure on non-property fixed assets.

Yet surprisingly, Warburg's Smallco is forecast to show a 5 per cent drop in capital expenper cent dip in 1994. This would reflect falling prices of productive assets, and slack production levels.

But it has negative implications for the capital goods sector and raises questions over whether optimism will turn into investment. It also suggests that some managers are holding back from investing in new plant because they are demanding an unrealistically high rate of return given the low inflation environment.

> Simon Davies and Paul Taylor

Results will shed light on broader trends

The table below shows some of the expected highlights of this year's results season. The figures and trading statements from these companies are awaited keenly, not only for their own significance, but partly for the light they should shed on broader trends.

classic bellwether stocks, such as ICI, BTR and Reckitt & Colman, will provide useful pointers to the health of the world's main economies.

The historic and forecast fig-ures, which have been supplied by stockbrokers James Capel, need a little explanation.

The forecasts for pre-tax profits and earnings per share are not necessarily the numbers Capel expects companies to report under FRS 3, the financial reporting standard for the profit and loss account which is now mandatory for British companies. Capel's analysts follow the

Institute of Investment Management and Research's definition of "headline" earnings. which often requires adjustment of figures prepared under

FRS 3. For example, the headline numbers, designed to provide a better guide to underlying profitability, exclude gains or losses on the sale of a discontinued operation. These would be included in figures calculated under FRS 3

Capel has also adjusted the figures the companies reported last year on the same basis to make the comparison more

meaningful. The price/earnings ratios the Financial Times calculates for the newspaper's London Share Service and the earnings in the FT-SE Actuaries indices are also based on the Institute's

headline earnings definition. **David Wighton**

		STOCKS TO WA	ICH					
Reporting date	Company	Comment	9	x profit Em	share	, pence	Divider share,	pence
			1993	1992	<u>1993</u>	1992	1993	1992
Feb 22	SmithKline Beecham	SmithKline showing good growth, despite pressure on health spending. Big worry is what happens to Tagemet when US patent expires this year.	1160	1047	28.0	24.9	10.5	8.7
Feb 22	Unilever	Unliever unlikely to report any respite in US detergents war with Procter & Gamble or pick-up in recession-hit Europe. There may be further restructuring provisions.	2300	2029	78.0	69.1	25.0	21.3
Festo 22	Guardian Royal Exchange	Composite insurance reporting season should be marked by fat investment gains and reasonable dividend rises. Market will be nervous if rate rises seem to be fading.	180	\$	17.0	-0.3	7.5	7.0
Feb 23	British Aerospace	Turboprop provisions will drag pre-tax figures into red with Rover disposal profits yet to come. City will be hoping BAe has lost its capacity for nasty surprises.	65	-154	12.5	-24.1	0.8	7.0
Feb 24	ICI	Focus mainly on the company's comments about current trading. Likely to report that European markets have bottomed but price and volume increases very difficult.	300	139	22.5	0.8	27.5	27.5
Feb 24	British Gas	Earlier than expected end to company's monopoly of domestic gas market has raised questions about ability to maintain the pace of dividend growth.	1000	681	23.2	15.8	14.8	14.2
Mar 2	Vickars	Should be back in the black after two years of losses. Market hoping that, as promised, Rolls-Royce Motor Cars has broken even for the full year.	31	-29.5	7.4	-10.6	3.5	1.5
Mar 9	Standard Chartered	If there are no nasty shocks, focus will be dividend it has held for three years. It could jump by as much as 25 per cent, improving the shares' modest yield.	408	197	103	27	22	20
Mar 9	Cadbury Schweppes	While most UK-based food manufacturers have seen their margins squeezed by the supermarket price wars Cadbury will have had an excellent year.	400	334	29.3	26.5	14.3	13
Mar 9	ЯТZ	Apart from the figures themselves interest will focus on RTZ's comments about metal prices. Likely to argue recent rise due to speculation not fundamentals.	365	348	35.1	34.7	20.7	19.5
Mar 10	Barclays	Positive noises expected on current year, although bank is unalkely to make any moves to restore 1982 dividend cut. Forecasts vary wildly due to provision uncertainty.	760	-160	23.5	-16.3	15.15	15.16
Mar 10	BTR	BTR's global and industrial spreads offer good view of world's major economies. Given recent underperformance of shares, City braced for possibility of bad news.	1200	1035	22.7	19.5	11.5	10.8
Viar 10	Rolls-Royce	Floils should be back in the black but markets still very tough. Group needs long-awaited pick-up in spares and comments here will shape 1994 forecasts.	75	46	4.6	3.4	5,0	5.0
Mar 10	TI Group	First full year from Dowly, which is struggling, but good US upturn elsewhere. Analysts hope for confirmation of landing gear merger with Messier-Bugatti	127	107	18.0	18.1	11.1	10.7
Mar 17	Arjo Wilggins Appleton	City hopes that these figures represent bottom of cycle for Arjo. Current year forecasts depend parity on comments on expected upturn in paper prices.	115	161	6.5	11.6	6.5	6.5
Mar 17	Guinness	Figures were well flagged at the time of the LVMH deal. Interest will centre on the current trading statement, following LVMH's budyant comments earlier this year.	875	796	31.8	28,2	12.8	11.85
Aar 22	Bowater .	Shares have started to recover after sharp derating and analysts hoping the company will be rather more positive than in September.	203	148	26.6	23.9	12.5	11.1
Mar 23	Kingfisher	Followers eager to learn whether stide in sales at Darty in France been stemmed and effect of pricing policy on sales at Woolworths and B&O.	300	208	34.0	29.1	14,7	13.7
Aar 24	Recktit & Colman	Provides good indicator of world consumer markets. Expected to report making solid progress in the US but continent remains a struggle.	285	248	44.5	39.6	17.7	16.2
Apr 13	RMC	Key question whether growth in demand from east Germany offsets slowdown in west. Analysts hoping contributions will be split out.	172	167	39.2	31.2	21.0	20.0
Apr 14	Blue Circle ·	Share price assuming that margins in the UK continue to improve and that price rises stick. Any signs of satering could bit sating	147	34.4	12.7	-4.7	11.25	11.25

faitering could hit rating.

Bad tidings can expect no mercy

Bearing bad tidings is never an enviable role, but companies which reveal unexpectedly poor figures in this reporting season are likely to find the market in particularly unforgiving mood.

Even bullish analysts and investment institutions are not immune to misgivings that some individual shares have been over-rated in the recent market surge. Companies which do disappoint are likely to find their fall from grace all the steeper as a result

Christian Salvesen, the distribution. specialist hire and food services group, got a foretaste of the market's mood last week when it announced a profits warning. The shares fell 16 per cent on the day and have subsequently drifted down to 25 per cent below their peak level in Janu-

The Edinburgh-based group struck a downbeat note when announcing flat

interim results in December, but analysis have baulked at issuing a full-scale profits were still disappointed last week by the extent of competitive pressure on Aggreko, the group's specialist hire business, which had been a star performer in recent years.

An important cause of the market's twitchiness was a greater wariness by companies towards contacts with analysts. This tightening up follows last year's censure by the Stock Exchange of LIG, the world's leading branded condom maker, for warning selected investors about a profits shortfall.

While the authorities bave made it clear they will jump on any attempt to "dripfeed" bad news to the market, some companies have responded to this stricter reporting environment by issuing more regular trading statements. However, some groups, who might previously have tried to massage down expectations, may

These restraints apply equally to the

transmission of good news and some comnanies may indeed surprise the market with the quality of their results. However, the scope for upgrades is inevitably limited. At current market ratings, the imme-

diate risk appears to be on the downside. Another important consideration is the performance of the sectors in which companies appear. Property groups and building and construction stocks have outperformed the market by nearly 50 per cent since the begining of last year, so there is room for short-term disappointment. By contrast, any cheer from food retail-

ers, which have underperformed by 40 per cent over the same period, would welcome as it would be unexpected.

Andrew Bolger

£85m provision for restructuring programme which will take three years to complete

First quarter loss of £8.9m for BOC

BOC Group fell into loss in the first quarter of its financial year as the result of an £85m provision against restructuring. The charge, announced to shareholders last month, left a pre-

tax loss of £8.9m for the quarter. BOC's shares rose initially on relief that the figures were not worse - some analysts had forecast a pre-tax loss of more than £10m, but they closed down

on profit margins in industrial gases would remain strong until economic recovery in its markets gathered

company's progress towards finding a successor to Mr Patrick Rich, the chairman who last month said he would be retiring almost two years early in

Losses per share were 7.18p compared with earnings of 11.81p. Karnings per share before exceptional items were

Operating profits for the three months to end-December 1993 were £97.1m - 11 per cent less than a year ago but slightly more than in the previ-ous three months to end-September. An indication of the difficulty the

company is having with its profits margins in gases is illustrated by

sion - £75.4m against £74.7m last time, while turnover expanded from £545.3m to £610.7m.

Total turnover for the first quarter was £843.5m (£776.8m).

Profits from the healthcare division fell sharply on a year ago because of generic competition for its anaesthetic, Forane, on which US patent protection expired in January last year.

Healthcare turnover was £136m (£152m) with operating profits of £14m compared with £32.6m.

Medical systems, medical devices and BOC.

formed well, said BOC.

Mr Charles Lambert, chemicals ana lyst with Smith New Court, said that the results had done little to clarify the long-term prospects for the group and that the growth in turnover was the result of acquisitions in Germany and

The provision includes £25m for restructuring BOC's gases business worldwide and the balance will be

largely for the healthcare side. compared with £32.6m.

Sales growth from Forane's successor, Suprane, are still well short of years. When complete it should produce annual savings of £60m a year, says



Expanding Harry Ramsden's Provision warning trims advances 34% to £815,000

By Andrew Bolger

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Harry Ramsden's, the fish and chip restaurant operator, increased pre-tax profits by 34 per cent to £815,295 in the year to October 3, on sales ahead 15 per cent to £3.29m.

The Yorkshire-based group now has eight restaurants in the UK, following successful openings last summer in Edinburgh and Birmingham. It plans to open another five this year - in Bristol, Liverpool, Nottingham, Cardiff and Dub-

Site searches continue with existing joint venture partners in Belfast and Aberdeen and the group has made new com-

OFT asked

undertaking

Mr Michael Heseltine, the

from MAI

don Weekend Television.

tral and Ulster Television.

MAI's broadcasting company

Meridian, the south of

England ITV company, sells

Mr Heseltine said that on

the basis of current advice, he expected to be able to resolve

competition concerns without

a reference - presumably on

• The Institute of Practitioners in Advertising has called

on Granada to divest itself of some of its television advertis-

ing sales interests well before next August if it succeeds in taking over LWT. Allowing current arrangements to con-

tinue until then, would needlessly increase uncertainty.

the 25 per cent principle.

August 1995.

through Merlin.

By Raymond Snoddy

to seek

chises with partners in South-

ampton and Chester. It said: "Our experience in Hong Kong has enabled us to secure a franchisee in Singapore and we anticipate concluding a franchise agreement shortly with an operator in Melbourne. Our franchise partner in Jeddah has now acquired a site for develop-

Net debt increased from £237,379 to £1.65m, giving gearing of 35 per cent, as the group invested in new joint venture franchises and purchased for £600,000 an amusement and fairground beside its original Guisely Restaurant on the out-

The group invested in Wel-

bourne Ramsden's, a new fish and chip take-away chain of 11 small outlets in the south of England, which will not trade under the Harry Ramsden's name. It also completed an agreement with Ross Young's, a member of the United Biscuits group, to endorse the batter used on a new range of frozen fish sold under the Ross

Chip Shop brand. Earnings per share rose to 6.7p (5.4p). The final dividend is held at 3.5p for a maintained total of 4.5p.

. Because group pre-tax profits had exceeded £800,000, the 2m B ordinary shares this week converted into ordinary shares which are eligible for the final

By Andrew Bolger

parcels and freight distribution company which will be floated that its underlying profitability increased by 15.6 per cent last

trade and industry secretary, has asked the Office of Fair Trading to seek undertakings from MAI to remove competition concerns over its planned acquisition of Anglia Televi-The demand is similar to

that made in the case of both Turnover from continuing operations rose from £93m to £108.4m, including £11.2m of Carlton Communications acquisition of Central TV and sales from Carpet Express since its acquisition in March. Granada's hostile bid for Lon-In both cases, it was decided not to refer the deals to the Monopolies and Mergers Commission, as long as the enlarged groups reduced their

advertising sales operations to 25 per cent of the total televi-A placing will raise about £7m of new money. In the sion advertising market by Anglia's advertising is sold by TSMS, a sales house that also sells advertising for Cen-

However, Mr Allan Binks, chairman and chief executive, said the group would invest about £7m over the next two to three years in the further development of the United Car-

buy-out in 1989, supported by institutional investors led by

The management team which currently has a 20 per cent stake in the company rationalised the core parcels and freight distribution business and improved profitability by focusing on the higher

cialist transport and distribution businesses, covering Vauxhall automotive compo nents and cars; Carpet Express, which supplies retail

United Carriers shows 15.6% underlying growth

United Carriers Group, the next month, yesterday said

The pathfinder prospectus for the group, which is expected to have a market value of just over £50m, said operating profit on continuing operations before exceptionals rose from £4.6m to £5.8m in the year to December 31.

Parcels volumes were up by 7-8 per cent, but part of the spe-cialist distribution business suffered from lower car sales in continental Europe.

short term, the proceeds will be used to reduce borrowings and strengthen the balance sheet, which has gearing of 42.5 per cent.

riers depot network, which spe-cialises in the distribution of heavy consignments, from

25kg to 250kg. United Carriers and certain other businesses were acquired from Bunzl in a management Phildrew Ventures.

weight segment of the market. The group also operates spe-

and wholesale outlets; and Homelink, which provides a home delivery service for large mail order houses. It also sup-plies dedicated distribution ser-

vices for corporate customers. The listing is being spor sored by Lazards, with UBS acting as broker to the placing. The prospectus is expected to be published on February 24 and dealing in the shares should start on Thursday,

	Current payment	Date of payment	Corres - ponding dividend	for year	lotzi last year
Arostradint	0.2	Apr 21	0.2		0.5
BPfin	2.1	May 9	21 ·	8.4	10.5
Drayton Far Eastfin	0.55	Apr 5	0.5	0.675	0.625
Fulcrum invint	2.65	Mar 31	-	-	13.07
Jersey Phoenixint		Mar 24 -	1.25	-	5.25
Kleinvort Highnt		Apr 5	1.875	-	7.5
Rameden's (H) §fin		Apr 12	3.5	4.5	4.5
Seacon 9fin		Apr 5	3.1	5.7	5.1
Updown invfin	13	Mar 22	12.5	19	125
Dividends shown pence increased capital. §USA #Second Interim making	per share	tSecond in	terim maki	na 2.50	ated. †On to date.

Dawson Intl share price Home Fashions, which makes

Dawson International, the Edinburgh-based textile company, yesterday warned that difficult trading conditions in the US would lead to "a very substantial exceptional provision" this year.

The shares fell to a low of

123p before recovering to close at 134p, down 7p on the day. One analyst described the announcement as "very disap-pointing and extremely unsatisfactory." Estimates for the size of the provision ranged between £10m and £40m.

Dawson promised a detailed announcement "within the next few weeks when the size of the exceptional provision has been finally quantified."

Last December the group cut its interim dividend almost in

half as problems in the US

reduced pre-tax profits for the six months to September 25 by

41 per cent to 29.23m. The group commissioned an independent review of its troubled US businesses - Dawson

items such as shower curtains and bath mats, and JR Morgan Apparel, which makes mainly T-shirts and sweatshirts for what is known as the fleece and jersey market.

The board is now considering the most effective way of implementing the review. Sir Ronald Miller, chairman

said yesterday that Dawson Home Fashions had suffered from increased import penetration as US retailers fought for market share. The battle between US retailers had also squeezed the fleece and jersey market, said Sir Ronald. Margins were very tight, volumes were down and there was a lot of spare capacity.

Dawson, which used to sup-

ply K-mart with fleece and jersey, has already closed four US plants. The two US problem sectors make up about half of Dawson's business in the US. The other half is taken up by thermal underwear manufacture, where the group has substantial market share.

BP makes second large oil discovery off Shetland Confirmation of the field's potential on the day of BP's results may have been a calculated move aimed at reassuring shareholders that the company

the Shetland Islands. ties, in spite of the squeeze on capital investment. The find is only about 15km from an existing discovery and Mr David Simon, chief execuhas estimated recoverable tive, was at pains to stress yesreserves of between 250m and terday that lower capital 500m barrels of oil. expenditure did not necessarily BP said it intended to mean fewer projects. The develop the discovery in a group's drive towards effi-

ciency meant that many prophased programme to ensure that it remained "robust at a jects were running substanlow oil price". The company said it was proposing an early-production schedule which "We are getting more bang for the buck in most of the could produce up to 100,000 barrels a day within a few projects coming forward," he said. This year capital spending is targeted at between \$4bn

BP holds a 50 per cent interest in the field, with the balance owned by Royal Dutch/ (£2.7bn) and \$4.5bn. The results were widely greeted by analysts as a sub-Shell. The companies jointly stantial achievement in a diffiown 10 blocks covering 1,500 sq cult climate. "These were km and intend to drill up to six storming figures given the external conditions," said one. wells in the area this year.

However, the ouestion remained of whether such performance could be sustained at a substantially lower oil price. Mr Simon stressed the remained committed to investgroup's focus on margin ing in longer term opportuniimprovement to help survive volatile price fluctuations. Year on year the company had

> through rationalisation, disposals and restructuring. BP beat its target for disposal proceeds by raising £2.1bn in the year, compared with £1.1bn. Mr Simon said he expected a further \$1bn to \$1.5bn to be raised from asset

made savings of about £500m

sales in the current year. Debt at the end of the year was \$12.4bn, a fall of \$4bn from its peak in 1992. The year-end figure represented 85 per cent of shareholders' funds.

BP benefited from a stronger dollar which contributed exchange rate gains of \$200m and gained a further \$135m as a result of revisions in petroleum revenue tax.

GLOBAL VISION-EUROPEAN FOCUS

Hours before British Petroleum

unveiled its results yesterday,

the group confirmed recent speculation that it had made a

second significant discovery off

EGANA INTERNATIONAL (HOLDINGS) LIMITED has acquired the textile operations of has acquired 70 per cent of the shares of has acquired HANDELSGESELLSCHAFT GÖGGINGEN AG UHREN & SCHMUCK GmbH from the which is majority owned by **TREUHANDANSTALT** PFERSEE West Merchant Bank KOLBERMOOR AG acted for the purchaser. West Merchant Bank West Merchant Bank capital finance. CHAMPION TECHNOLOGY HOLDINGS LIMITED **AHLSTROM** recommended ofter for has acquired a majority interest in MULTITONE SEBASTIAN ELECTRONICS ple ELEKTROTECHNIK GmbH INTERNATIONAL INC from the West Merchant Bank Initiated the transaction and TREUHANDANSTALT West Merchant Bank acted for the purchaser. acted as advisor to the Board WestLB provided West Merchant Bank of Multitone Electronics plc acquisition finance acted for the vendor. W West Merchant Bank HAYS PLC TRELLEBORG AB FRAMOCHEM Kft has placed 11,000,000 shares of has acquired 75.1 per cent of has acquired the ine Chemicals Division of MUNKSJÖ AB E. MORDHORST SPEDITION BORSODCHEM Rt in an international equity offering West Merchant Bank acted for the vendor. West Merchant Bank acted as West Merchant Bank WestLB provided acquisition finance International Co-lead Manager. acted for the vendor.

This advertisement is issued in accordance with the regulations of the London Stock Exchange, it does not constitute an invitation to the public to subscribe for, or purchase, any shares. Shoprite Finance (UK) P.L.C. announced on 9 February 1994 a Placing of 15,000,000 Cumulative Redeemable Preference Shares 2009 of 5p each. Application has been made to the London Stock Exchange for the Preference Shares to be admitted to the Official List. It is expected that such admission will become effective and that dealings will commence on 17 February 1994.

Shoprite Finance (UK) P.L.C.

Placing of 15,000,000 7.875p (net) Cumulative Redeemable Preference Shares 2009 of 5p each at 100.036p per share

Guaranteed on a subordinated basis by Shoprite Group P.L.C. Barclays de Zoete Wedd Limited

and

Credit Lyonnais Laing Share Capital

Following the Placing, the authorised and issued share capital of Shoprite Finance (UK) P.L.C. will be as Issued and now being issued fully paid Ordinary Shares of £1 each £50,000 £750,000

Shoprite Finance, a wholly owned subsidiary of Shoprite Group P.L.C. (incorporated in the late of Man with registered number 935), will provide long term finance for the expansion plan of the Group's retail with registered number 935), will provide long term finance for the expansion plan of the Group's retail with registered number 935). Preference Shares of 5p each activities and in particular its planned store opening programme throughout the United Kingdom.

Copies of the Listing Particulars may be obtained during normal business hours, up to and including 15 february 1994, by collection only, from The Company Announcements Office, the London Stock Exchange. London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2, Exchange. London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2, and up to and including 25 February 1994 (excluding Saturdays and Bank holidays) from:

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11 February 1994

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33-36 Gracechurch Street, London EC3V 0AX. Tel 071 623 8711. A member of the Securities and Futures Authority.

the largest UK investment

trust in the emerging markets

sector, hopes to raise new cap-ital through a placing and

offer for subscription of con-

The public offer is likely to be in March. On conversion, one warrant will be attached

to every five new ordinary

The trust subsequently plans a scrip issue in October, giving

shareholders two new shares

for every one they hold already. This should improve

the liquidity of the shares,

which are currently priced at

A savings scheme attached to the fund allows investments of as little as £30 a month, so a

lower share price would make

it easier for those savers to

Existing warrants for the

trast expire in September.

After the scrip issue, the trust plans to issue new warrants, with a 10-year life, on a 1-for-5 basis for all ordinary shares

except those resulting from

the conversion share issue.

which will already have war-rants attached. The terms of those warrants will be

adjusted to put them on an

equal footing with the new

Shares in the trust, which has assets of about £420m,

have been trading at a pre-

mium to net asset value of as

much as 17 per cent in recent months, but this has now

fallen to about 7 per cent.

Templeton raised 285m of new

capital, through a placing and

open offer, less than a year

The trust has a wide geo-

graphical distribution between

version shares.

about 450p.

Amstrad declines to £1.75m

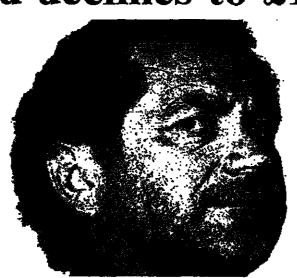
Mr Alan Sugar, chairman of Amstrad, warned shareholders yesterday that the consumer electronics group might report a full-year loss and said the level of final dividend would be "considered in the light of the second-half trading

The profits warning - the second in three months - came as the group reported an unexpected first-half operating loss and sharply lower pre-tax profits, reflecting flerce pressure on margins and a 31 per cent decline in turnover.

Margins in the consumer electronics industry continue to be under pressure, due to an oversupply of product, price cutting and depressed demand," said the chairman. "Retailers are striving for higher margins on lower retall prices to compensate for excessive competitiveness in the market."

Pre-tax profits in the six months to December 31 fell from £5.61m to £1.75m. Despite this the interim dividend is

The shares closed 4¼p lower



Alan Sugar: margins in consumer electronics under pressure

from its Dancall mobile telephone acquisition, fell to £139.9m (£202.2m). Mr Sugar said the fall was due partly to the decision "to reduce activity in product categories with little or no margin." These included low margin personal computers which accounted for £23m of the sales decline, and video-recorders.

tional charge of £972.898 had

been made to cover potential

sale of the Golden Lion Hotel,

where it appeared that the pur

chasers would be unable to ful-

said that with the coming on

On prospects, the chairman

fil their obligations.

tracts was fierce.

ses on arrangements for the

Nevertheless, even after a £455,000 three-month contribution from Dancall, the group incurred a £1.89m operating loss, compared with a £9.1m

Although Mr Sugar said the UK market, traditionally Amstrad's largest, had suffered the most, the group has also wound down its Spanish sub-

sidiary and rationalised Aus tralian operations.

The group was also forced to make £2.5m provisions to cover losses and bad debts reflecting difficult market conditions in

Despite the operating loss, Amstrad was able to report the modest pre-tax profit because of £3.64m (£3.75m) of net interest earned on its substantial cash balances.

By the end of the period cash balances had grown from £112m to £143m. However, although Amstrad is continuing to look at possible acquisi-tions, particularly in the telecommunications area, Mr Sugar said the group "would not be rushed or intimidated into making any bad choices to try to bolster the results of the company."

The group's "best expecta-tions" for the full year would be to try and maintain a break-even position. However, he cautioned: "As the second half is traditionally lower in sales volume, the target we have set will be difficult to achieve, particularly if the much heralded upturn in the UK economy does not translate

Machine Tool interested **Templeton Emerging** in buying part of FMT placing range of machining centres. shocked the UK machine tool and offer By Andrew Baxter

Machine Tool Services (GB), a small Lewes-based company which supplies spare parts for machine tools, has expressed interest in buying parts of FMT, the machine tool maker which called in the receivers

MTS would not say which parts it was interested in but it is believed it is most likely to want the spares operation. News of the approach comes

less than a week after Mr Alan Bloom and Ms Maggie Mills of Ernst & Young were appointed joint administrative receivers at Brighton-based FMT, whose annual sales have fallen from nearly £20m in 1990 to £10m.

industry and customers of FMT, although Mr Bloom said: We are putting plans together with a view to continuing the business as a going concern."

The number of employees at FMT had fallen from more

than 400 to about 150 before the receivership, and more than 40 jobs have been cut by the receivers - 30 at the main Brighton plant and the rest at FMT's other operations in Manchester and Newcastle. MTS' potential involvement

is somewhat ironic. It comes a few weeks after the Office of Fair Trading dismissed a case against FMT filed by the Lewes company, which had alleged that FMT had restricted its access to spare parts for its

Ernst & Young said yesterday that the receivership was the result of four years of recession, and there was no single "flashpoint". Gearing was also heavy, and included borrowings against property.

Meanwhile, the Machine
Tool Technologies Association

confirmed yesterday that it had been helping Mr Bright set up meetings with the Depart-ment of Trade and Industry to recover £1m lost on a contract According to The Engineer magazine, Mr Bright has

revalidating export licences originally issued by the Department before the Gulf war.

Starmin agrees to acquire private construction group

By Simon Davles

Starmin, the quarry products company chaired by Lord Parkinson, the former cabinet minister, announced yesterday that it had agreed to acquire a "large privately-owned construction group.' Starmin's share price

climbed 14p to 5p on the news. The acquisition was described as "significant in relation to the size of Star-min." It will be funded through a combination of new shares and cash, through a placement

If the deal goes ahead, the Abdullah family, the main shareholders, face greater dilution of control, as the owners of the construction company would take new Starmin shares and seats on its board. It is understood that the fam-

cent of Starmin's shares, but it has not indicated whether it will support the transaction. The deal follows a period of great uncertainty for Starmin. The Abdullah brothers resigned last July, when it was announced that the 1992

results would be re-examined

Canning's £1.4m Italian costs

tax and minorities, it will reduce attributable earnings

Canning said that overall

by about £500,000.

ily speaks for more than 25 per

ties. Subsequently, the figures were restated, and the final dividend rescinded. Mr Raschid Abdullah has

since been re-elected to the board. But his brother, Osman, the former chief executive, is seeking £500,000 in compensation for loss of office.

The Abdullah family built up Evered, the aggregates company. But the brothers resigned in 1989. Taking control of SI Group in the same year they renamed it Starmin and launched numerous acqui-

The shares, however, fell 80

A maintained final dividend

of 4.35p is forecast, making an

to 185p yesterday.

Spending on Tower Wharf hits Seacon

By Gary Evans

Seacon Holdings, USM-quoted shipping and distribution group, reported a 25 per cent fall in pre-tax profits from £2.28m to £1.72m for the year to September 30, on turnover ahead 3 per cent at

Mr Chris Roth, chairman, said the figures partly reflected heavy capital spending on the modernisation and development of Tower Wharf, in Kent, prior to it commencing trading. In addition, profits from fleet

and cargo handling operations were lower, caused by tighter margins reflecting depressed levels of inter-European trade. However, Mr Roth said that there had recently been some evidence of improving margins

He pointed out that an excep-

Third Quarter

Results

Jessups warns of loss and replaces director

By Katrina Lowe

Jessups, the Essex-based motor dealer, said yesterday that it expected to report a loss for the 16 months to December 31 and also announced a board restructuring under which the managing director has been replaced

stream of Tower Wharf, he The shares fell 20p to 96p. The results, expected to be hoped for a marked improve-ment, though trade in general released on March 9, will show was only slightly liveller than a year ago. Export shipments that trading in the motor dealwere generally higher, but erships in the last four months of 1993 was significantly below target and although vehicle competition for freight con-The recommended final divileasing operations performed well, an overall loss resulted. dend is increased to 3.4p mak-

Results for third quarter and nine months to 31 December, 1993

3,429

763

698

458

7.3 p

Excluding the impact of redundancy charges and non-

Turnover up by 4.6% in the third quarter and up by

Profit before tax up by 8.5% in the third quarter and

Earnings per share up by 6.3% in the third quarter

recurring items, the main year on year changes are:

3.281 10,190

56

705

450

7.2 p

292

2

2,370

2,198

1.440

22.9 p

ing a total of 5.7p (5.1p). Fully The disappointing showing diluted earnings per share has led to a board restructurdropped from I4.9p to 11.46p. ing under which Mr Ron To improve marketability. the 25p ordinary shares are to be split into 10p shares. The shares fell 6p to 235p.

Turnover

Operating profit

Loss on sale of

Premium on

Profit before tax

Profit after tax

group companies

repurchase of bonds

Earnings per share

4.3% for the nine months

up by 4.4% for the nine months

and up by 2.2% for the nine months

Redundancy charges 142

operations. In addition Mr Ian Harris. who joined the group recently from Coopers & Lybrand, has been appointed finance director.

Mr John Ganney will remain on the board and will continue as company secretary. In the 12 months to August 31 Jessups increased pre-tax profits to £707,000 (£506,000). The company said yesterday that trading so far in the cur-

rent year had been promising. 21 countries: Alpha shares rise to 172p

Joseph has been replaced as managing director by Mr Stan Thompson, managing director of the vehicle leasing Group, which provides flight They closed at 172p, against

9 months ended

31 December (unatadited)

9,812

459

2,120

135

56

1,732

1,088

17.3 p

on first day trading Shares in Alpha Airports of trading yesterday.

> the flotation price of 140p. Alpha was formerly the air-ports division of Forte, which has retained a 25 per cent stake in the company. A total of 113.09m shares were offered. of which half were firmly placed with institutions. The remainder were subject to clawback to meet retail demand through intermediaries. The public offer was sub-

For the year to January 31 1994. Alpha is forecasting a 19 per cent rise in operating profits to £20.6m on turnover of

provision in its 1993 accounts of up to £1.4m for bad debts, in respect of certain substantial customers of its Italian electronic components business.

W Canning is to make a special

The Birmingham-based com-pany, which also has speciality chemicals interests, said the provision would be out of a total exposure of £1.93m. After

Energy Capital shares at 58p

By Tim Burt

shares close up 8p at 58p on

Together with the warrants.

that sales or operating profits ing to the sale of an offshoot. would be materially affected in Final results are due to be

sales and orders in its electronunchanged total of 7.29p. Interim pre-tax profits fell to ics components business continued to be very good and it £1.83m (£3.02m) after an exceptional charge of £942,000 relatdid not, therefore, anticipate 1994 by the Italian problems. announced on March 23.

Energy Capital Investment Company saw its partly-paid their first day of trading on the Stock Exchang

which gained 3p on a 25p open ing, yesterday's close represented a 13.6 per cent premium over the fully paid £1 share

	February Quot	a loans'	
Years	BPt	A11	makelly
1			51%
Over 1 up to 2	5¼	5%	5%
Over 2 up to 3	51/2	5%	5%
Over 3 up to 4	5%	5%	61%
Over 4 up to 5	5%	5%	6%
Over 5 up to 6	6	6	6 %
Over 6 up to 7	6%	6%	6%
Over 7 up to 8	61/4	614	7
Over 8 up to 9	6%	63/2	7
Over 9 up to 10	61/2	61/2	7%
Over 10 up to 15	6%	7	7%
Over 15 up to 25	71/4	7¼	7 3/ a
Over 25	71/4	7%	7%
"Non-quota loans A ere 1 per cent higher and non quota loans, †Equal instalments of principal, † half-yearly payments to include principal and inte	Hepsyment	by ball-yearly s	nanuity (Abed eq

WEST RAND CONSOLIDATED MINES LIMITED

(Соварану Ведемайнов No. 01/01/97800) (Incorporated in the Republic of Smith Misca-

Cautionary announcement

Further to the previous announcements in this regard, shareholders are advised that negotiations which could affect the share price are still in progress, and until a further announcement is made shareholders are advised to continue to exercise caution in dealing in their shares.

11 February 1994

The Financial Times plans to publish a Sigvey on International

Corporate Finance on Monday, April 18.

The Financial Times reaches more senior business ecisions makers on Corporate Finance Services than any If you wish to reach this influential audience by

urvey plea Hannah Pursali Tim Hart

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CONTRACTS & TENDERS

ALBANIA

CRITICAL IMPORTS PROJECT INDIVIDUAL PROCUREMENT **NOTICE INVITATION FOR BIDS**

IDA CREDIT 2404 - ALB Contract Name - No: MOH/181/BIS/94 The Government of Albania has received a credit from the World Bank towards the cost of the Critical Imports Project and now invites sealed bids from eligible bidders for supply of the following items through International Competitive Bidding under World Bank Procurement Guidelines:

Item 1, 35 units 5 seats 4 WD diesel vehicles, jeep type Item 2, spare parts for above vehicles

Cost of bidding documents: USD 200, Bid submission deadline and public bid opening date: March 25, 1994, 12.00

Bidding Documents are now available from the Project nentation Unit, Ministry of Finance and Economy, and can be obtained from the same on submission of a written application and upon payment of the mentioned non refundable fee into the account no. 4561/107/01, maintained by the PIU at the National Commercial Bank of Albania,

Bids will be opened in the presence of those bidders' representatives who choose to attend at midday 12.00 on March 25, 1994 at the Project Implementation Unit, Ministry of Finance, Tirana - Albania

Further information can be obtained from:

THE WORLD BANK CRITICAL IMPORTS PROJECT IMPLEMENTATION UNIT, TIRANA - Albania Mr Agim Hado Phone: +355-42-27938 Fax: +355-42-27941 Telex: 2146 PIU AB

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"It is encouraging that we continue to achieve steady volume growth despite growing competitive pressures. This improved demand is reflected in a 6.3 per cent growth in earnings per share in the third quarter after adjusting for redundancy costs and non-recurring factors.

We have recently announced further substantial price reductions and there are more to come. These emphasise the continuing need to control costs and improve efficiency."

> Sir lain Vallance Chairman 10 February, 1994

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British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.

COMPANY NEWS: UK

Uncertainty reigns in absence of a transaction

John Gapper reports on the greatest concern over Lloyds Bank: what it will do with its money

expected to announce this morning, can exactly be said to be in trouble. Yet Lloyds' mantle as the most successful and profitable of Britain's banks

A Comment of the Comm

124 - 124 1625 124 - 124 1625

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Author Carrier

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ARD RATE

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shows signs of slipping.
The clearest evidence of this is in its share price, which although it outperformed the FT-SE-A All-Share index last year, rising 23.6 per cent. lagged behind the rises of other banks. As investors bought the shares of banks with the most obvious recov-ery potential, Lloyds was gradually de rated.

It is appropriate that Lloyds should lead the results season for the big UK clearers, for it is already demonstrating the challenges that others could face in the next two years as they recover. Investors question whether it will hand back its strong capital in dividends,

or expand by acquisition.

"People wonder about what Lloyds will do next, and some of that uncertainty is reflected in the share price," says Mr Rod Barrett, bank analyst at Goldman Sachs. But he argues that the underperformance is due mainly to growing confi-dence that other banks can replicate Lloyds' past suc-

Lloyds' manoeuvres under

o bank which made a filbn profit last year, as Lloyds Bank is and positive. Negative ones were to exit from poorly-performing businesses such as international banking and merchant banking in the 1980s, and to refrain from selling its

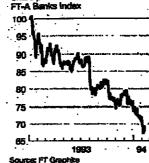
portfolio of problem country

Mr Pitman's achievement was to focus earlier than others on domestic retail banking, and its spread into the French model of "bancassur-ance." He did so by acquiring a 60 per cent stake in Lloyds Abbey Life, and rooting a life insurance business within

These moves helped raise return on equity to 21.3 per cent in the first half of last year. The release of problem country debt provisions smoothed the effect of the UK recession. Some £122m was released in the first half, and £80m of interest arrears is expected to be written back in

the second half. Yet analysts point to the underlying sluggishness of the core retail banking business. Lloyds is expected to report virtually flat operating profits before bad debt provisions because its margins are under pressure, and it will not have the gains enjoyed by other banks from buoyant securities trading.

Lloyds Bank Share price relative to the



The results are expected to show a continuing slackness of UK loan demand, which is holding back the revenue growth of all banks. Lloyds Abbey Life also faces difficulties selling products to Lloyds customers because of controversy over the selling of life insurance products and pen-

Mr Barrett argues that Lloyds is unlikely to repeat its early growth.

"The idea of bancassurance will be questioned. Banks thought that it was an easy way of making money through branches, but it gets harder as they sell more complicated products to sophisticated customers," he says. For all that, Mr John Leo-

nard, a banks analyst at Salomon Brothers in London, says that Lloyds still has "further to go" in cutting costs and raising revenues in its core business. He believes it is also likely to gain more than other banks from recovery in the south-east

The problem with simply continuing to squeeze profits from Lloyds' existing network and products is that analysts expect a further fall in margins as other banks rebuild their capital and are able to compete aggressively. This could mean pressure on Lloyds' historically high equity returns.

This problem bears on what remains the greatest uncer-tainty over Lloyds: what the bank will do with its money. Since its failed attempt to acquire Midland Bank in 1992, there has been speculation over which financial services operation it might buy to expand its customer base and squeeze unit costs. There are two difficulties in

doing so. One is that it has set a high return on equity hurdle for an acquisition in order to prevent a dilution of its own shareholder returns. A second is that other banks have come much more expensive in the past two years, and would now test Lloyds' purse. The first difficulty may have been eased by the fact that its

3.75p so far. Directors intend to

maintain the total for the year



Brian Pitman: focused earlier than others on retail banking

target return on equity for an acquisition may have to fall because of reductions in interest rates.

The second difficulty means that Lloyds may be more likely to take on a building society, despite the regulatory barriers. Mr Leonard believes that Lloyds feels under no immediate pressure to do anything. "I have not got the sense that they feel themselves to be in a strategic box."

Yet Mr Pitman has said that Lloyds would become over-capitalised if its ratio of equity to assets rose above 6 per cent. Other things being equal

this could happen by 1995. which is also the year in which Mr Pitman is due to retire. This is itself becoming a pressing issue, because he has no obvious successor. Unless a clear signal emerges today, questions over the future are only likely to increase.

the announcement of its

interim results, the USMtraded company said it was in

negotiations for the purchase

of a "very substantial bust-

Undown Investment saw its

net asset value per share

advance 33 per cent - from

Updown net asset

value 33% ahead

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- * Revenue sharing

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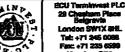
The documents setting out the details of this invitation may be obtained from

The Faroese Petroleum Administration Debesartrøó, FR-100 Tórshavn, Faroe Islands Fax no. +(298) 18438/16148

Bids should be submitted not later than 15.00 hrs. GMT on 21 February 1994.

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Bank of Ireland's US arm in black

Bank of Ireland has finally staunched the financial haemorrhage at its US subsidiary. New Hampshire-based Bank of Ireland First Holdings has cost the group over \$700m (£470m) since 1988 when the

clearing bank first ventured into the US market. BOIFH vesterday reported its first-ever pre-tax profit of \$800 for the 1993 year, achieved on

income of \$200m. In 1992 a loss of \$77m on income of \$228m was reported, while losses in 1991 amounted

to \$123m. Loan loss provisions were duced from \$64.6m to \$23.7m, while non-performing assets have been cut from \$136m to

Mr Pat Molloy, chief executive, said that the US subsidiary was now "well-positioned" to take advantage of a gradual economic recovery in the New Hampshire region, and is expected to make "a significant contribution to group profitability in 1994-95".

Burmine's Europa

issued capital. Acceptances totalling 499,362

from Europa's independent directors, who recommended the hid holding some 52.5 per cent of

the company said they would accept the offer. Kleinwort High net

offer 47% taken up

Burmine, the Australian gold company, said its offer for Europa Minerals, the mining finance house, had been accepted in respect of 11.56m Ruropa ordinary shares, representing 47 per cent of the

(2.03 per cent) shares were

asset value improves

Kleinwort High Income Trust had a net asset value per share of 117p at end-December compared with 84.5p a year earlier and 93.7p at the June 30 year-The value per zero dividend

preference share was 130.4p. 116.9p and 123.5p respectively. Net revenue for the half year improved from £1.01m to £1.15m for earnings of 3.84p (3.37p) per share.

A second-quarterly-dividend of 1.875p makes an unchanged

In January, shareholders Jersey Phoenix

earnings rise

NEWS DIGEST

For the half year ended December 31 available revenue of Jersey Phoenix Trust totalled £472,975 for earnings per share of 3.05p. That compared with £400,356 and 2.63p respectively for the corresponding period of

A same-again second interim dividend of 1.25p makes 2.5p (same) to date.

Static start for Dobson Park

Dobson Park Industries, the industrial equipment maker. has started the 1993-94 year

with demand showing little improvement over the previous 12 months. However, Mr Alan Kaye,

chairman, told the annual meeting that parts of the industrial electronics business had contracts which provided a basis for an improved second

The toys division experienced a good level of demand during Christmas.

Hobson shares suspended

Shares in Hobson, the household products and commodities trading company, were suspended yesterday at 27p, up ¼p, the highest level for the past 12 months, pending a further announcement about a large acquisition.

At the end of January, with

531.1p to 705.13p - over the Attributable profits at this

Cazenove-managed investment trust improved from £593,000 to £641,000, including a net contribution of £70,000 (£10,000) from the investment dealing subsidiary. Earnings, taking in the offshoot, were 16.03p (14.82p)

per share. The single distribution for the year goes up 0.5p to 13p.

28 Chesham Place Belgravia London SW1X 8HL



Barclaye de Zocte Wedd-was lead manager: to Reinsurance Australia Corporation Limited in the A\$300 million mittal public offering.

P RHÔNE-POULENC

Barclays de Zoete World was global co- .ordinator in the international offering of 3,898,608 shares and public offering in France of 3,898,607, shares in Roussel. Uclaf owned by Rhone-Poulenc at a price of FI-563 per share.



Barclays de Zoete Wedd actes as lead manager to the US\$50 million 0.25 per cent l'uro convertible bonds due 2008 for Daewoo Corporation.

- CANADA



Barelays de Zoete Wedd acted as joint figancial adviser to BCE Telecom International in the adquisition of ... : ... a 20 per cent interest in Mercury Communications Limited for £480 million.



Barclays de Zocte Wedd actod as bookrumer and joint lead manager to HSH Overseas Finance Limited in the issue of US\$175 million 5 per sent bonds due 2001 guaranteed by, and convertible into ordinary shares of The Hongbong and Shanghai Hotels, Limited.

December 1993



Barclays de Zoete Wedd led a bought equity deal of shares in Skandia Group-Forsiking AB purchasing and placing the stakes lickl by Uni Storebrand and Flathia for SEK3.14 billion.



Barclays de Zoere Wedd acted as lead international coordinator and underwriter of the US\$52 million international offering of 100 million B shares for Shanghat Diesel Engine Company Limited.

PEOPLE'S REPUBLIC OF CHINA



Barciays de Zoete Wedd acted as bookrunner and joint lead manager in the US\$100 million 3.5 per cent Furo convertible bonds due 2004 for SCICI Limited . .



Bardays de Zocte Would acted as financial adviser to ACT Group ple in the acquisition of BIS Group Ltd for £93.5 million from NYNEX Corporation.

Bardays de Zoete Wedd placed a 17.5 per cent stake of R shares in Ensa-Gutzeit worth US\$246 million.

Global reach, international

NORTHERN TRELAND



Barclays de Zoete Wedel advised Northern Ireland Electricity ple and de Zoete & Bevan were joint stockbroker for the placing and offer for sale of the company, raising £362 million.



Barclays de Zoete Wedd was adviser to GRE (UK) in the \$100 million acquisition of a US subsidiary of American Ambassador Casualty Company from Allianz Group (Germany).

solutions.

Barclays de Zoete Wedd Limited Corporate Finance

> Ebbgate House 2 Swan Lane London EC4R 3TS

Telephone 071 623 2323



By Kenneth Gooding, Mining Corresponden

Zinc prices fell sharply yesterday after European pro-ducers admitted that their attempt to end over-capacity by the co-ordinated closure of one or two smelters had col-

The price had been in free-fall since Tuesday as rumours spread the the closure plan was to be abandoned, but it continued to retreat and touched \$963 a tonne on the London Metal Exchange at one point yesterday, nearly 7½ per cent below the \$1,040 it reached last week when optimistic noises about the so-called smelter shut-down agreement were still emerging from the

in late trading zinc for delivery in three months regained some ground to close at \$969.75 a tonne, down \$13.25, or more than 1 per cent, from Wednes-

Analysts suggested there was strong technical support between \$940 and \$960 a tonne but even this level might be vulnerable if investment funds returned again as determined

appointment among producers that a second attempt to deal with the structural overcapacity that had plagued the Euro-pean zinc industry for 20 years had come to nothing. Only a week ago Mr Jacques

Spaas, secretary general of Eurometaux, the Brusselsbased organisation that has provided a forum for the producer talks, said a formula had been worked out and producers now only had to agree to support it. The arrangement would have involved one or two European smelters being closed and the expense being shared by the industry as a whole - provided the European Commission gave its approval.

Yesterday a short statement from Eurometaux said the talks had been suspended and no new meetings were foreseen but added: "It is still believed that the overcapacity in Europe has to be addressed and that structural changes within the European zinc industry will have to occur. Developments over the last months are demonstrating that such changes are beginning to

Producers refused to discuss

By Deborah Hargreaves

E.D. & F. Man. the London commodities trading company has cut its estimate of this year's world sugar crop by 1.6m tonnes to 110.8m. Its latest report on the market outlook puts consumption at 113.3m tonnes, leaving a deficit

of 2.5m tonnes. The sugar crops in Thailand, Cuba, India and South Africa have failed to recover fully from last season's reduced output. In addition, shortfalls have emerged in China, Argentina and Mauritius.

New York sugar prices have remained at about 11 cents a pound, however, reflecting uncertainty about the prospects for demand. Flat consumption in east and central Europe and rumoured changes to the Russian import tariffs for sugar have had a dampen-

Intelligence Unit says improved prospects for most soft commodities are holding, though the impact of adverse weather in North America on grains and oilseeds is fading. In the February issue of its World Commodity Forecast, the ElU says it sees little pros pect of physical demand for metals picking up this year but that demand from futures mar-

Coffee 'on verge of major rally'

commodity markets can often

Coffee prices are on the verge of a major rally, according to brokers GNI in its latest "Market Alert", reports Reuter. Forecasting a possible medium-term target of 95 cents a pound for the New York July contract, which yesterday was trading just below 79 cents). the report said estimates of lower Central American and Colombian crops this season

had combined with signs the

producers' retention scheme

be distorted by physical flows, and we believe the time is now right to look for a major rally in coffee." political ability to hold its retention scheme together had been a major factor in prevent-

GNI said doubts over Brazil's ing prices from rising over the past eight months. But there were signs that the government had nearly caught up with its retention obligations was starting to bite. for the October-December
"The timing of any move in period and the decision to

hand the scheme over to exporters should prove effective, it added.

The government would still be responsible through the auction system for retaining coffee registered before February 3, "and consequently two programmes will be working at once. . . this will soak up the remainder of the 1993-94 crop" the report said.

In addition, the 1994-95 crop was expected to be 4m bags (60kg each) lower than this year's estimated 23m.

Cotton trade to lobby against export bans

By Deborah Hargreaves

International cotton traders will travel to India and Pakistan next week to try to persuade the governments of those countries to lift export embargoes on cotton shipments. The Indian government suspended shipments on Tuesday following shortfalls in estic production.

The cotton that is being held up by the export ban had been sold by tender to international traders. Those trading companies say they will now have to turn to the world spot market for higher-priced supplies to fulfil their own contractual obligations.

World cotton prices have risen sharply in recent weeks in response to news that production in China, the US, India and Pakistan - the world's biggest cotton growers - would be affected by bad weather and disease. Prices on the New York Cotton Exchange increased from about 50 cents a pound last September to 76

cents vesterday.

The US Department of Agriculture estimates that this year's world crop will fall by 2.5m bales from 1992-1993's 82.8m bales. "The action of the Indian

government is so short-sighted when it has spent so long building it's reputation as a reliable source of cotton," said Mr Colin Bernhardt, chairman of Liverpool-based cotton traders Ralli Brothers & Coney. The Indians are holding back

200,000 bales - equal to about a week's consumption by domestic mills. This is a tiny fraction of the overall world cotton trade, which accounts for 23m bales, but the World Cotton Exporters Association - a group of international traders is concerned about the prece-

dent the move will set. The Turkish government slapped on high export sales taxes on cotton last month in an effort to hold back shipments. But after protests from the European Union, Turkey agreed to suspend the tax on cotton contracted for export

Recs

MARKET REPORT

Aluminium falls as output cuts slow

ALUMINTUM prices were the close it had steadied to depressed yesterday by a slow- \$498.50 a tonne, down \$4.75 on ing in the production cut bandwagon, following statements by Norway's Elkem and Sweden's Granges. News that France's Pechiney was to temporarily curb production at some stage cushioned the fall, however, and the London Metal Exchange three months delivery price closed \$11.25 off the day's low at \$1,278.25 a tonne, down \$10.50 on balance. The three months LEAD price broke below the \$500-atonne level, in a culmination of

the day and \$25 since the end

of last week.

LME NICKEL largely traded in the plus column, with a dip below \$5,800 a tonne for three months delivery reversed by keen buying interest. At the close the price was up \$32.50 on the day at \$5,835 a tonne.

Precious metals continued to trade in their established ranges at the London bullion market after New York markets opened largely in line with forecasts.

GOLD ended 45 cents higher at \$382.25 a troy ounce, while cash SILVER was unchanged

Precious Metals continued

■ QQLD COMEX (100 Troy oz.; S/troy oz.)

at \$5.301/4 an ounce. PLATI-NUM fared better, widening its premium over gold with a \$2.50

negotiations. It is known that they were particularly con-

cerned about anti-trust prob-

lems. Mr Wim de Graaf, gen-eral manager of the Budel

smelter in the Netherlands,

said on Tuesday that there were still "quite a lot of legal

Also, since discussions

started in June, the industry's

outlook has been transformed

by the financial problems of

two big European groups -Metallgesellschaft of Germany,

which owns the Rhurzink

smelter, and the Spanish bank-ing combine, Banesto, which

controls 58 per cent of Astu-riana de Zinc. These are now

under new management. Meta-

leurop, the French offshoot of

Germany's Preussag, has also

Zinc stocks on the LME have

doubled in the past year and

moved above 1m tonnes for the

first time last week. Industry-

wide stocks are over 1.5m

tonnes and Mr Angus Mac-

Millan, research manager at

Billiton-Enthoven Metals, sug-

gests that annual output cuts

of 500,000 tonnes are now required to bring the market

back into balance.

reported big losses recently.

issues involved".

rise to \$392 an ounce.
"The lack of Far East interest overnight didn't help the markets today," one dealer commented. Borrowing (buying cash and selling forward) against possible production disruptions during the South African all-party elections in April tightened physical platinum's liquidity, dealers said. PALLADIUM, platinum's sis-

ter metal, saw continued strong physical interest and some investment fund buying Compiled from Reuter

By James Buxton, Scottish Correspondent

A study of the Norwegian salmon farming industry by the accountancy firm Ernst & Young has concluded that over the past five years it has enjoyed a 20 per cent subsidy on its cost of production from the Norwegian government.
The study also shows that

over that period the Norwegian industry has consistently lost money. The losses have mostly been absorbed by the four major banks, which since 1991 have come under the control of the government. A further expected surge in Norwegian salmon output is likely to be financed by the government and its associated banks. Ernst & Young says that

have been achieved without

producers; loans and guarantees awarded but subsequently written off; overpayments to the statutory marketing organisation, the debts of which were later written off by the government; and the continuing bankrolling of fish farming by the state-controlled

direct grants and subsidies to

The Scottish Salmon Growers Association and Sir William Lithgow, a leading businessman, commissioned the study in response to the crisis in the Scottish salmon industry, caused, they say, by Norwegian over-production and

It intends to use the report to press the UK government to take stronger action against Norway through the European Union, and to stimulate an EU Norway's high level of production at low prices could not investigation into unfair subsi-

dies to fish farmers by the Nor-

wegian government. It has already complained to the EU that Norway is dumping salmon.

Accountants say Norway subsidised salmon by 20%

Because of a surge in Norway's production, salmon prices in the EU collapsed last October. Norway produced 180,000 tonnes of salmon in 1983 compared with Scotland's 45,000 tonnes. Some 85 per cent of Norwegian salmon is

exported to the EU. In November the EU imposed minimum import price of £2.64 a kilogram, but Scottish farmers said this was insufficient to restore their profitability. Last weekend the minimum import price was

increased to £2.74. The study says that the Norwegian salmon industry received more than £230m in state subsidies over the past

four years. The money came principally from Norway's Industrial and Regional Development Fund, which made loans that were not repaid and guaranteed 50 cent of bank loans on which the fish farmers

defaulted In addition the Norwegian government in 1991 wrote off the £177m debts of the Fish Sales Organisation, the statutory salmon marketing body which, the study says, had been overpaying salmon farm-

ers for their fish. A further £35m was spent financing a programme to freeze salmon and sell them outside the EU.

The report points out that following a series of banking crises up to 1992, the state now controls the four biggest Norwegian banks and through them 50 per cent of the salmon industry. It suggests that the bank-controlled and bank-fi-

nanced farms are effectively being "bank-rolled pending a return to more favourable market conditions".

It calculates that direct sub sidies averaged £295 a tonne in 1991 and 1992, while the writing off of the debts of the FOS was worth another £172 a tonne, making a total subsidy of £467 a tonne. That was 20 per cent of Norwegian farmers' average cost, calculated by the Norwegian consultants Kontall, of £2,370 a tonne.

The Norwegian government has consistently denied allegations of unfair subsidies and dumping. It argues that it makes no specific subsidies to salmon farmers and that the general subsidies available are in accordance with EU rules on state aid. Its assistance to the freezing programme was to the benefit of Scottish as well as Norwegian farmers.

some sell stops pushing it to \$492 a tonne at one stage. By COMMODITIES PRICES

this week's downtrend, with

BASE METALS LONDON METAL EXCHANGE

M ALUMINIUM 99.7 PURITY & per to

M ALUMINIUM, 29.7	7 PHENTY IS 134	r tonnsel		N MG	بيسس	- AND L	100	-	766
			Feb	382.0	-2.0	382.8	381.0	68 5	157
	Ceah	3 mths	Mar	3824		383.7		12	
Close	1257-8	1278-8.5	Apr	383.5	-20	396.4			23,081
Providus	1267-8	1268.5-9	Jun	385.6	-21	388.0		29,157	305
ligh.low	-	1282/1270	Aug	389.6			-	4,984	
AM Official	1257-8	1278-8.5	Oct	392.0	-0.1	392.0		4,132	40
Cerb chose		127 9-9 .5	Total						23,926
Open int.	277,748		S PL	MUNUTA	NYME	(50 Tr	oy oz.;	\$/troy (3 <u>2.)</u>
fotal da⊯y turnover	42,014		Apr	393.8	+0.1	385.9	201 E	14,352	2.318
ALUMINIUM ALL	CY (5 per torine	1)	. 📜	384.0	+0.1	395.5			
Clase	1111-7	1130-6	Oct	394.7	+0.1	397.0		373	
Previous	1131-6	1150-4	Jan	395.7	+0.1	398.5		218	
4 directions		1140/1125	Apr	396.7	+0.1			- 6	
NN Official	1106-8	1125-30	Total					17,910	2,602
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iotal daily turnover	368		Mor	134.00			132.75	2.161	517
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ictal dady turnover	6.065								
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ובושונט של	5370-00	5425-30	Apr	14.88	+0.11	14 85		76,230	
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מה מסכו	19,107		Jun	15.30	+0.10	15.32		55,237	
otal daily lumquer	2,990		Jal	15.50	+0.09	15.50		22,082	1,365
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NYMEX (42,000 US gails.; c/US gails.)

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May M	902 912	+14 +11			18,339 11,586		Apr Jan	75.025 71.550	-0.125 -0.050	75.300	74.800 73.425	37,71
Sep	928	+9	928	919	10,702	402	Aug	72,950	+0.100	73.100	72.850	12,01
Dec Mar	944 958	+8 +9			14,502 26,012		Oct Dec				73.875 73.790	
Total		•••			127,117		Total	10000	4000			90,78
■ CO C	DA CSC	E (10 t	onnes;	\$/torne	15)		_ <u> </u>	E HOGS	CME (40,000	be; cen	ta/fbs)
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May Jul	1119 1146	+8 +5			30,094 14,098		Apr Apr				49.275 54.300	
Sep	1170	+7	1174	1165	8,033	192	164	53,700	-0.075	53.975	53,625	2.98
Dec Mar	1198 1218	+19			6,779 7,819		Aug Oct				52.050 48.250	
Total						8,361	Total					32,71
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Feb 10							May	56,325	-1.850	58.400	56.175	4,67
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				4555	8,840		Total	0-0-00		•	J-,JEJ	11,29
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Jal	1208	-13			5,911		1.0	1001	. —	* D.C	_ ~	
Sap Kov	1211 1211	-10 -11		1208 1215	2,673 1,920	2,327		NDON				
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No.8,377 Set by GRIFFIN 6 Went round and round in goal

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11 Having soft ice mixture outside it's impressive (4) 12 Cross and cold, one wriggles round top (5)

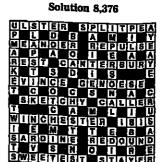
13 Ape just used to prevent spoilt opera? (9)
17 Observer article included

14 Unmarried lauy journalist skipped (6)
16 You need firm soils for rebuilding big things (7)
19 During which strikers face delivery men? (7)
21 Filled out extra page first (6)
23 Abductor found person sleeping and turned in (9) 20 Fools pop back on board (4) 21 Relate to exercises on a moving train (7)
22 See 8 down
24 Model highway in Indian capi-

25 Something one reckons to find? (5)
26 Some big loose curtains for cold houses? (5) cold houses? (6) 27 Said "it's terribly cold", being

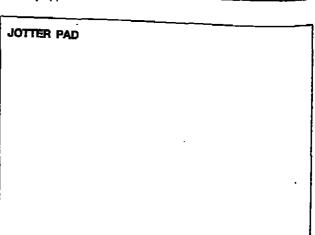
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LONDON STOCK EXCHANGE

MARKET REPORT

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Bond market worries trigger big falls in equities

By Steve Thompson

The UK equity market came under further pressure yesterday, weakened by persistent selling of the FT-SE future and continuing worries about international bond

The latter rallied in afternoon trading yesterday, dealers said, but remained nervous ahead of news of the US bond auction and amid wild rumours that one of the big US investment banks had taken a big loss on its international bond trading desks and that there had been departures from its bond trading team in London as well as sackings on its German and Japanese bond

The speculation centred on Goldman Sachs. The investment bank said it would not respond to market

rumours, but sources close to the bank said the stories were totally untrue. Talk that Goldman had suffered big losses in its trading activities since the US Federal Reserve increased its Fed Funds rate has been circulating in markets all week.

Dealers said a late slide on Wall Street, which was down almost 20 points after the London market had closed, and talk that one of the New York market's most influential commentators was expecting a 4 to 7 per cent short-term setback for the Dow Jones Industrial Average. would have a sizeable impact on London this morning. After hours saw the FT-SE 100 future trading at 3,386, indicating that the cash market would open well below 3,400.
"It is the last day of the account

tomorrow and the market has been

Account	t Dealing Dates
First Dealinger Jan 31	Feb 14
Option Declarations: Feb 10	Feb 24
Legt Dealinger Feb 11	Feb 25
Account Day: Feb 21	Mar 7

taking on lots of stock," said the head of trading at one top UK securities house. He said the market would be unable to hold the 3,400 markk and that the next level of real support would come at 3,350.

The FT-SE 100 began the session on a firm note, opening almost 16 points higher and edging up to a day's best of 3,441.1 within an hour of the opening, supported by a solid start by gilts and sterling. However, London market's most influential support from the US.

a gradual deterioration in gilts, said to have been prompted by heavy selling from the US, upset those stocks and undermined sentiment in equities, where US houses were said to have been aggressive sellers of stock.

The Footsie fell away thereafter, testing 3,400 on the downside and reaching a session low of 3,400.7 before stabilising and closing a net 22.1 off at 3.407. The FT-SE Mid 250 Index also reflected some determined selling in the marketplace, retreating 32.2 to 4,068.9. Turnover in equities picked up again, reaching 995m shares, with

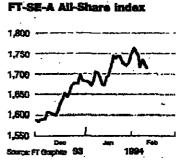
non-Footsie stocks accounting for 671.7m shares, or 68 per cent of the total. The value of customer busi-

tial weakness in the utilities area of the market after telling clients to take profits in the electricity subsector. A decision on whether the two English/Welsh generators will be referred to the Monopolies and Mergers Commission is expected this morning and could produce a big move in either direction, depending on the decision of the industry regulator.

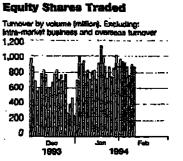
securities houses, caused substan-

BP, meanwhile, could not maintain an early strong rise triggered by good fourth-quarter figures and news of drilling success west of the Shetland Islands and closed lower on balance. There were strong rises, however, for NatWest Bank, after reports of switching out of Barclays, for Reuters, after its recent bumper figures, and for Vodafone, after big

NEW HIGHS AND



1 Other Ser & Business . Gas Distribution Electronic & Elec +0.2 FT-SE SmallCap ex IT's ...



E Key Indicators

dices and ratios		
-SE 100	3407.0	-22.1
-SE Mid 250	4068.9	-32.2
-SE-A 350	1726.2	-11.8
-SE-A All-Share	1715.97	-10.85
-SE-A All-Share yield	3.30	(3.28)
est performing s	ectors	

Worst performing sectors 1 Electricity .. 2 Oli Explora 3 Water ...

FT Ordinary index FT-SE-A Non Fins p/e

Long glit/equity yld ratio:

FT-SE 100 Fut Mar

10 vr Gilt viald

Regulator worries hit Recs

Regulatory worries upset the power generators and regional electricity companies (Recs) yesterday, prompting sharp

retreats across the board. The Recs were worst hit as NatWest Securities raised con-cern over their vulnerability to adverse news during the discussions with Offer, the industry regulator. The broker also believes selected stocks have been overbought, particularly in the light of what it considers "overstated" values put on the National Grid, owned by the Recs and set for flotation, possibly next year.

NatWest, which remains positive on the sector in the medium term, singled out Seeboard and Manweb as particu-larly vulnerable. Seeboard dropped 23% to 386p and Manweb 38 to 796p. The negative sentiment also saw Yorkshire down 39 to 682p, Midlands 36 to 732p and Northern 36 to 738p. In spite of the steep falls, the broker said it believed the shares are due for a further correction. However, others disagreed, among them Hoare

Govett, which had the sector marked as a hold, and yesterday moved to a buy on selected

Stocks. PowerGen was another big casualty as the market fretted over today's decision from Offer on whether to refer the company and National Power to the Monopolies and Mergers Commission over the issue of pool electricity prices. "It could go either way," said one seasoned utility dealer. "The shares are either going to rocket or fall out of bed." Another said: "A referral would mean a 10 per cent downside – minimum." Yesterday's big fall in Powergen down 17 to 525p - was said to

be influenced by one leading house putting its money on just that outcome. National Power declined 12 to 461p.

Heavy BP trade

Initial reaction to fourthquarter figures from RP saw the share price shoot through the 400p barrier, but after the company's meeting a more sober reaction saw the stock slip back. Hefty two-way business led to exceptionally heavy turnover of 24m shares.

The results showed BP back in profit, with a historic cost net profit of £615m after exceptionals, against a loss of £458m in 1992, and a replacement cost

TRADING VOLUME

Major Stocks yesterday

to a loss of £352m previously. Despite this, one analyst said: LOWS FOR 1993/94 "David Simon (the chief execu-NEW HIGHS (170). BUELDING & CHSTRM (3) Admiced, Leing (J) tive) reminded the market that

NEW Hiddels (170).

BULDING & CARSTRIN (3) Ashteed, Laing (A & Ape Pt. Tay Hornes, BLDG MATLS & MCH773 (8) Calestread Robey A. Ibetock Jehreen, Do Wrts., Kingspain, Robeyen, Fluberold, Ownes, Kingspain, Robeyen, Fluberold, Ownes, Robert Perkey, Robert Matter, March Marc BP is sensitive to oil prices." Even the most bullish analysts argued that it was time BP paused for breath, while Mr John Toalster of SGST, and the renowned bear of the stock. said: "The shares are massively overbought. When reality does set in, I would see them fall below 300p." Yesterday, BP shares swung back from a high of 407p to end a net 41/2 down at 3861/2p, shrugging off confirmation of a large oil find west of the Shetlands. Shell Transport picked up to

close 3 higher at 734p. International stocks with strong US exposure held up well against a weak market as Salomon Brothers, the US brokerage, launched a £130m warrant on stocks geared to US recovery.

net profit of £896m, compared

The house issued 10m call warrants, which give holders the right to buy underlying stock at a fixed date at 128p. Holders of 20 warrants can buy a basket of shares made up largely of shares in Hanson, the UK conglomerate, which generates more than 45 per cent of its turnover in the US. Hanson put on 1½ at 299½p.

The other companies are Carlton Communications (off 10 at 996p), Grand Metropolitan (down 11 at 450p), RTZ (8 cheaper at 866p), Siebe (3 easier at 579p) and Tomkins (up 3 at 258p).

LIFFE EQUITY OPTIONS

Allied-Lyons 600 39 49 58 1314 30% 37 (*817) 850 1414 2414 35 4014 60 65 Argyll 240 27 3224 3814 616 1414 18 (*236 1 380 1 481 2 18

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Land Secur 750 34 44% 51% 17 33 35% (780) 800 11% 21 29 47% 64% 56 identa 2 S 420 22 31% 38% 12 21 24 7627) 460 6% 14 21 35% 45 47 Asomest 500 52 62 67% 13% 25% 65% (542) 550 24 33% 42% 36% 45% 60%

Sainsbury 360 25 34 39 17 29% 32% [7361] 390 12% 29% 27 36 45% 51% 5891 [rans. 700 42 55% 65% 13 21 30% (734) 759 13 25% 37 41 47% 55% Storebause 220 21 27 31 5% 11 14 (232) 240 9 16 21 15% 21% 24

NEW LOWS (4). ELECTRIC & ELECT EQUP (1) USBy Cable RETALERS, GENERAL (1) Buton, SUPPORT SERVS (1) Balvesen (C), TEXTRES & APPAREL (1) Designon Ind.

ket the shares have underperformed the London market by 12 per cent over the past year and they all have a big expo-Mr Marcus Grubb, Salomon's sure in terms of sales, profits

Option Apr Jul Oct Apr Jul Oct PAP Jul Oct

(315) 800 187 27 38 127 28 35 (204) 390 8 15 28 127 28 127 38 127

Tarmen 174 19 25 — 4% 10% — (186) 193 8 15 — 13% 18% — (196) 193 8 15 — 13% 18% — (197) 1100 33% 63 78% 53% 48 68% 7158 24% 24% 24% 28% 58% 10% 14% (229) 250 59% 18% 22 14 18% 24% 24%

240 24 31 38 4 7 13 280 11 16 26% 11 15% 22% 800 35 71 90 11% 26 38 650 25 45 84% 33% 53 65 Apr. Jul Oct Apr. Jul Oct

Tomkins (*258) Wellcome (*640) Option

2895.17 -2.2 2724.25 2827.17 1777.40 5.16 3440.80 1177.40 2872.41 -3.3 2763.47 2770.65 1088.24 1.71 3013.88 1089.24 1777.53 +1.0 1759.58 1788.72 1072.72 0.53 2038.85 1089.49

MEDIA (15) OIL EUPLORATION & PROD (b)
Monament CR, Victorie Print, OIL,
INTEGRATED (5) EP, Perofina, Total, O714ER
FINANCIAL (5) Carliela, Christie, Jupiber Tynchal,
OTHER SERNS & BUSINS (6) Atomode, Cape
Range, General Mars, UDD,PRTING, PAPER &
PACKO (6) And Waggins Appleton, Bermose,
Cropper (J), Inverset, Juries Portur, Rit Ivea,
PROPERTY (4) Chestarfield, Herramerson,
Tradiond Park, Warrer Estens, RSTARLERS,
POOD (1) Gregge, RETALLERS, GERERAL (5)
Rying Rowers, Moss Bros, Oliver Group, Signer
6 7/8p PL, Schebbys, SPIRTS, WINES &
GIDERS (1) Hydriand Dista, SUPPORT SERVIS
(4) ADT, BSM, ISS-Int Serv Sys B, MITTE,
TELECOMBERSIONATIONS (2) GN Great Nordic
Dir, Vocatione, TEXTILES & APPAREL (2)

TELECOMMUNICATIONS (2) GN Great North Dir, Vocasione, TEXTILES & APPAREL (2) Abbaycrest, Readignt, TRANSPORT (4) CSX,

Stagaszasch, TNT, Täbbet & Britist, AMERICANS (5) CANADIANS (1) SOUTH

The warrants expire in two years' time, when they will be exercisable into share baskets costing £258.60 each, a discount to yesterday's collective share

price of £290. A successful market debut for Alpha Airports, the airline catering group spun off from Forte, saw the shares open at 165p, a first day premium of 25p. and advance to end at 172p. Dealers said the shares were oversubscribed six times and Forte retained a 25 per cent stake. They also pointed out that the equity market had made gains since the shares were priced last week. Forte firmed a half-penny to 2530.

Initial enthusiasm to first quarter results from BOC dwindled away as analysts returned from a very cautious meeting with the new management. Realisation that profit margins were still under pressure in spite of volumes pick-ing up saw the shares swing from a gain of 14 to end the day a net 17 lower at 681p. Third quarter results ahead

of market forecasts saw BT shares move smartly forward, only to be clipped back on profit-taking. They closed 1% adrift at 455p on 9.3m traded. Most brokers raised full-year forecasts after the company reported improved inland calls and business connections.

Vodafone was one of the day's best performers, the shares jumping 15 to 630%p on talk of strong US buying and imminent upgrades in London. The mobile telecoms operator recently unveiled new connecme for January at 97500

over twice the figure in the previous year.

22.36

(22.51)

-30.5

Exploration and production group Enterprise fell 15 to 549p in the wake of a strong sell recommendation from Nomura, the Japanese securities house, which has argued that its premium to the net asset value is unjustified.

Textiles were firm on the back of a sector conference hosted by S.G. Warburg but 134p, after a low 123p on the back an announcement that the group would have to make

The day's biggest retreat in the market was recorded in in motors group Jessups where the shares initially tumbled 36 to 80p, after it said it would reports a loss for the 16 months to the end of last year. Bargain hunters later on helped the shares claw back some of the earlier losses to finish 20 down at 96o.

Reports that international trading group Lonrho was planning a £100m convertible bond issue within the next few weeks did the rounds. The shares eased 3% to 162%p, as 5.6m shares were dealt. Announcement of an acquisition saw Starmin, the aggregates group, rise 1% to 5p or more than 50 per cent - the London market.

MARKET REPORTERS: Christopher Price, Peter John. Joel Kibazo.

■ Other statistics, Page 23

A poor gifts sector in both Wednesday's New York

EQUITY FUTURES AND OPTIONS TRADING

the UK and the US undermined early strength in Footsie futures that followed the good overnight Wall Street performance,

market advance, coupled with favourable results from a clutch of leading UK stocks, helped the March contract on the FT-SE

■ FT-SE 100 INDEX FUTURES (LIFFE) 225 per full index point Open Sett price Change High Low 3447.0 3399.5 -30.5 3448.0 3480.5 3414.0 -30.5 3463.0 - 3433.5 -31.0 3384.0 19433 **E** FT-SE MID 250 INDEX FUTURES (OMLX) 210 per full index point Open Sett price Change High Low 4120.0 4082.0 -28.0 4120.0 4080.0 4102.0

IF FT-SE 100 INDEX OPTION (LIFFE) ("3406) £10 per full index point

Calls (25 Puis 1,735 " Underlying ladax value, Presidens shown are based on selflement prices. † Long dated expliy months.

FT - SE Actuaries Share ind

4000 4060 4160 4150 4290 42 46 63 75¹/₂ 85¹/₂ 83 113 37¹/₂ 146¹/₂ 37¹/₂ 68 84 107 83 69 46 Calls 36 Pute 106 Settlement prices and volumes are taken at 4.30pm.

1726.2 2082.49 2058.08 1715.97

3,447. But doubts about that early strength set in within half-an-hour of the opening, leading to sporadic March drifted for the next

few hours, pulling the underlying cash market lower, with the fall by UK gilts accelerating the decline. With the weakness in European markets and US bonds leading to a further retreat in the afternoon, March finished at 3,399. a 7-point discount to cash. Volume at the official close totalled 16,741

contracts. Turnover in the traded options rose to 57,352 lots against Wednesday's 52,745. However, volume in the FT-SE 100 option showed

that a sharp decline was in

futures on the FT-SE Mid 250 were negligible and a mere 250 contracts were dealt.

ytd Return

5.16 24.02 2.59 1248.88 4.74 25.87 8.72 1479.02 5.07 24.42 8.68 1480.71 5.06 24.43 1.87 1298.7 3.37 \$8.00 2.70 1581.51

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	BT† FT 89/Paks	9,300	455 197	72
	BIRT	5,700	383	-1
	Bercinyo	8,800	580 ¹ 2	-8 ¹ 2
	Besit Blue Circlet	1,200	532 354	-18 -8
	Booker Booker	2,200 1,000	459 549	+3 -5
	Bowater†	1,000	490	-ě
•	British Airways†	3.500	47512	+12
	British Land	225	482	*1
•	Battleth Steel† Burnat	12,000	171	-1
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	Cable & Wire†	7,000	-188 -530	-1Ö
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	Costs Viyesa† Comm. Union†	1,100	272*2 844	-8 -24
	Coolean Courtesidat	446 847	261 514	-1 -10
	Delgety De la Rue	271 881	473 Refi	-7 +17
	Distanta Section Section	1,100	214	42
	East Midend Bact.	879	676	-21
	Cooleon Courtenida's Deligaty	1,100	440	-15
	Eurotunnel Units Più	253 1,000	577 195	+10
	France & Col. 1T	5,500 528	126 298	-3 -8
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	Gerverel Boot T	3,400	3442	+1
	Glynwed	292	382	-11 +4
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•	Kurk Save	297	583 204	4
-	Land Securites†	2,100	750	-3
! !	Lagores Lagor & General†	615	509	4
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	Rectand? Reed inst.†	3,400 1,400	596 931	-21 -10
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•	Royal Insurance	2.200	318	-10-2
2	Sainsbury† Schodest	2,600 350	380 1420	-8 -15

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BTR 360 27 32 41 2 12 15% (7302) 390 6 16 26% 12 25% 31 8t Telecom 420 39 46 65 1 4% 11% (7456) 460 8 19 27 9% 18 27% Castury Set 463 28% 36% 2 2 15 - (7520) 542 2% 11 - 27 44% -| Resident Blac | 650 | 40 | 66 | 78 | 214 | 1514 | 2916 | (1683) | 700 | 7 | 26 | 42 | 2214 | 3574 | 52 | Suffmess | 500 | 2214 | 37 | 4814 | 6 | 25 | 2374 | (1514) | 550 | 374 | 15 | 2874 | 39 | 556 | 5574 | 556 | 330 | 1574 | 27 | 33 | 2 | 776 | 15 | (7344) | 360 | 2 | 1914 | 17 | 1714 | 2314 | 3114 | FT GOLD MINES INDEX

M Rigional Indices

Africa (15) Australiaia (8) Harth America (11)

LONDON EQUITIES

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t	Option		Feb	رطا	Aug	Feb	May	Aug	Other Fixed interest			.2		11		2
7	Hanson.	300		- 49	18%		13%	18	Mineral Extraction			68		71		68
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•	Lasmo	120	-		25%		9%	14	Consumer Goods			44 124		45 92		304
•	(*129)	136			20%			19%	Services			:				11
3		226		-	23%	64		18%	Utilities			93 93		31 .		225
•	Lucas Inda	240	2		441	97	26%		Financials			93 29				225 197
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7	(~196)	200	4%	123	19%	8	15	23								
•	Proportiel	330	14	20%				18%								
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•	RTZ	850	30	53%	- 73	71/2	31%	45	TRADITIONAL OF	TIONS						
3	(*866.)	906	614	29	5	36	60	71								
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ı	("588)	600	14%	31	40%	13	39	49	Last Deslings	Feb. 18	For settlems	M.K.			M	ley 23
4	Royal loace	317	10%	_		7%	_	_	O-1- 1001 110-11	PD 1	Named to Danson			- 44		1984
3	(317)	348	2	-		3016	_	-	Calls: ASW, Alticon Hume,	AMERICA, DP, I	Marian, Series	rwate, c		3, 176		we,
7	Teaco	220	1604	+014	24%		14	17	NSM, Palon, Reuters, Sign	et Pret, bleepy	NOS, SESICE	Mar Citatri	wred,	, vie	Dy C	
	(*225)	240	107		15%	17	26%		WPP, Yorks-TyneT TV. P			pon, sie		N. C.	310	
-	Vodatone	800			77%		21	35	Chartered, WPP. Puts & Co	INC. HTGGSOU ALE	L-					
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4	Williams	390	_,_		3114			231/2	LOUBON BECEN	r icoliec.	EAUTIC	•				
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120	, <u></u>	16/3	112pm	1030		112pm	
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Option: Age Jul Opt Age Jul Oct
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(POST) 2050 85 143 180 94 123 12
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**Underlying security price 17 — 4

**Underlying security price 17 — 4

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**Public 21,003 FINANCIAL TIMES EQUITY INDICES Feb 10 Feb 9 Feb 8 Feb 7 Feb 4 Yrago 1High 2619.4 2634.2 2641.9 2633.3 2669.2 2186.0 2713.6 2124.7 3.51 3.52 3.51 3.53 3.48 4.33 4.52 3.43 3.64 3.96 3.97 4.00 3.94 5.89 6.39 3.84 3.09 31.70 31.76 31.56 31.59 21.54 33.09 18.40 30.62 29.39 29.44 29.26 29.55 19.67 30.52 18.14 Ordinary Share
Ord. div. yield
Earn. yiel, % full
P/E ratio nil

Open 8.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 2849.5 2650.1 2841.8 2638.0 2633.5 2631.2 2618.6 2617.1 2623.3 2650.8 2613.6 Feb 4 Yrago Feb 10 Feb 9 Feb 8 Feb 7 35,951 41,169 54,033 38,950 33,737 2040.7 2053.7 2074.0 1963.4 1821.4 40,539 46,271 57,556 43,840 38,383 877.9 898.8 768.3 850.3 744.1 SEAO bargaine Equity turnover (2m); Equity bergainst Shares traded (mi);

FT-SE A				Day		9 Feb8	Feb 7	Year ago	Div. yield%	Eam ylekt%	P/E ratio	Xd adj	. Tota Retur
					6 Feb	38 2685.9			3.30	4.76	26.01		1043.
10 MENERAL E		N(16)	2676,3 3999,9			.36 2003.8 .61 4051.4			3.12	4.57	25.89		1076
12 Extractive inc			2605.1			76 2577 0			3.36	4.90	25.43	0.00	1035.9
15 Oil, Integrate	5(3) • P Dendi'	141	1937.0	= -		39 1989.1			3.08	3.71	34.65	0.00	1098.4
16 Of Exploration			2207.9			43 2219.9			3.33	3.14	43.47	1.71	1093.
20 GEN MANUI	ACTURE	(204)	1542.2			79 1589.1			2.30	1.24	80.001		1179.
21 Building & C	onstruction	erona erona	2317.4			58 2357.8			3.02	2.48	55.80	1.14	1061.
22 Building Mat	S & Meerca	Sfani	2463.3	2 -1	.1 2490	38 2486.2	5 2468.26	2109.70	3.75	0.35			1058.
23 Chemicals(20 24 Diversified in) a. medakati f	3	2212.9	8 +0	L1 2210	B2 2206.0	2 2174,58	1851.60	4.02	4.30	29.48		1094.
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26 Engineering(?		4- 4	1984.3	-	1.3 1989	86 1993.8	3 1987.47	1420.40	2.72	1.97	80.001 44.27		1108.0
27 Engineering.	Vehicles(12	3	2432.7		1.5 2444	.78 2471.8 .69 2952.5	7 2432.14 • • • • • • • • • • • • • • • • • • •	1/66.40	4.26 2.71	3.18 4.15	29.15		1145
28 Printing, Pep	er & Pokod	27)	2981.6		2951	.55 <u>2004_2</u>	U 2081.81 7 2004 00	1886 20	3.28	4.99	25.15		1098
23 Textiles & Ap	pare(22)		1995.8							6.70	17.60		976.8
30 CONSUMER		39	2931.8		.0 2982	81 2977.4	3 2962.03	2903-90	3,81 4,03	7.60	16.17		989.6
31 Brewerles(17)		•	2258.5	_	.8 22399	.54 2321.7 .33 3126.7	g 2298WV	2129.40	3.47	6.30	18.68		
32 Spirits, Wine	& Clders	10)	3063.4	5 -0	US 30/8	.44 2535.6	9 3536 33	2942 RN	3.60	6.65	17.82		1031.
33 Food Monuta	COLIFERS(23)		2533.4		1.0 2040 1.1 2024	.44 2835.8 .28 2845.9	5 2848 P7	2401.20	3.03	6,49	17.88		987.4
34 Household G	oods(12)		2827.4 1876.5		., euch	.46 1878.1	0 1867.92	1817,40	2.86	5.11	23.37	0.82	1062
38 Heefth Care(3080.8	E - 1	9 9121	20 3135.7	2 3101.45	3421.30	3.91	6.59	17.68		945.2
37 Pharmocautic	als(10)		4207.1	-	.8 4274	24 4278.4	3 4328.77	4001.80	4.79	7,56	15 <u>.4</u> 1	0,00	908.0
38 Tobacco(1)			2140.2			48 2148.2			2.77	6,29	22,93	2.51	1027.5
40 SERVICES(2	20)				1 9212	47 3225.6	7 3218.94	2466,30	2.61	4.66	25.96		1088,
41 Distributors(3			3215.8 2310.7	M -4	1 2900	28 2306.0	3 2303.75	1732.70	3.51	5.08	23.64		1117,
42 Leisure & Ho	tels(22)		3321.4	ک ه	1 931B	54 3292.7	1 3244.25	2187.80	1.84	3.97	29,90		1130,
43 Media(39)			1606.8	· -0	19 1620	.89 1613.8	8 1593.14	2010.90	3,81	9.94	12.49		933.0
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45 Helosters, Ge	nerei(43)		1803.2	7 4	14 1795	<u> 20 1819.6</u>	7 1824.91	1530.20	2.17	6,33	18.07		1075
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49 Transport(16)	منو. 12 و م	ens(12)	1369.5	ø +0	<u>.9 1964</u>	91 1 <u>354.7</u>	9 13 <u>38.01</u>	13/9.30	3.47	8,13	45.46		
51 Other Service		1.1	2626.7	 	4 2684	.98 2691.8	2 2687.17	2041.40	3.79	8,10	14.86		982.2
60 UNILITHES(SE)		2451.6		4 9597	47 2672.B	8 2556.25	1698.70	3.38	10.09	12.17		989.5
62 Electricity(17)			2253.8		9248	.28 2257.B	8 2257.50	1895.30	5.20	7.54	16.58		995.8
64 Gas Distribut	ion(2)		2348.5		10 44EE	AG 2375. D	O 23200.14	. 1910.20	3.36	6.02	20.34		976,7
66 Tolecommuni	Calions(4)		2014.5		4 2064	23 2094 1	7 2086 <u>.0</u> 5	1727.30	4.59	11.24	9.82	3,48	989.3
68 Water(13)					7 1037	23 1842.1	0 1826.41	1520.88	3.37	5.47	22.36	2.29	1253.
69 NON-FINAN	HALS(631)		1824.9	<u></u>	F 1031	AP 0000 -	E 9000 07	1704 00	2.18	3.07	48.53	0.66	1008
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73 Insurance(18)	-AF3		2703.8		11 2705	26 3730.0	4 28E2 F2	2077 70	241	5.93	20.67		1079
74 Life Assurers 75 Merchent Bo	nka(6)		3684.7		17 37 10	94 2244.2	7 220 <u>9 1</u> 9	1312.00	2.76	4,81	26.20		1170
	ni(25)		2248.2		, i 2240 \ 4 4074	74 1879.8	4 1847.79	1097.70	3.31	2.98	44.58		1039.
77 Other Hinanc			1884.5	<u> </u>	18/1	., ., ., .,	4 4475 10	DAGE AS		1.67	59.74		1011
79 Property(40)		11191	3058.0	71	.2 3091	B3 3114.2	1 3062.10	4201.00	2.08				
80 INVESTMEN	THUSIS	<u></u>	1715.9		16 1726	,82 1733.5	8 1719,48	1381.00	3.30	4.94	25.06	1.89	1311.
89 FT-SE-A AL	-SHARER	5 6)	11149	_									•
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	Obes				428.4	3426.1	3425.7	3409.6	3406.			446.1	3400.3
T-SE 100	3445.0	3446			094.3	4087.7	4083.9	4072.9	4070.			105.3	4068,0
7-SE Mid 250	4101.7				737.0	736.5	1735.0	1727.6	1726	0 172	5.8 1	744.7	1723,7
T-SE-A 350	1744.2	174	1,5 113										
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FINANCIAL TIMES FRIDAY FEBRUARY 11 1994 35 THE MANAGED FUNDS SERVICE THE PROPERTY OF THE FT MANAGED FUNDS SERVICE ● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (971) 873 4378 for more details. gad Other yer Yadd Price Price - Gross BAL SCHET + ST YING Police Prints - Catholic hall Carro Rel (Citer + or Yeld Carros Palaco Prince Prince - 6/4 The proof of the p LUXEMBOURG GENEATONY A STATE OF THE PARTY O ## Committees | \$6.17 | ## Committees | \$6.23 | \$105.28 | ## Committees | \$6.23 | \$105.28 | ## Committees | \$105.28 | \$105.28 | ## C | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 The Thuissed in Forms and the Part of the See Jun 21 June 1 Stock 104 | For Tyrick and June 1 Stock 104 | For Tyrick and June 1 Stock 104 | For Tyrick and June 105 | For Advisors Identify 1 Stock 105 | For Advisors Identify I \$4.53 \$10.44 \$10.44 \$10.44 \$10.45 \$10 For Latin American Securities and Foreign & Calendar Lightry ALL-STAR World Photo-Ently Folia 2 hardward toyal. Lamenburg Lights Stank Lightnehourg 1, Fee Schille, Lightnehourg 1, F

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MONEY MARKET FUNDS

CURRENCIES AND MONEY

MARKETS REPORT

Sterling still weak

Sterling's weakness in the wake of Tuesday's interest rate cut continued yesterday as it tested an 11 month low against the dollar, writes Philip Counith.

The UK currency continued to look vulnerable, trading as low as \$1.4545, although it staged a late afternoon recovery to close in London at \$1.4615, marginally up on its Wednesday close of \$1.4605. Volumes, however, were much lower than on Wednesday and trading stendler.

Elsewhere market attention was focused on Washington where last minute trade talks took place ahead of today's planned trade summit between President Clinton and Mr Morihiro Hosokawa, the Japanese Prime Minister.

■ Sterling has not managed to shake off the negative sentiment attached to Tuesday's rate-cut. Mr Chris Turner, cur-rency strategist at BZW, said an additional factor preying on sentiment was the comparison being drawn between the contrasting UK and US interest rate changes despite fairly similar inflation backgrounds. He said spare capacity was a cru-cial determinant of inflationary pressure and it was not clear the gap between the two countries was that large.

Also weighing down sterling was the relative strength of the D-Mark across the board. Sterling closed weaker against the D-Mark, finishing in London at DM2.5625 from DM2.5708 on Wednesday. This represents a fall of close to five pfennigs from sterling's level before the rate cut. The pound has now retraced all the gains it made against the D-Mark in the new

Sterling's trade weighted value finished at 80.8, unchanged from Wednesday evening.

A Reuters survey of 20 City economists, meanwhile, showed that 60 per cent felt the cut came at the wrong time. Half felt the authorities' justification for cutting rates, was incomplete and unconvincing.

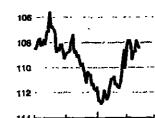
■ The dollar ended slightly firmer against the yen yesterday closing at Y108.450 from

EXCHANGE CROSS RATES

(BFn) 100 (DKn) 52.95 (FFn) 60.78 (DM) 20.84 (PQ) 50.81 (PQ) 50.81 (FR) 18.42 (FR) 18.47.79 (FR) 20.55 (PM) 25.38 (SKn) 44.68 (SFn) 24.48 (SFn) 24.48 (SFn) 24.48 (SFn) 24.48 (SFn) 24.48

CROSS RATES AND DERIVATIVES

Against the dollar (V per \$)



Feb 10 --- Latest------ Prev. close --

Nov 1963

Source: FT Graphite

weakened against the D-Mark, however, finishing at DM1.7534 against DM1.7603. Analysts said for the dollar to appreci-ated further, the market needed to see an interest rate cut from the Bundesbank. Failing that, the settlement of the IG Metall wage talks or the release of German M3 data might give the D-mark new

Trade on the yen/dollar cross remained uncertain ahead of today's summit. Some comfort that there might be a meeting of minds came after Japanese Foreign Minister Mr Tsutomu Hata met US Trade Representative Mr Mickey Kantor. After emerging from talks Mr Hata commented: "Both of us are determined to come up with an agreement." This optimism was damp-

ened yesterday evening when a senior US Administration official was quoted as saying the odds were running "pretty high" against a trade deal ahead of the summit. "We're pretty far apart on every-thing," the official was quoted as saying. The market access talks will focus on four sectors: cars and car parts, insurance, and procurement of telecommunications equipment and medical equipment.

Dealers said the yen was hard to trade in the short term as it was beset by uncertainties about the strength of the goverament and the long-running to the market at an Y107.8450 on Wednesday. It trade policy dispute with the rate of 5% per cent.

US. Mr Avinash Persaud, head of currency research at JF Morgan, said a number of investors were, as a result, taking flat (neutral) positions on the yen.

■ With no fresh economic data to give the market direction, the EMS grid went through another day of little activity.

The Italian lira, the week's best performing currency, remained firm, closing at L964.5/DM. The lira has risen by nearly 4 per cent in six weeks since starting the year

near the L1.000/DM level

Mr Persaud cited the lira's performance as evidence of the progressive decoupling of the performance of the high yielding European currencies, such as the lira and the Spanish peseta, from the so-called "hard-core" ERM currencies such as the French and Belgian francs.

By contrast with the lira, the French franc continued to struggle to make progress against the D-Mark, trading around the FFr3.40 level where It has been since late December. Mr Chris Turner, currency strategist at BZW, said technical indicators suggested the franc had lost momentum. Should a resurgent dollar dissuade the Bundesbank from cutting rates, this would "raise the question again of the sus-tainability of European pol-

The market obtained no guidance from the Bank of France's newly independent monetary policy council which met for the fourth time, but issued no statement about its deliberations.

■ The Bank of England provided the UK money market with total help for the day of £1.444bn. This compared with its forecast of a £1.55bn liquidity shortage, revised up from an earlier £1.5 billion. The mar-ket was fairly liquid, reflected in money market rates falling as low as 31/2 per cent during the day before picking up later

to 6¼ per cent.
Outright assistance was provided at an interest rate of 5% per cent while the Bank bought £1.2bn of bills for resale

20.83 11.08 12.72 4.319 10.85 0.448 3.854 10 4.301 5.312 8.350 5.125 11.07 5.642 7.572 69.84 8.383

POUND	SPU	1 FORW	VARU A	ध्यम्। भिन्		UNU						<u>:</u>	
Feb 10		Closing mid-point	Change on day	Bld/cifer apread	Cey's	Miki WOI	Cine too Rate	enth %PA	Three me Rate	eettaa 96PA	One ye		Baruk di Eng. indi
Europe													
Austria	(Sch)	18.0547	-0.0133	448 - 645	18,1190	18,0000	18,0509	0.2	18.0453	0.2	-	-	112
Beloium	65Fd	52,8990	-0.057	663 - 317	53,1180		62.954	-12	53,069	-1.3	53.374	-0.9	113
Denmark	(DKr)	9.9912	-0.0164	829 - 001	10.0340		9.9993	-1.0	10.0168	-1.0	10.0477	-0.8	114
Finland	(FM)	8.2986	+0.0396	884 - 087	8.3095	8.2460			-	-		-	81
France	(FFA)	8.7036	-0.0219	973 - 099	8.7550	9.6960	8.7115	-1.1	8.7267	~1.1	8.7539	-0.6	107
Germany	(DM)	2.5625	-0.0083	611 - 639	2.5780	2.5600	2.5844	-0.9	2,5889	-0.7	2.5686	-02	121
Greece	DA	368,225	-1.05	880 - 570	370,195	367.850			-			-	
ireland	Œ	1.0390	-0.0008	371 - 408	1_0423	1.0363	1,0397	-0.8	1.0411	-0.8	1,0458	-0.8	103
Italy	ដ	2472.13	+4.2	055 - 370	2476.00	2460.95	2478.33	-3.0	2491.48	-3.1	2536.33	-2.6	76
Luxembourg	(LFr)	62,8990	-0.057	663 - 317	53,1180	52.8200	52,954	-12	53.089	-1.3	53.374	-0.9	113
Netherlands	(179)	2.8723	-0.0069	708 - 740	2.8972	2.8690	2,8729	-0.3	2.873	-0.1	2.8667	0.2	117
Norway	INK	11,0706	+0.0078	655 - 760	11,0910	11.0340	11.0878	0.3	11.0901	0.4	11.0893	0.0	84
Portugal	نڪ	257.444	-0.91	136 - 751	259,155	257.120	258,434	-4.6	260,569	-49	-		
Soata	(Ptel)	208.432	+0.091	324 - 640	208.771	207.900	209.052	-3.6	210.297	-3.a	214,292	-28	84
Sweden	ESKA	11.8429	+0.1121	334 - 524	11.8580		11.8639	-21	11,9039	-2.1	12.0369	-1.6	76
Switzerland	(SFr)	2.1601		586 - 616		2.1535	2.1585	0.9	2.1548	1.0	2.1348	1.2	117
UK.	(2)		-									٠.	80
Eau		1.3196	-0.0031	188 - 203	1.3262	1.3180	1,3209	-1.2	1.3234	-1.2	1.3279	-0.6	
SDRt	_	0.942491	-										
Americae													
Argentine	(Peso)	1,4585	+0.001	579 - 591	1.4595	1.4520		-	-	-		-	
Brazil	(101)	778,488		216 - 758	778,760		-	-	_	-		_	
Canada	(CS)	1,9619		608 - 629	1.9630	1.9515	1.9695	1.5	1.955	1.4	1.9437	0.9	90
	Pesci)	4.5380		348 - 410	4.5425	4.5190							
USA	(5)	1.4815		610 - 620	1.4825	1.4560	1,4594	1.7	1.4554	1.7	1,4458	1.1	67
Pacific/Middle				0.2 020		12.000	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			•••		•	
Australia	(AS)	2 0348	*U UUS	334 - 362	2.0365	20175	2 0333	0.8	2.031	0.8	2.029	0.3	
Hong Kong	# KCS	11.3299		249 - 349	11.3355		11.3082	23	11,2739	20	11.1738	1.4	
india	(Rsi	45.8455		243 - 866	45.8750		,						
Jacan	ີ່ຕັ	168,500		372 - 627	159.050		158.135	28	157.325	3.0	153.88	29	182
Malavsla	13455	4.0352		324 - 380		4.0202	100,100			-		~	
New Zealand	(NZS)	2.5424		400 - 448		2.5239	2.5453	-1.4	2.5496	-1.1	2.5582	-0.6	
	(Peso)	40.2645		584 - 705	40.8743		23944			-,		-0,0	
Seudi Ambia	SAI	5.4812		790 - 834		5,4570		-	_	_			
Sinoapora	(53)	2.3172		157 - 187	2.3190	2.3065		_	_		_	_	
S Africa (Com.)		5.0374		348 - 402		5.0100	_		_		-		
S Africa (Fin.)	(14)	6.6681		585 - 777		6.6085	•				•		
South Korea	(now)	1185.35		487 - 583	1186.16		•	-	-	-	-	-	
		38.6421			38.6700		•	•	-	-	•	-	
Caiwan	(E)			142 - 699			•	-	-	-	•	-	
Phelignd ISDR rate for Fel	(B¢)	37,2098		826 - 371	37-2410		-	-	-	-	-	-	_

DOLLA	R SP	OT FOR	WARD	AGAINS	THE DOLL	記		×				3 1
Feb 10		Glosing mid-point	Change on day	Bid/offer apread	Dey's mid righ low	One mo	nth %PA	Three use	onthe %PA	One ye	%PA	J.P Morgan Index
Europe												
Austria	(Schi			510 - 560	12.3965 12.3510		~1. 9		-1,8	12.468		
Seigium	(BFr)		-0.065		35.3350 38.1850	36.285	-30	36,465	-3.0	38.925	-20	103,1
Denmark	(DKI)		-0.0161	325 - 400	6.8666 6.8325		-31	6.8848	-28	6.9513		102.9
Finland	(FM)		+0.023	731 - 831	5,6981 5.6389	5.6841	-1,3	5.6941	-1.1	5.7256		76.3
France	(FFr)			530 - 575	5,9895 1,9530		-2,8	5.9966	-28	6,0541	-1.7	103.8
Germany	[0]		-0.0069	530 - 537	1.7640 1.7530		-26	1.7839	-24	1.7768		103.2
Greece	(Dr)	251.950		800 - 100	253.360 251.800				-16.1	290.95		71.2
Ireland	(42)		+0.0021		1.4087 1.4004	1.4038	2.5	1.3978	2.5	1.3816		_:
Italy	, er				1693.55 1685.00	1698.2	-4.8	1712	-4.8	1754.5		77.7
Luxembourg	(LFt)				36,3350 36,1850		-3.0	35.465	-3.0	36.925		103.1
Netherlands	(FI)			648 - 658	1,9758 1.9648	1.9885	-2.0	1.974	-1.8	1.9823	-0.9	102.9
Norway	(MK)		•	739 - 759	7,8082 7.5493	7.5836	-1,4	7,8009	-1.4	7,6379	-0.8	94.3
Portugal	(Es)			000 - 300	177-200 178.000	177.05	-6,1	178.98	-6.4	185.86	-6.6	94.2
Spain	(Pta)			590 - 640	142,900 142,370	143.245	-5.3	144.505	-5.3	148.24	-3.0	80.4
Sweden	(SKI)			995 - 070	8.1070 7.9844	8.1288	-3.8	8.1783	-3.7	8.3153	-2.5	82.6
Switzerland	(SFI)	1.4780		775 - 785	1,4870 1,4725	1.479	-0.9	1,4804	-0.7	1.4763	0.1	104.1
UK	四	1.4615		610 - 620	1,4825 1.4550	1.4594	1.7	1,4554	1.7	1.4458	1.1	89.6
Edu	-	1.1076	+0,0034	073 - 078	1.1078 1.1022	1.1049	29	1.0998	2.8	1.0886	1.7	-
SOR)	-	1,37698	-	-		•	-	-	-	-	-	-
Actionicals	D1	0.9980		A30 556								
Argentina Brazil	(Peso)	532,863	+9.718	979 - 980 660 - 665	0.9980 0.9979 532,670 532,680	•	*	-	-	-	-	-
=	(Cs) (Cs)	1,3424		421 - 426		1,3427					-	86.5
Canada Mexico (Ne		3.1050			1.3426 1.3405		-0.3	1,3434	-0.3	1,3444	-0.1	50.3
Mercucu (men USA	w Peso)	3.1050		040 - 060	3.1060 3.1040	3,1068	-0.6	3,1094	-0.6	3.12	~0.5	1024
usa Pacific /Mi ddl	(5)	-	-	•		-	-	•	-	•	-	102.4
		1.3923		918 - 928		4 0000						
Australia.	(A\$)	7.7523		515 - 530	1,3928 1.3841	1.3933	-0.9	1.3962	-1.1	1.4087	-0.8	89.6
Hong Kong	(HICS)	31.3888		650 - 725	7.7530 7.7510	7.7538	-02	7,7563	-02	7.7673	-02	-
india.	(Flat)				31.3725 31.3850	31.4338	-25	31.5688	-2.6			
Jacan		108.450		400 - 500	108.900 108.160	106.365	1.1	108.095	1.3	108,41	1.9	144-2
Malaysia	(MS)	2.7610		600 - 620	2,7620 2,7610	2,7545	2.8	2.7535	1.1	2,776	-0.5	-
New Zealand	(NZS)	1,7396		385 - 406	1.7385 1.7319	1.7412	-1.1	1.7457	-1.4	1.7590	-1.2	-
Philippines	(Peso)	27.5500		500 - 500	27.8000 27.3500	4 2504				-	~-	-
Saudi Arabia	(SR)	3.7504		502 - 508	3.7505 3.7502	3,7528	-0.8	3.7571	-0.7	3.7759	-0.7	-
Singapore	(53)	1,5855		850 - 880	1.5980 1.5850	1.5844	0.9	1.5822	0.8	1.5945	-0.6	-
S Africa (Com.		3,4468 4,5825		480 - 475	3.4475 3.4320	3.4638	-5.9	3.4928	-5.3	3.6003	-4.5	-
8 Africa (Fin.)	F\$			575 - 675	4.5675 4.5250	4,6935	-82	4.6525	-7,9			-
South Korea	(Won)	811.050		000 - 100	811.300 810.000	814.05	-4.4	817.55	-3.2	836.05	-3.1	-
lahwan	(12)	26,4400		300 - 500	26.4500 25.4200	26.5425	-4.7	26.69	-3.6			-
Theiland	æ	25,4600	+0.03	500 - 700	25.4700 25.4400	25.53	-3.3	25.67	-3.3	25.81	-1.4	-

per			le the bills for		South	Korea an	(Won)	811.050 26.4400		- 000 - 100 - 300 - 500		810.000 26.4200		-4.4 817.56 -4.7 26.69		38.05 -3.1	-	Many
to	the ma	rket a	at an i		Theile tSOR		(Bt)	25,4800	+0.03	600 - 700 Mar Soot table	25.4700	25.4400	25.53	-3.3 25.67 ces. Forward ra	-3.3	25.81 -1.4) (Clyr
rate	0 (5- 3	per ce	3115		but a	beliqui e	y curren	t interest r	atos. UK, in	Mend & BCU a	re quoted i	n US cume	ncy. J.P. Mor	pan indices sho	en for Feb.9	L Bass merage	1990=100	5100 5300
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										EMS	EURO	PEAN	CURRE	NCY UN	T RAT	ES	-	Pathi Pathi All Ba
NKr	<u> </u>	Pta	\$Kr	SFr	٤	C\$	_ \$_	<u> </u>	<u>Ecu</u>	Feb 10		CU ÇEN. 12855	Rate against Ecu	Change on day	% +/- fro			
20.83 11.08	486.6 257.6	394.0 208.6	22.38 11.85	4.083 2.162	1.890 1.001	3.709 1,984	2.764 1.463	299.6 158.6	2,493 1,320	ireland		306628	0,788824	-0.000996	-2.72	5.02	18	\$25,0 \$10,6 \$5,00
12.72 4.319	295.7 100.4	239.4 81.31	13.60 4.620	2.482 0.843	1.149	2.254 0.766	1.880	182.1 61.84	1.615 0.516	Netherla German		.19672 .94964	2.17676 1.94314	-0.00103 -0.00088	-0.91 -0.33	3.10 2.61		1 Pep 1
10.66 0.448	247.7 10.41	200.8 8.430	11.40	2.079 0.087	0.962 0.040	1,868	1.407	152.6 6.412	1.269	Beiglum France	· 4	0.2123	40.0818 6.69925	-0.0195 +0.00416	-0.37 0.92	2.55 1.23	3 -8	210,0 25,00
3.854	89.62 232.5	72.58	4.123	0.752	0.348	0.683	0.509	55,19	0.459	Portugal	1 1	92,854	195.406	+0.121	1.32	0.83	-8	6250 930,0 210,0
10 4.301	100	188,3 80.96	10.70 4.600	1,951 0,839	0.903 0.389	1.772 0.762	1.321 0.568	143.2 61.58	1.192 0.512	Denmari Spekt		.43679 54,250	7.57093 157.588	+0.0041 +0.112	1.80 2.16	0.35 0.00	-12 -15	2500
5.312 9.350	123.5 217.4	100. 176.0	5.881 10	1.036 1.824	0.480 0.845	0.941 1.657	0.702	78.06 133.9	0.633 1.114	NON ER	im memb	ERS						1
5.126 11.07	119.2 257.4	96.48 208.4	5.481 11.84	1 2,160	0.463 1	0,908 1.962	0.677 1.462	73,38 158.5	0.611 1.319	Greece Italy		84,513 793,19	279.486 1866.88	+0.134 +0.16	5.86 4.11	-3.31 -1.87	-	}
5.642 7.572	131,2 178,1	106.2 142.5	6.035 8.098	1.101 1.477	0,510 0.684	1	0.745	80,78 108.4	0.672 0.902	UK	Q.7	786749	0.756996	+0.000400	~3.79	6.19	-	Γ-
69.84 8.393	1824 195.1	1315	74,70 8,976	13.63 1.638	6.309	12.38	9.224	1000.	8.322	Percentag	e changes (are for Sou;	a positive cha	sion. Currencies urge denotes a v erençe bebweer	week currenc	y. Divergence a	shows the	16
	udo, Lira a			1,038	0.758	1.487	1.108	120.2	1	for a cume Sou centra	ency, and sh of rate.	e mandifium	permitted per	centage deviate	of the curi	rency's market	rate from its	
= 4	PANESE	YEN F	UTURES (IMM) Yen	12.5 per	Yen 100								en EFBL Adjust			ncial Times.	
		Open	Latest	Change	High				Open int.	Strike	ADBLIPH	A 38 6/3	CALLS -	£31,250 (cent	s per poun	9 PUTS		\
Mar Jun		.9261 .9265	0.9213 0.9244	-0.0019 -0.0023	0.925 0.927	0.90	34	32,189 802	79,801 7,148	Price		Feb	Mar	Apr	Feb	Mar	Apr	
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Mar	1,	.4588	1.4544	-0.0034	1.460	0 1.46	38	19,244	39,425	1.500 1.525		:	0.21 0.06	0.74 0.35	4.25 6.74	4.79 7.08	5.49 7.62	İ
Jun Sep		.4530 .4470	1.4500 1.4460	-0.0028 -0.0018	1,453 1,447			487	2,036 421		loy's vol., C	12,038		une gall, z obec				
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Mar	. 9	4.31	Şett price 94.30	-0.01	High 94.32	94.2	_	at vol 23685	Open int. 211811	Feb 10		Ove riigi			T)ree months	Stx months	One year	
Jun Sep		14.75 15.04	94.74 95.05	-0.01	94.78 95.07			42591 16255	203572 186363	interbank Sterling C		6 - 3	4 6-44	5& - 54 5& - 64	514 · 514	5% - 5½ 5½ - 5¼	514 - 814 51 - 514	} }
Dec	9	5.20	95.22 MOLINA 1		95.25	95.1	8	14520	125731	Treasury i	B@a	-	-	4 - 44	64 - 64 43 - 41	-	-	==
5.10			Sett price	Change	High	ما ما			Open Int.		hority depa	42	42 64 4		4替·4弘 54·58	413 - 415 54 - 56	5/2 - 5/2	15
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Sep	9	2.70	92.72	0.02	92.73 92.96	92.6	8	1161	40893 21743	UK cleerin	ng benk ba	pe lending	nate 51₄pea Opto	rcentfrom Fe ⊧1 1-3	5ruary 6, 19 3-6	994 6-9	9-12	111
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program sales, policy worries

soon accelerated, as investors

became nervous once again

about the implications of the

Federal Reserve's move to lift

short-term interest rates for

the first time in five years.

Until now, the mood had been

sanguine, in view of the mar-

ket's solid recovery from Fri-

Automobile stocks were hit

hard for a second day running.

General Motors, a Dow indus-

trial component, dropped \$1%

ment of net income of \$1.28 a

share failed to satisfy inves-

tors. Ford, whose strong results disappointed Wall

Street the previous session,

shed a further \$2% to \$66%.

Chrysler, down \$11/2 at \$59%.

Procter & Gamble slid \$1% to

\$57% and Philip Morris \$% to

\$58%. Caterpillar was \$% down

at \$107%, but Cummins, a rival

heavy-duty engine manufacturer, was \$1¼ better at \$53¼.

Brazilian equities rose 6.6 per

cent in morning trading,

boosted by heavy foreign buy-

ing and a perception that a widely expected market correc-

tion might not take place. A

redenominated Bovespa index was quoted 642 higher at 9,649

also fell out of favour.

to \$62% when its announce-

day's 96-point rout.

Wall Street

US stocks slumped yesterday morning under the weight of program-selling and mounting concerns over US monetary policy, writes Frank McGurty in New York.

By 1 pm, the Dow Jones Industrial Average was 17.72 lower at 3,914.20, while the more broadly based Standard & Poor's 500 was down 2.25 at 470.52. In the secondary markets, the American SE composite slipped 0.82 to 479.77

NYSE volume

Daily (million)



28 31 1 2 3 4 7 8 9 10 1994 February and the Nasdaq composite shed 1.73 to 784.80.

Volume on the NYSE was heavy, with 197m shares traded by 1 pm. Declining issues led advances, 1,148 to 773. Stocks opened at mixed lev-els in spite of overnight gains in Tokyo. The morning's economic news, though favoura-

ble, was largely shrugged off. The labor department said claims for unemployment benefit had fallen by 47,000 last week, in line with expecta-

Activity in the bond market, meanwhile, was listless ahead of the Treasury's auction of \$11bn in new 30-year bonds. The price of the benchmark long bond was off 🕏 at 97% by

By midmorning, however, a clear direction for equities was established when a computer-

Toronto was modestly stronger at midday as firm financial ser-vices and media issues propped

up sagging precious metals shares. The TSE 300 composite added 6.01 to 4469.18 in 35.9m shares valued at C\$413.12m. **SOUTH AFRICA**

Johannesburg fell back further

under pressure from political factors. The gold shares index lost 7 at 1,870, industrials 3 at 5,695 and the overall index ·11 at 4.843. De Beers went against the general trend, advancing R2.50 to R110.

Dow slides on Banks stay under pressure as carmakers rise

and on that basis the big buy-ing of continental European stocks has yet to come, writes Our Markets Staff.

Mr Criffiths's technical anal-ysis, broadly, backed up Capel's fundamental choice of markets in 1994. In Europe, ex the UK, they include France, Sweden, Italy and Spain to the exclusion of Switzerland and Germany, in particular. Mr Griffiths, however, pointed out that technical analysts look strongly at the fundamentals.
"If the world moves as it should," he said, "the two should talk with one voice." FRANKFURT reflected the prevalent loss of faith in bank

shares, and the global upsurge of confidence in automotive industry stocks. The Dax index rose 33.67 on the session to 2,118.96 - consolidating Wednesday's post-bourse gains and held its ground to finish the afternoon at 2,119.69. Turnover eased from DM10.6bn to DM9.9bn. Rises of

just over 1 per cent at Deutsche, Dresdner and Commerzbank were only weak on the margin, but they followed a bad day on Wednesday. In carwas still up DM26 to DM803 on the session with Daimler almost alongside at DM819, up DM18.20, and Volkswagen DM9

higher at DM450. Mr Glen Liddy at Kleinwort Benson said that banks had been waiting just too long for the Bundesbank to cut interest rates. Kleinwort likes BMW, which rose again to DM816 in the post-bourse, looking for intrinsic earnings growth as Rover sales increase over the next two years, and synergy benefits thereafter as BMW and Rover are put together; but Daimler, said Mr Liddy, might find it hard to justify the gains currently coming piggy-back on the BMW story. PARIS took a breather after

2,300, and the CAC-40 index closed off 5.29 at 2,296.77. Peugeot stood out with a FFr23 gain to FFr870. There have been a number of conflicting recommendations on the car group this week, with one US broker moving downwards and a French house tak-

ing the opposite tack yester-day.

Wednesday's break through

end with estimates suggesting that it was at least 2.5 times subscribed. The results of the public offer will be made known on Monday after the bourse has closed; the offer

seen this year.

Hoare Govett put out a buy ments by 1996-1997.

Equity markets move in makers BMW kept the bulk of sequence, said Mr Robin Grifits short covering gains on fifth of James Capel yesterday, Wednesday afternoon, but it public offer period came to an

AMSTERDAM was interested in KNP BT and Nedlloyd although the AEX finished barely altered, off 0.08 at 437.32. KNP BT, the paper group, advanced to a day's high of Fl 52.00, before finishing up Fl 2.50 at Fl 50.50 ahead of today's results. The stock was assisted by builish comments by the company chairman yes-

Nedlloyd, the transport and

shipping group, a strong per-former so far this week on forecasts that it will return to profit this year, notched up a further Fl 1.90 to Fl 80.40.

price for institutions will also be revealed at the same time.

terday, reiterating a view that a return to profit would be

recommendation on the stock recently and suggested that enable the group to achieve a 20 per cent return on invest-

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Gloss FT-6E Eurotrack 100 1510.86 1511.90 1511.51 1506.59 1507.12 1507.59 1497.26 1498.22 FT-6E Eurotrack 200 1668.27 1586.96 1506.97 1584.74 1585.41 1507.79 1593.95 1556.07 Feb 8 Feb 7 Feb 4 Feb 3 1504.89 1572.37 1409.54 1529.77 1527.17 1561.00 1574.66 1557.75 1502.27 1594.74 1557.75

ZURICH was marked 1.4 per cent lower as domestic institutional investors saw firm early prices as an opportunity to launch another round of profittaking. Late foreign selling also helped to push the SMI index 42 lower to 3,012.2, taking the cumulative fall this week to 4.9 per cent.

ained under pressure with UBS bearers, topping the actives list, shedding SFr26 to SFr1,439. Roche certificates, widely viewed as having led the recent rally, lost SFr140 to SF16,950.

Motor-Columbus added SFr25 to SFr1,750 after the chief executive was quoted as saying that there were potential buy-ers for the telecommunications and energy group, after its recent comprehensive restruct-

Sulzer rose SFr21 to SFr936

group's announcement that it was merging its worldwide paper activities with those of Germany's Volth.

MILAN absorbed technically

inspired selling ahead of today's end of the February account as renewed demand emerged for the recently overshadowed telecoms sector. The Comit index edged 0.29 lower

Stet was L106 higher at L4.739 after remarks by its Stet chairman were interpreted as suggesting that Sip would retain its mobile telephone business - and profits throughout this year. Sip added L80 to L4.407.

Ferruzzi rose L38 to L2,042 in after the conclusion of its capital raising exercise. IMI gave taking after after last week's privatisation and Wednesday's

<u>narket debut.</u> STOCKHOLM, strongly tipped by a number of analysts as a star performer this year, fell 2.1 per cent on interest rate and corporate worries. The Affarsvärlden index shed 32.7 to 1,533.5. Ericsson B shares were SKr6 lower at SKr356 in

spite of its more than doubled pre-tax profits.

ISTANBUL tumbled another 10.2 per cent, down 1,697,89 to a provisional close of 14,087.82, for a cumulative 51.2 per cent fall since the all time high of

January 13. TEL AVIV's Mishtanim index recovered by 4.35, or 1.8 per cent to 240.22 in response to the Israel-PLO agreement signed in Catro.

However, dealers said that the broad market was still on a downtrend. Many small-capi-talisation stocks, they said, closed the week with heavy losses after Wednesday's disclosure that two Israeli portfolio managers had been arrested on suspicion of manipulating shares in eight companies.

Written and edited by William Cochrane, John Pitt and Michael

Denmark looks ahead to resurgence of new issues

The market is awaiting the privatisation of Teledanmark later this year, writes Hilary Barnes

The performance of shares listed on the L Copenhagen stock exchange may not match that of other Nordic countries over the past year but, given that profits expectations for Danish companies have received no beneficial boost from foreign exchange depreciation, it remains remarkably good.

The all-share index rose 39 per cent in 1993, climbed a further 13.7 per cent to reach a new high on February 2, and is currently about 11.2 per cent ahead since December 31. Den Danske Bank's equity

analysts predict an increase in profits averaging 13 per cent in 1994 and 19 per cent in 1995, only a fraction of the expectation which the bank has for profits in Norway, Finland and

This year is expected to see a

ity after a long period with little action.

Danisco, the food conglomercessful DKrlbn (\$149m) convertible - later raised by DKr150m - while Unidanmark the banking group, announced a new share issue, which will raise about DKr1.3bn, following a return to profits in 1998 after three years of losses.

There will be a strong focus on the Teledanmark privatisation issue, due before midsummer, when 49 per cent of the stock in the state's monopoly telecommunications group will be sold. The issue will be a record for the Copenhagen market, with estimates of the amount to be raised ranging from about DKr7bn to almost double that figure. Another, much smaller, pri125 ~ Dericaeric

vatisation issue, the sale of 25 per cent in Copenhagen Air-port, is also under preparation for this spring, and could raise about DKr750m The resolution of ownership

of Baltica, the country's largest insurance group (including life assurance), will be another major event this year. Brought to its knees by illjudged property and other investments. Baltica was rescued by Den Danske Bank last year, leaving Danske with a 32 per cent stake; the former Baltica Holding, now known as Gefion, has 24 per cent. These shares are up for sale, and it is an open question whether Danish investors have the means or the inclination to take on the domestic giant. If not, both Denmark's two top

insurance groups (the other is Codan) will be foreign-owned. Unidanmark's return to profit of DKr885m in 1993 after a DKr4.66bn loss in 1992 is an indication that the worst is over for the finance industry.

The strains on the sector.

the insurance concern Topdanmark was forced to concede this month after the Finance **Industry Supervisory Author**ity told it to increase bad loss provisions in its banking subnies, a return to profits sidiary Aktivbanken, which will, therefore, make a loss again; the group's profits

DKr148m to DKr100m. Among the larger and more liquid shares. FLS Industries. supplier of cement mills and technology, aircraft maintenance services and building materials, has put on 18 per cent since the end of the year. The share price was helped by comments from Mr Birger Riisager, its chief executive. who told analysts that the market was undervaluing the group, which has a large order

book for cement mills around

forecast was reduced from

the world. But FLS Industries "B" shares, presently priced about DKr554, are still way off their 1993 peak of DKr615. mong smaller compa-

November 30 by Bang & Oluf-sen, the manufacturer of upmarket television and audio equipment, sent the "B" stock to a high of DKr780, compared with a 1993 low of DKr110 and a year-end DKr552, before receding to its current DKr708. The group implemented a tough rationalisation programme and introduced a new product strategy at the end of 1992 under a new chief executive. Mr Anders Knutsen. which paid off with first-half profits of DKr30m, after several years with losses, and a sales surge of 18 per cent.

ised sell order was activated

Nikkei boosted by late arbitrage buying

Late afternoon arbitrage buying left Japanese equities higher at the end of the day, although many investors stayed on the sidelines, and others were cautious in adjusting their positions ahead of the long weekend, writes Emiko

The Nikkei average showed an improvement of 149.32 at 19,990.70 after a day's low of 19,787.28 and high of 20,007.00. The Topix index of all first section stocks closed 10.12 up

Prices fluctuated narrowly throughout the session due to uncertainty over the Hosokawa-Clinton meeting in Washington today. Reports of tough rhetoric by US trade negotiators dampened sentiment; a breakdown of the US-Japan bilateral framework talks could mean upward pressure on the yen, which would be a blow to Japanese exporters.

Volume came to 350m shares, against 452m, with increasing caution also expressed over next Monday's listing of Nikkei 300 stock futures contracts on the Osaka stock exchange. Advances out-

index added 3.86 at 1,333.48. Foreign buying supported multimedia linked issues, including leading consumer electronics companies at the end of the session. Sony moved ahead Y100 to Y6.390 and Matsushita Electric Industrial Y50 to Y1,720. Brother Industries, the sewing machine maker,

gained Y55 at Y565. Environmental shares were up on expectations that the US president and the Japanese prime minister will address environmental problems during their meeting. Tabai Espec, a meteorological environmental testing equipment maker, rose Y130 to Y1,200.

Steels were lower on profittaking. Kawasaki Steel slipped Y6 to Y351 and NKK Y4 to Y256. Mining issues, which had been higher on firm gold Telecommunications linked

prices, lost ground. Sumitomo Metal Mining shed Y21 to Y879 and Dowa Mining Y4 to Y518. stocks were stronger. Fujitsu, the most active issue of the day, put on Y10 at Y1,050 and Nitsuko added Y60 at Y1,600. Zexel, a car parts maker, jumped Y60 to Y640 on reports

scored declines by 647 to 370, that it will supply car naviga-with 140 issues unchanged. In tion systems to General 2,364.82 after an intraday high London the ISE/Nikkei 50 Motors, of the US, on a original of 2,377.50. equipment manufacturing

In Osaka, the OSE average firmed 74.78 to 21,779.62 in volume of 47.1m shares.

Roundup

eral markets in the region. Elsewhere, although there was some response to Wednesday's Wall Street rally, some investors were in two minds about

the Dow. AUSTRALIA fell on nervousness, a wavering futures market and weaker resource stocks, the All Ordinaries index closing 36.6 lower at 2,234.3. A fund manager said Sydney was still in profit-tak-ing mode, destabilised by the 96-point fall in the Dow six days earlier.

Among resource stocks, North Broken Hill was 24 cents down at A\$3.60 after the Robe River iron ore project said it would take a 14.5 per cent price cut for ore to Japan, in return

NEW ZEALAND drifted in the absence of holidaying Asian investors, the NZSE-40

MANILA celebrated the Chinese new year by staying open and breaching the 3,000 level, the composite index ending 18.43 higher at 3,013.76.

Brokers said there was renewed foreign buying. Philip-pine National Bank gained 20 pesos at 605 pesos and PLDT 10

pesos at 2,190 pesos.

BANGKOK and JAKARTA closed firmer in dull trading, the SET index rising 6.90 to 1,410.53 in turnover of Big.1bn and the JKSE composite index putting on 2.82 at 583.47. The latter saw buying in selected issues; Sampoerna continued to capitalise on its optimistic 1994 net profits forecast, adding 6.2 per cent at Rp16,400

in thin volume. KARACHI rose on government incentives for the textile industry announced yesterday, the KSE 100 index finishing 15.50 ahead at 2,339.70.

BOMBAY ended higher, although early sharp gains were eroded by profit-taking by the Unit Trust of India, as well as by other Indian financial institutions. The BSE index was finally 20.98 up at 4,039.90, after touching 4,203.70.

Barclays de Zoete Wedd was adviser to GRE USA Corporation, a subsidiary of Guardian Royal Exchange plc, in the acquisition of American Ambassador Casualty Company from Allianz (UK) Limited, a subsidiary of Allianz A.G. Holding (Germany), for US\$100 million



Barclays de Zoete Wedd was lead manager for The Mutual Group (US) in the £125 million subordinated debt issue.

NATIONAL AND REGIONAL MARKETS | 187.23 | 188.85 | 128.88 | 171.83 | 173.33 | 189.15 | 124.18 | 124.18 | 187.23 | 188.85 | 128.88 | 171.83 | 173.33 | 189.15 | 124.18 | 124.18 | 188.78 | 128.85 | 171.83 | 171.47 | 195.41 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.14 | 139.23 | 141.24 | 139.24 | 139.24 | 141.23 | 139.24 | 139.24 | 141.23 | 139.24 | 141.23 | 141.23 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 141.24 | 1 3.02 0.93 3.87 2.53 0.92 2.77 1.80 2.30 1.71 0.80 2.90 3.35 1.25 1.43 2.30 1.43 3.48 2.73 Austria (17) New Zeeland (14) Norwey (23) 191 56 193.20 131.86 173.85 191.56 196.04 176.29 181.89 172.51 173.99 118.75 198.36 169.03 178.58 134.88 135.52 131.49 1215.32 146.96 195.98 222.93 220.60 145.85 147.41 161.19 162.58 110.96 147.97 114.89 168.80 111.98 111.98 165.75 167.17 114.10 152.16 135.88 170.76 121.37 121.48 186.20 189.91 129.55 172.76 187.56 192.73 172.67 177.92 190.29 151.99 102.73 138.33 145.54 155.73 117.89 118.07 180.97 283.39 193.41 287.94 288.25 298.21 156.88 158.88 157.61 169.05 115.36 153.68 139.19 172.51 122.72 122.72 171.44 172.91 118.01 157.38 150.56 175.56 138.71 138.64 174.48 175.58 119.83 159.80 154.84 178.56 140.95 141.65 190.02 191.66 130.81 174.44 187.13 195.20 159.44 161.30 174.14 176.94 156.98 168.21 216.51 145.39 195.18 222.45 2.70 1.12 1.07 1.77 2.72 2.21 2.33 1.78 1.96 2.12 2.64 EUROPE (744) Nordic (113) Pacific Bosm (722) Euro-Pacific (1466) -0.1 177.10 118.93 159.65 155.17 -0.3 2.13 174.56 176.06 120.18 160.24 155.62 178.97 141.01 141.72 geight, The Phrancial Times Limited, Goldman, Sactis and Co. and NatWest Securities Limited. 1987 authoring change with effect 18/2/94; Adolpton: MLM, Rabyl, Labest prices were unresoluted for this exte

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